

The 38th Business Term

# Semi-Annual Business Report

(from April 1, 2006 to September 30, 2006)



**FANUC LTD**

# To Our Shareholders

I am pleased to present the FANUC Group's Semi-Annual Business Report for the first half of the fiscal year ending March 31, 2007, and would like to take this opportunity to thank you for your continued support.

During the six months from April to September 2006, the Japanese economy continued to grow strongly, driven by continual improvement in corporate earnings, and an increase in capital investment. The machine tool industry expects to achieve a record number of order intakes by the end of 2006.

Overseas, the economies of China, South Korea, Taiwan, India and the United States continued to expand, while the European economy also made a progressive recovery.

Under these favorable conditions, the FANUC R&D groups committed itself to developing globally competitive products, adhering to FANUC's basic policy of achieving "high reliability," while promoting "intelligence," "ultra precision" and "high functionality" of all FANUC products. The FANUC production group focused on "automation" and "robotization" of its machining and assembly processes. Also, despite the negative effects of rising material purchasing costs, which continued from the previous term, FANUC's R&D, manufacturing and purchasing groups worked closely together to reduce costs. FANUC's performance was also helped by a higher factory operating rate, which has lowered cost rate, stemming from strong orders.

As a result, during the first half of the fiscal year ending March 31, 2007, FANUC posted consolidated net sales totaling ¥200,476 million, a 9.7% increase compared with the corresponding



Dr. Eng. Yoshiharu Inaba  
President and CEO

period of the previous fiscal year. Consolidated ordinary income increased 16.2% to ¥85,943 million, and consolidated net income rose 17.9% to ¥51,606 million, compared with the corresponding period of the previous fiscal year.

On a non-consolidated basis, FANUC posted net sales totaling ¥149,297 million, a 6.4% increase compared with the corresponding period of the previous fiscal year. Ordinary income increased 9.2% to ¥63,166 million, and net income rose 8.4% to ¥38,989 million, compared with the corresponding period of the previous fiscal year.

Interim dividends, based on the Company's basic policy regarding distribution of earnings, and as per the resolution of the Board of Directors at a meeting held on October 27, 2006, will be ¥72.50 per share, with payment to begin on December 1, 2006. This is an increase of ¥41.50 per share compared to the interim dividends in the previous fiscal year, with a payout ratio of 30% on a consolidated basis.

Although business conditions are currently positive, there are areas of uncertainty that could have a negative impact on capital expenditure in the manufacturing industry, including rising material procurement costs stemming from higher prices of crude oil and other resources, inventory adjustments in the IT industry, and a slowdown in the U.S. economy.

Faced with such conditions, the FANUC Group will work to strengthen the R&D that is the foundation of our business, and bring to market even more highly competitive products that demonstrate the qualities of "high reliability," "high functionality," and "low cost." We will also proactively introduce intelligent robots in our new servo motor and other factories as a means of lowering manufacturing costs for all products, as well as expanding production and shortening delivery periods.

In sales activities, FANUC will make a company-wide effort to nurture the Robonano and laser product businesses as new core products. FANUC will also continue to focus on sales promotion in China and India where there is substantial growth potential, while increasing its domestic market share in Japan where economic recovery now continues at a significant pace. FANUC will also strive to achieve increased market share in the United States and Europe.

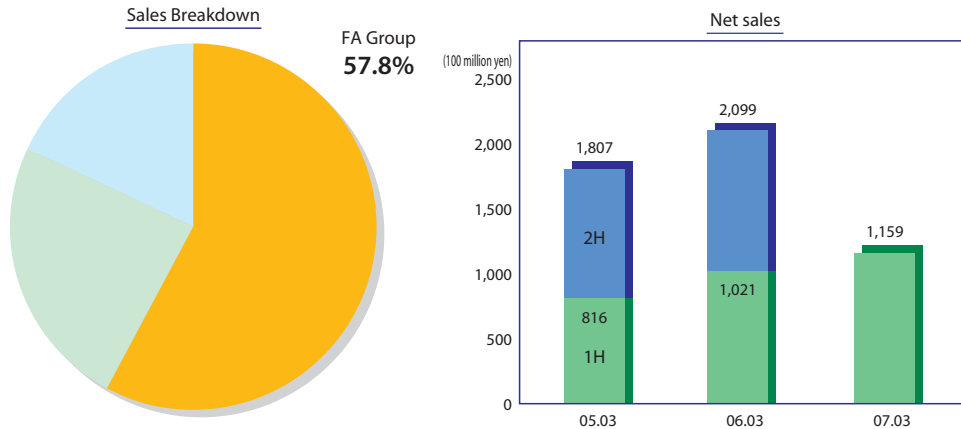
Thank you for your continued support and assistance of FANUC.

November 2006



Dr. Eng. Yoshiharu Inaba  
President and CEO

# FA Group (Consolidated)



## Business Overview

In Japan, FANUC CNC sales remained strong, on par with the previous term, driven by vigorous capital investments among a wide range of machining production industries, including automotive, electric appliances, precision devices, and construction machinery, and also supported by resulting demand from the machine tool builders calling for expansion of production capacity. Overseas, CNC sales increased in Europe and the United States where there was robust demand from the construction machinery, aircraft and energy industries. Sales also grew in Asia, driven mainly by significant sales growth in China.

FANUC laser sales were also strong both in Japan and overseas.

As a result, the FA Group posted consolidated sales of ¥115,909 million, a 13.4% increase compared with the corresponding period of the previous fiscal year. FA Group sales accounted for 57.8% of consolidated net sales.

## Initiatives Going Forward

FANUC's CNC series holds the top global share of control systems for machine tools. We will maintain and expand this share by bringing next-generation CNC products to the market.

## Product Lineup

The next-generation series of CNC products suited to all manner of machine tools

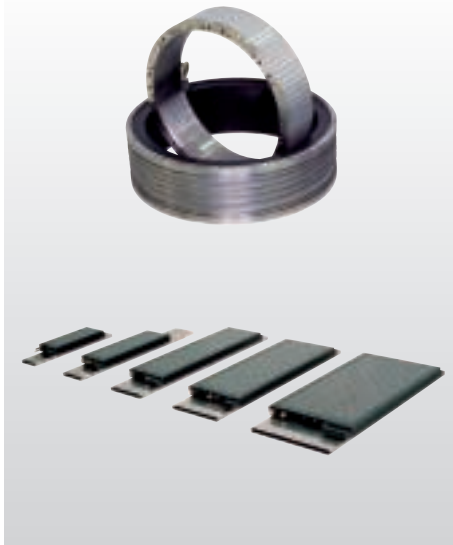
**FANUC Series 0i/0i Mate-MODEL C**

**FANUC Series 16i/18i/21i-MODEL B**

**FANUC Series 30i/31i/32i-MODEL A**

The Series 0i/0i Mate-C for simple machine tools has been made even easier to use. The Series 16i/18i/21i-B, which has a solid track record with standard machine tools, offers even greater productivity.

For the Series 30i/31i/32i-A, which is ideal for leading-edge machine tools, we have further improved the 5-axis machining and compound machining functions, and developed a function for computer-based CNC operational training and CNC application software development.



Synchronous built-in motors to provide greater precision, speed and efficiency for machine tools

**FANUC LINEAR MOTOR LiS series**

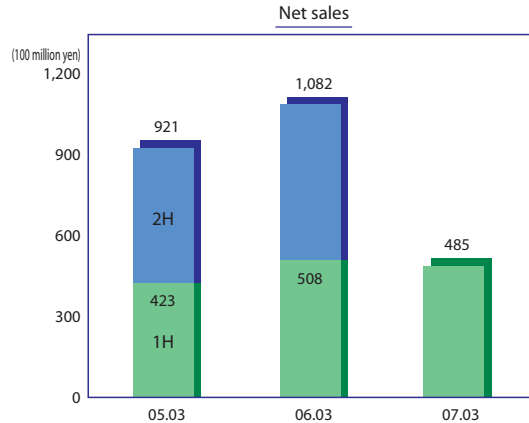
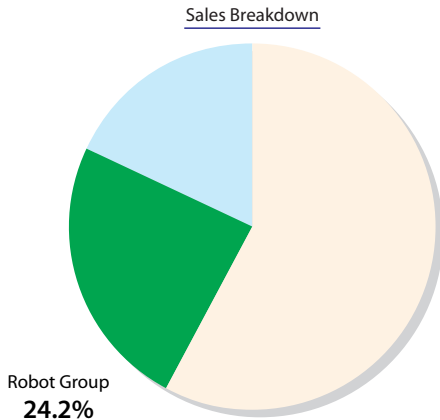
**FANUC SYNCHRONOUS BUILT-IN SERVO MOTOR DiS series**

For the linear motor LiS series, we have upgraded environmental resistance. We have improved reliability and enhanced the series to make it suitable for ultra high-speed and high-precision machining.

For the synchronous built-in servo motor DiS series, we have added to our lineup a high-speed model capable of up to 1,000 revolutions per minute, which enabled its use for compound machining centers, as well as for application to gear machines and tool grinders.

Both series, when combined with the latest digital control technology HRV4, provide high-speed, high-precision functionality that make full use of the benefit of direct acting without reduction mechanism.

# Robot Group (Consolidated)



## Business Overview

FANUC robot sales suffered as a result of the temporary falloff in projects among automotive related industries in Japan, the United States and Europe that followed continued strong investment, but sales have now begun to recover. Sales to general industries, mainly for material handling and machining applications, posted strong growth. FANUC has also focused on sales promotion of highly automated machining systems, which incorporate FANUC robots with machine tools to enhance manufacturers' global competitiveness in production.

As a result, the Robot Group posted consolidated sales of ¥48,530 million, a 4.6% down compared with the corresponding period of the previous fiscal year. Robot Group sales accounted for 24.2% of consolidated net sales.

## Initiatives Going Forward

FANUC will further increase its already large share of the automotive market by expanding sales to European automobile manufactures and parts producers. We will also expand sales to general industries mainly by cooperating with machine tool builders to promote robotization of machining plants using FANUC intelligent robots.

## Product Lineup

### Automation of Machining Using Intelligent Robots

Automating the machining process reduces the amount of work that needs to be done by hand, and lowers production costs by permitting long periods of unmanned operation. The multipurpose intelligent robot R-2000*i*B offers a range of intelligent functions that can be used to effectively automate the machining process with minimal cost. The R-J3*i*C control system for the R-2000*i*B incorporates the *i*RVision internal intelligent vision function as a standard feature, eliminating the need for a dedicated feed unit or placement by hand, as the robot is able to find and pick up the workpiece on its own. Reducing the number of peripheral devices paves the way for creation of a flexible automatic system optimal for high-mix low-volume production. Intelligent robots are making a significant contribution to the automation of machining.

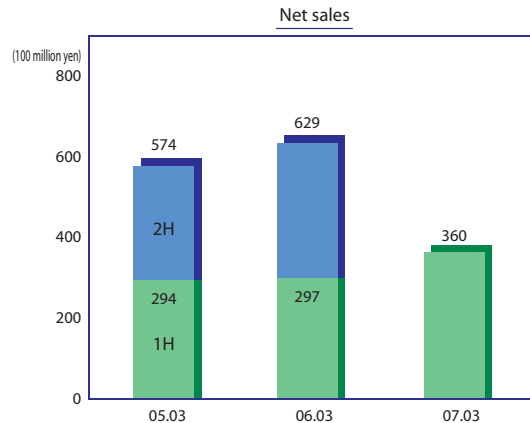
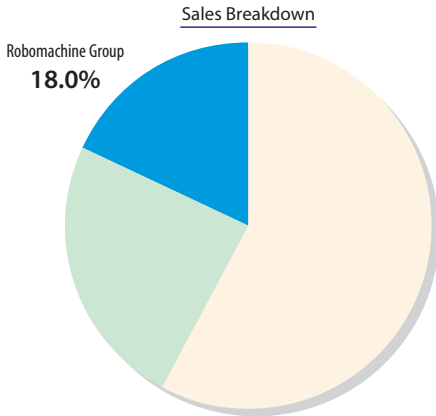


### Food and Pharmaceutical Handling Robots FANUC Robot M-430*i*A

The FANUC Robot M-430*i*A is a vertical articulated robot with a load capacity of 2kg that incorporates the features required by food and pharmaceutical logistics centers, such as high-speed, continuous operation, hygienic components, ease of cleaning, and chemical resistance. The robot employs a unique dual-drive, torque tandem control method that provides high-speed, continuous operation, allowing it to continuously handle parts moving on a conveyor belt at a rate of 120 parts per minute. It also uses materials and surface coatings that can withstand the warm water, and weak acidic or alkaline solutions used for cleaning in facilities handling food and pharmaceuticals, and can be completely washed. The M-430*i*A is helping to robotize the food and pharmaceutical handling field.



# Robomachine Group (Consolidated)



## Business Overview

Sales of the ROBOSHOT AI electric injection molding machines to such industries as IT, electronic components, automotive parts and medical equipment showed signs of recovery in Japan, the United States and Europe, and remained strong in China and other areas of Asia.

Sales of the ROBOCUT wire-cut electric discharge machines and ROBODRILL CNC drills remained at high levels in Japan. Sales of these products also increased in the Asian markets, mainly to the automotive, motorcycle and IT industries.

As a result, the Robomachine Group posted consolidated sales of ¥36,037 million, a 21.3% increase compared with the corresponding period of the previous fiscal year. Robomachine Group sales accounted for 18.0% of consolidated net sales.

## Initiatives Going Forward

We will continue to expand sales of machine tools such as ROBOCUT, ROBODRILL and ROBONANO (ultraprecise nano machine), and industrial machines such as ROBOSHOT, to the IT industry, automobile and motorcycle industries, and other fields.

## Product Lineup

### Artificial Intelligence (AI) Electric Injection Molding Machine High Precision Clamping Specification for Stable Molding of Precision Plastic Lenses FANUC ROBOSHOT S-2000i 50Bp

The rapid increase in functionality (resolution) of digital cameras and camera-equipped mobile phones has brought about a need for even greater precision in the plastic lenses used in them.

The S-2000i50Bp incorporates such components as a ball spline tie bar that allows for precise horizontal molding, a stationary platen device to prevent slanting, and a highly rigid auxiliary base that provides precision vertical molding (all of which are patented). These and other newly developed mechanisms, along with a high-speed, high-precision controller utilizing the latest CNC and servo technology, allow for the stable molding of high-precision plastic lenses.



### Ultra-precision, 5-axis nano machine FANUC ROBONANO $\alpha$ -0iB

The FANUC ROBONANO  $\alpha$ -0iB is an ultra-precision nano machine incorporating the latest CNC, servo and air bearing technology that allow for simultaneous 5-axis machining at the nanometer level. The flexible structure that is adaptable to various types of machining methods, including turning, milling, shaping and grinding, makes it suitable for a wide range of applications, from simple lenses to free-form, array and fine groove surfaces.

The market need for this nano machine has recently increased, not only in the field of optics, where nanometer precision is a prerequisite, but also in such areas as semiconductors, biotechnology, and medical fields. Sales of the system are rising.

# TOPICS

## IMTS 2006 (Chicago Show)

The International Manufacturing Technology Show (IMTS 2006) was held over eight days, from September 6 through 13, in the U.S. city of Chicago.

This year's show, held in the middle of a strong U.S. economy, featured displays by 1,288 companies from 40 countries, and attracted more than 90,000 visitors.

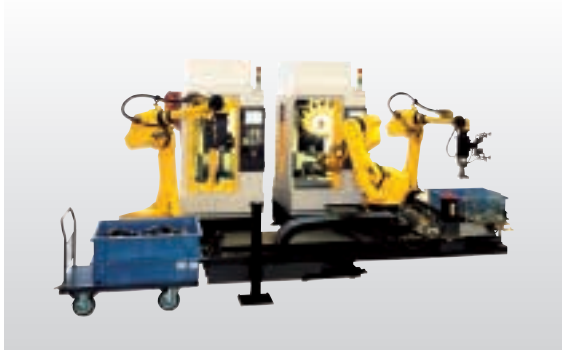
FANUC presented Robot Cells with an integrated machine tool and intelligent robot, along with next-generation CNC systems, FANUC's latest products, ROBOCUT and ROBODRILL, and other machines to improve productivity and automate production. The exhibit showcased FANUC's strengths as a comprehensive manufacturer of factory automation equipment, and received a large number of visitors.



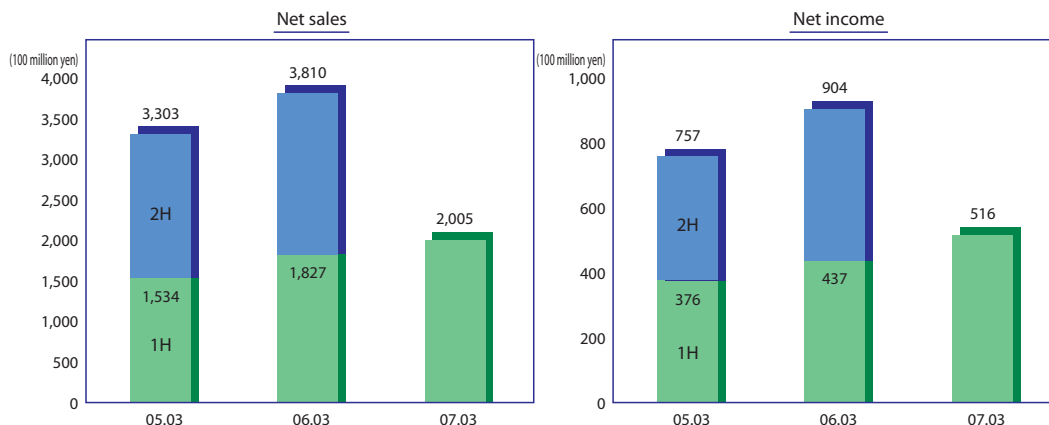
## Intelligent Machining Systems

### Mini Robot Cell

The Mini Robot Cell is an ultra-low cost system that eliminates the need for peripheral devices as much as possible. The combination of the intelligent handling robot M-710IC/50S, with its compact size yet large handling capacity, along with closely spaced machining devices, provides a machining cell that is space efficient. The intelligent robot has a sensor that allows it to find and pick up workpiece on its own, eliminating the need for peripheral devices. It also has a "retry" function so that, if it fails to pick up the workpiece, it will automatically find and pick up another one, and can operate continuously for 720 hours without the need for intervention from workers. The Mini Robot Cell will deliver a significant contribution to the automation of small-scale machining.



# Financial Highlights (Consolidated)



		Year ended March 31, 2005	Year ended March 31, 2006	1st Half of Year ended March 31, 2006	1st Half of Year ending March 31, 2007
<b>Net Sales</b>		100 million yen	100 million yen	100 million yen	100 million yen
FA Group	*1	1,807	2,099	1,021	1,159
Robot Group	*2	921	1,082	508	485
Robomachine Group	*3	574	629	297	360
Total		3,303	3,810	1,827	2,005
(Overseas sales)		2,049	2,418	1,162	1,305
<b>Ordinary income</b>		1,247	1,508	739	859
<b>Net income</b>		757	904	437	516
<b>Net income per share</b>		¥339.09	¥420.01	¥204.33	¥241.01
<b>Total assets</b>		7,995	9,034	8,405	9,552
<b>Net assets</b>	*4	6,790	7,744	7,236	8,335

Note 1 Main products in FA Group comprise CNC series, servo motors, and lasers.

Note 2 Main products in Robot Group comprise robots.

Note 3 Main products in Robomachine Group comprise electric injection molding machines, wire-cut electric discharge machines, CNC drills, and ultra precision nano machines.

Note 4 The Company acquired 9.85 million shares of its own stock (69,935 million yen) in the Year ended March 31, 2005.

# Consolidated Balance Sheets

(Millions of yen)

Item	Six months ended September 30, 2006	Six months ended September 30, 2005	Year ended March 31, 2006	Item	Six months ended September 30, 2006	Six months ended September 30, 2005	Year ended March 31, 2006
<b>Assets</b>	<b>955,207</b>	<b>840,571</b>	<b>903,409</b>	<b>Liabilities</b>	<b>121,659</b>	<b>98,318</b>	<b>108,181</b>
<b>Current assets</b>	<b>686,637</b>	<b>589,549</b>	<b>637,565</b>	<b>Current liabilities</b>	<b>93,927</b>	<b>75,682</b>	<b>82,433</b>
Cash and cash equivalents	511,232	417,601	471,575	Notes and accounts payable - trade	26,287	18,226	17,665
Notes and accounts receivable - trade	94,045	90,766	89,881	Accrued income taxes	31,708	27,516	30,560
Inventories	62,867	62,388	59,858	Provisions for after-sales service	5,315	4,858	4,910
Other	21,677	22,108	19,577	Other	30,617	25,080	29,297
Allowance for doubtful accounts	(3,184)	(3,315)	(3,327)	<b>Long-term liabilities</b>	<b>27,732</b>	<b>22,636</b>	<b>25,747</b>
<b>Fixed assets</b>	<b>268,570</b>	<b>251,021</b>	<b>265,843</b>	Reserve for retirement benefits of employees	17,582	17,350	16,459
<b>Tangible fixed assets</b>	<b>197,847</b>	<b>192,949</b>	<b>196,092</b>	Reserve for retirement benefits of directors and auditors	1,957	1,392	1,535
<b>Intangible fixed assets</b>	<b>1,553</b>	<b>1,728</b>	<b>1,627</b>	Other	8,193	3,893	7,752
Investments and other assets	69,170	56,343	68,123	<b>Minority interests</b>	<b>-</b>	<b>18,594</b>	<b>20,810</b>
<b>Total</b>	<b>955,207</b>	<b>840,571</b>	<b>903,409</b>	<b>Shareholders' equity</b>	<b>-</b>	<b>723,658</b>	<b>774,418</b>
				<b>Net Assets</b>	<b>833,548</b>	<b>-</b>	<b>-</b>
				<b>Owners' equity</b>	<b>801,178</b>	<b>-</b>	<b>-</b>
				Common stock	69,014	69,014	69,014
				Capital surplus	96,222	96,212	96,215
				Retained earnings	790,604	713,414	753,436
				Treasury stock	(154,663)	(153,705)	(154,309)
				Valuation and translation adjustments	<b>9,131</b>	<b>-</b>	<b>-</b>
				Unrealized gains on other marketable securities	3,959	2,374	4,791
				Translation adjustments	5,172	(3,651)	5,269
				<b>Minority interests</b>	<b>23,239</b>	<b>-</b>	<b>-</b>
				<b>Total</b>	<b>955,207</b>	<b>840,571</b>	<b>903,409</b>

# Consolidated Statements of Income

(Millions of yen)

Item	Six months ended September 30, 2006	Six months ended September 30, 2005	Year ended March 31, 2006
Net sales	200,476	182,776	381,074
Cost of sales	94,649	90,772	192,363
<b>Gross profit</b>	<b>105,827</b>	<b>92,004</b>	<b>188,711</b>
Selling, general and administrative expenses	27,583	22,001	48,121
<b>Operating income</b>	<b>78,244</b>	<b>70,002</b>	<b>140,589</b>
<b>Non-operating income</b>	<b>8,361</b>	<b>4,412</b>	<b>11,724</b>
Interest and dividends income	2,830	1,449	3,166
Equity in earnings	3,274	2,119	5,531
Other	2,257	843	3,026
<b>Non-operating expenses</b>	<b>662</b>	<b>423</b>	<b>1,481</b>
Loss on sale and disposal of fixed assets	295	42	–
Other	367	381	1,481
<b>Ordinary income</b>	<b>85,943</b>	<b>73,991</b>	<b>150,832</b>
<b>Income before income taxes and minority interests</b>	<b>85,943</b>	<b>73,991</b>	<b>150,832</b>
Income taxes - current	31,878	27,606	54,814
Income taxes - deferred	610	1,212	2,960
Minority interest in income	1,849	1,397	2,619
<b>Net income</b>	<b>51,606</b>	<b>43,774</b>	<b>90,437</b>

# Consolidated Statements of Cash Flow

(Millions of yen)

Item	Six months ended September 30, 2006	Six months ended September 30, 2005	Year ended March 31, 2006
<b>Cash flows from operating activities</b>			
Income before income taxes and minority interests	85,943	73,991	150,832
Depreciation and amortization	5,056	5,003	10,475
Increase in reserve for doubtful receivables	(175)	27	(21)
Decrease in reserve for employees' retirement benefits	1,064	(1,073)	(2,113)
Interest and dividend income	(2,830)	(1,449)	(3,165)
Equity in earnings of affiliates, net	(3,274)	(2,119)	(5,531)
(Increase) decrease in receivables, trade	(2,506)	(3,227)	606
(Increase) decrease in inventories	(2,551)	(1,532)	2,796
(Decrease) increase in payables, trade	8,398	(799)	(2,222)
Other	(1,438)	(1,560)	1,827
<b>Sub-total</b>	<b>87,687</b>	<b>67,259</b>	<b>153,483</b>
Interest and dividends received	3,320	1,938	3,561
Income taxes paid	(30,702)	(32,000)	(55,660)
Other	686	98	(840)
<b>Net cash provided by operating activities</b>	<b>60,991</b>	<b>37,295</b>	<b>100,543</b>
<b>Cash flows from investing activities</b>			
Purchases of property, plant and equipment	(8,040)	(6,569)	(12,906)
Purchases of investment securities	(247)	(44)	(2,556)
Other	(215)	(181)	(694)
<b>Net cash used in investing activities</b>	<b>(8,502)</b>	<b>(6,795)</b>	<b>(16,157)</b>
<b>Cash flows from financing activities</b>			
Payment for purchases of treasury stock	(394)	(376)	(983)
Dividends paid	(13,950)	(6,662)	(13,260)
Other	(220)	(276)	(269)
<b>Net cash used in financing activities</b>	<b>(14,564)</b>	<b>(7,315)</b>	<b>(14,513)</b>
<b>Effect of exchange rate changes on cash and cash equivalents</b>	<b>1,725</b>	<b>3,118</b>	<b>10,384</b>
Net increase (decrease) in cash and cash equivalents	39,650	26,303	80,257
Cash and cash equivalents at beginning of year	471,340	391,082	391,082
Cash and cash equivalents at end of the period	510,990	417,386	471,340

# Non-Consolidated Balance Sheets

(Millions of yen)

Item	Six months ended September 30, 2006	Six months ended September 30, 2005	Year ended March 31, 2006	Item	Six months ended September 30, 2006	Six months ended September 30, 2005	Year ended March 31, 2006
<b>Assets</b>	<b>783,556</b>	<b>714,448</b>	<b>747,435</b>	<b>Liabilities</b>	<b>77,754</b>	<b>63,985</b>	<b>64,962</b>
<b>Current assets</b>	<b>501,385</b>	<b>439,423</b>	<b>466,631</b>	<b>Current liabilities</b>	<b>61,172</b>	<b>48,088</b>	<b>49,738</b>
Cash and cash equivalents	393,842	335,839	365,680	Accounts payable - trade	19,978	13,390	12,735
Notes receivable - trade	26,845	28,405	29,209	Accounts payable - other	5,805	5,562	6,141
Accounts receivable - trade	32,854	30,373	29,883	Accrued income taxes	26,286	22,776	24,469
Inventories	38,644	36,367	34,251	Provisions for after-sales service	2,140	1,725	1,579
Other	11,083	10,651	9,752	Other	6,963	4,633	4,813
Allowance for doubtful accounts	(1,883)	(2,215)	(2,147)	<b>Long-term liabilities</b>	<b>16,582</b>	<b>15,897</b>	<b>15,223</b>
<b>Fixed assets</b>	<b>282,171</b>	<b>275,025</b>	<b>280,804</b>	Reserve for retirement benefits of employees	14,624	14,510	13,693
<b>Tangible fixed assets</b>	<b>177,311</b>	<b>173,490</b>	<b>175,392</b>	Reserve for retirement benefits of directors and auditors	1,958	1,387	1,529
Buildings and other structures	53,907	55,805	54,061	<b>Shareholders' equity</b>	<b>-</b>	<b>650,463</b>	<b>682,473</b>
Machinery and equipment	15,226	12,945	15,088	<b>Net Assets</b>	<b>705,802</b>	<b>-</b>	<b>-</b>
Land	96,616	96,020	96,020	<b>Owners' equity</b>	<b>701,932</b>	<b>-</b>	<b>-</b>
Other	11,562	8,718	10,222	<b>Common stock</b>	<b>69,014</b>	<b>69,014</b>	<b>69,014</b>
<b>Intangible fixed assets</b>	<b>852</b>	<b>836</b>	<b>833</b>	<b>Capital surplus</b>	<b>96,074</b>	<b>96,063</b>	<b>96,067</b>
<b>Investments and other assets</b>	<b>104,008</b>	<b>100,698</b>	<b>104,578</b>	Capital reserve	96,057	96,057	96,057
Investment securities	12,780	9,330	14,316	Other additional paid-in capital	17	6	10
Stocks of subsidiaries and affiliates	83,695	82,312	83,672	<b>Retained earnings</b>	<b>691,507</b>	<b>636,715</b>	<b>666,909</b>
Other	7,552	9,077	6,608	Legal reserve	8,252	8,251	8,251
Allowance for doubtful accounts	(19)	(21)	(18)	Other earned surplus	683,255	628,464	658,657
<b>Total</b>	<b>783,556</b>	<b>714,448</b>	<b>747,435</b>	<b>Treasury stock</b>	<b>(154,663)</b>	<b>(153,705)</b>	<b>(154,309)</b>
				Valuation and translation adjustments	3,870	-	-
				Unrealized gains on other marketable securities	3,870	2,374	4,791
				<b>Total</b>	<b>783,556</b>	<b>714,448</b>	<b>747,435</b>

# Non-Consolidated Statements of Income

(Millions of yen)

Item	Six months ended September 30, 2006	Six months ended September 30, 2005	Year ended March 31, 2006
Net sales	149,297	140,278	279,622
Cost of sales	76,703	75,309	148,791
Gross profit on sales	72,594	64,968	130,831
Selling, general and administrative expenses	14,036	11,632	22,931
Operating income	58,558	53,336	107,899
Non-operating income	5,319	4,807	9,631
Interest and dividends income	3,381	3,674	6,341
Other	1,938	1,132	3,290
Non-operating expenses	711	325	1,368
Other	711	325	1,368
Ordinary income	63,166	57,818	116,162
Income before income taxes	63,166	57,818	116,162
Income taxes - current	25,373	21,852	43,420
Income taxes - deferred	(1,196)	12	(45)
Net income	38,989	35,953	72,787
Retained earnings brought forward	-	10,988	10,988
Interim dividends	-	-	6,640
Unappropriated retained earnings at the end of the fiscal term	-	46,941	77,135

# Shareholders' Data (as of September 30, 2006)

- **Total number of shares authorized to be issued:** 400,000,000
- **Total number of shares issued and outstanding:** 239,508,317
- **Amount of capital:** ¥69,014,459,450
- **Number of shareholders:** 92,907
- **Major shareholders:**

Name	Shareholders' Investment in the Company	
	Number of shares (thousand shares)	Ratio of investment
FUJITSU LIMITED	18,624	7.8%
Japan Trustee Services Bank, Ltd. (Trust Account)	14,723	6.1%
The Master Trust Bank of Japan, Ltd. (Trust Account)	13,902	5.8%
FUJI ELECTRIC HOLDINGS CO., LTD	10,618	4.4%
State Street Bank and Trust Company	7,044	2.9%
State Street Bank and Trust Company 505103	4,382	1.8%
The Chase Manhattan Bank NA, London	4,180	1.7%
Deutsche Securities Limited	3,369	1.4%
The Chase Manhattan Bank 385036	2,951	1.2%
BNP Paribas Securities (Japan) Ltd	2,509	1.0%

Note: 25,400 thousand shares of treasury stock in the name of the Company are excluded from the above table.

# Corporate Data

■ <b>Company Name</b>	<b>FANUC LTD</b>
■ <b>Headquarter</b>	3580, Shibokusa Aza-Komanba, Oshino-mura, Minamitsuru-gun, Yamanashi Prefecture 401-0597, Japan Tel: +81-555-84-5555 website: <a href="http://www.fanuc.co.jp/">http://www.fanuc.co.jp/</a>
■ <b>Incorporated</b>	May 12, 1972
■ <b>Employees</b>	4,669 (Consolidated) 1,962 (Non-consolidated) (as of September 30, 2006)

## Management (as of September 30, 2006)

<b>Honorary Chairman</b>	Dr. Eng. Seiuemon Inaba	<b>Directors</b>	Richard E. Schneider Dong Kee Kim Olaf C. Gehrels
<b>President &amp; CEO</b>	Dr. Eng. Yoshiharu Inaba		
<b>Senior Managing Directors</b>	Mitsuo Kurakake Katsuo Kohari Hajimu Kishi Atsushi Watanabe Shinichi Tanzawa Hideo Kojima Mitsuto Miyata Hiroshi Araki Hiroyuki Uchida Hideaki Inoue	<b>Advisors</b>	Ryoichiro Nozawa Shimpei Kato
		<b>Standing Auditors</b>	Naoki Shimizu Nobuo Otsuka
		<b>Auditors</b>	Naoyuki Akikusa Tetsunosuke Ishibashi Hajime Harada

\* Mr. Shigeaki Oyama resigned as Director and Chairman & CMO of the Company and was appointed as Counselor of the Company effective August 25, 2006.

## Managing Officers (as of September 30, 2006)

Nobutoshi Torii	Hiroshi Noda
Ryo Nihei	Kazuo Hariki
Yoshihiro Gonda	Koji Samukawa
Hidehiro Miyajima	Masaki Seki
Yoshiyuki Nomura	Kenji Yamaguti
Takayuki Taira	Yasushi Ishikawa
Syunsuke Matsubara	Seiji Akashi
Takashi Yamauchi	

## Shareholder Information

■ **Business handling location of transfer agent**

Shareholders' register keeper : Tokyo Securities Transfer Agent Co., Ltd.  
(Togin Building 3F)1-4-2 Marunouchi, Chiyoda-ku,  
Tokyo 100-0005, Japan  
Phone: (03)3212-4611  
(0120)49-7009(Toll free number)

Other points of contact : Relevant offices of Tokyo Securities Transfer Agent Co., Ltd.

■ **Closing of accounts** March 31 each year

■ **Data of record** The record data to determine the holders of voting rights at the Ordinary General Meetings of Shareholders of the Company shall be March 31 of each year.

■ **Register closing data for dividends payment** March 31 each year and September 30 if interim dividends shall be paid

■ **Stock transfer fee** No charge

■ **Fee for issuing new share certificate** ¥100 per share certificate

■ **Newspaper Notice** The Nihon Keizai Shimbun

■ **Stock listing** Tokyo stock Exchange, First Section

■ **Number of shares per unit** 100 shares

# **FANUC LTD**

3580, Shibokusa Aza-Komanba, Oshino-mura, Minamitsuru-gun,  
Yamanashi Prefecture 401-0597, Japan

<http://www.fanuc.co.jp/>