（TRANSLATION）

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Financial Results for the Six Months Ended September 30, 2025

FANUC CORPORATION

Any forward looking statement such as financial forecasts described in this report are subject to uncertain factors such as product supply and demand trends, industry competition, economic conditions, and others, in major markets. Actual results may differ from these forecasts.

Financial Highlights for the 1st Half of FY2025

◆ Consolidated Performance for 1H FY2025 (Compared to FY2024)

(Yen)

Net sales
407.6 billion
(+19.6 billion)

Operating income
86.0 billion
(+10.4 billion)

Operating income ratio
21.1%
(+1.6 pt)

Net income
79.8 billion
(+9.9 billion)

Net income ratio
19.6%
(+1.6 pt)

- ✓ FA showed growth in China, resulting in increased sales.
- ✓ Robotics showed steady growth in the Americas and China, resulting in increased sales.
- ✓ Factory operation has improved.

(FX Rate : Yen/1 USD 146.04, Yen/1 EUR 168.06)

◆ Consolidated Full-year Performance Forecast for FY2025 (Compared to FY2024)

(Yen)

Net sales
818.8 billion
(+21.7 billion)

Operating income
175.9 billion
(+17.1 billion)

Operating income ratio
21.5%
(+1.6 pt)

Net income
157.3 billion
(+9.7 billion)

Net income ratio
19.2%
(+0.7 pt)

- ✓ Based on the latest business trend, the performance forecast has been revised upward.
- ✓ Sales are expected to exceed 800 billion yen for the first time since the record-high FY2022, with both sales and income projected to increase year-on-year.

(FX Rate : 2H Yen/1 USD 140.00, Yen/1 EUR 165.00)
(FX Rate : Full-year Yen/1 USD 143.02, Yen/1 EUR 166.53)

Consolidated Financial Results for the 1st Half of FY2025

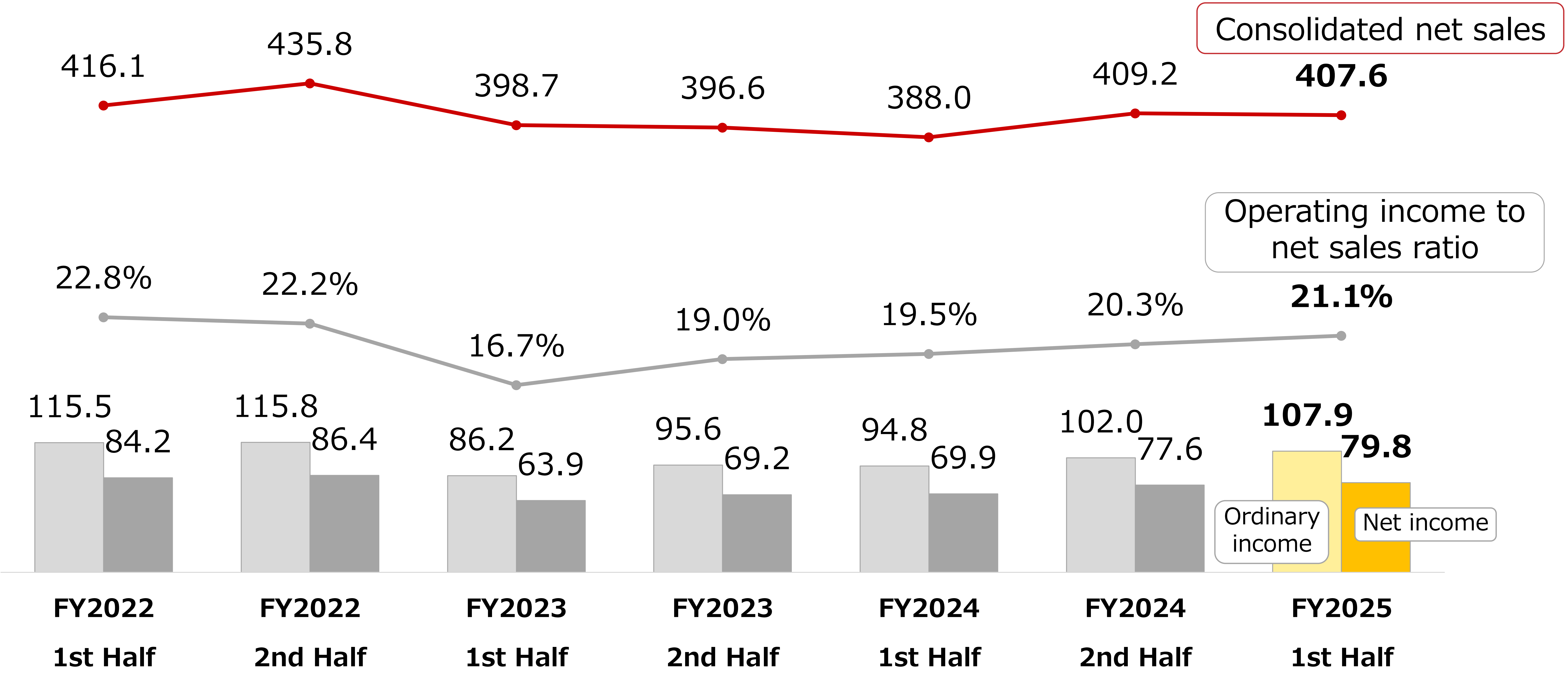
(Billions of Yen)

	FY2024 1st Half Actual	to Net sales	FY2024 2nd Half Actual	to Net sales	FY2025 1st Half Forecast	to Net sales	FY2025 1st Half Actual	to Net sales	Change from 1st Half of FY2024	Change from 2nd Half of FY2024	Change from Previous Forecast
Net sales	388.0	100.0%	409.2	100.0%	397.6	100.0%	**407.6**	**100.0%**	**+5.1%**	**-0.4%**	**+2.5%**
Cost of sales	243.6	62.8%	258.6	63.2%	247.4	62.2%	**252.0**	**61.8%**	**+3.4%**	**-2.6%**	**+1.8%**
Operating income	75.6	19.5%	83.3	20.3%	81.5	20.5%	**86.0**	**21.1%**	**+13.7%**	**+3.3%**	**+5.5%**
Ordinary income	94.8	24.4%	102.0	24.9%	102.0	25.7%	**107.9**	**26.5%**	**+13.8%**	**+5.8%**	**+5.8%**
Net income	69.9	18.0%	77.6	19.0%	74.7	18.8%	**79.8**	**19.6%**	**+14.2%**	**+2.8%**	**+6.9%**
FX Rate											
Yen/1USD	152.63		152.52		142.30		**146.04**				
Yen/1EUR	165.95		161.54		161.90		**168.06**				

※"Net income" means "net income attributable to owners of the parent".

Half-yearly Changes in Consolidated Sales and Profit/Loss

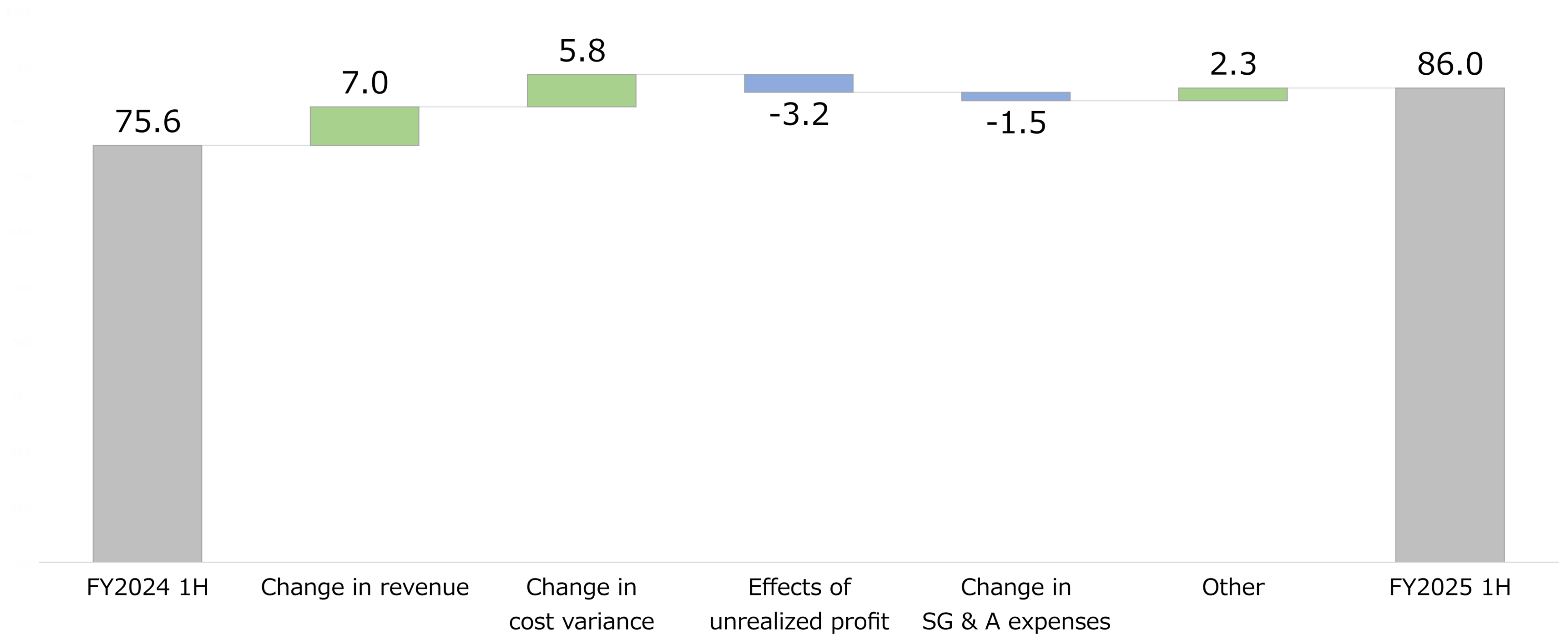
(Billions of Yen)



※"Net income" means "net income attributable to owners of the parent".

Breakdown of Changes in Operating Income (FY2024 1H → FY2025 1H)

(Billions of Yen)



Consolidated Financial Results for the 2nd Quarter (3 months) of FY2025

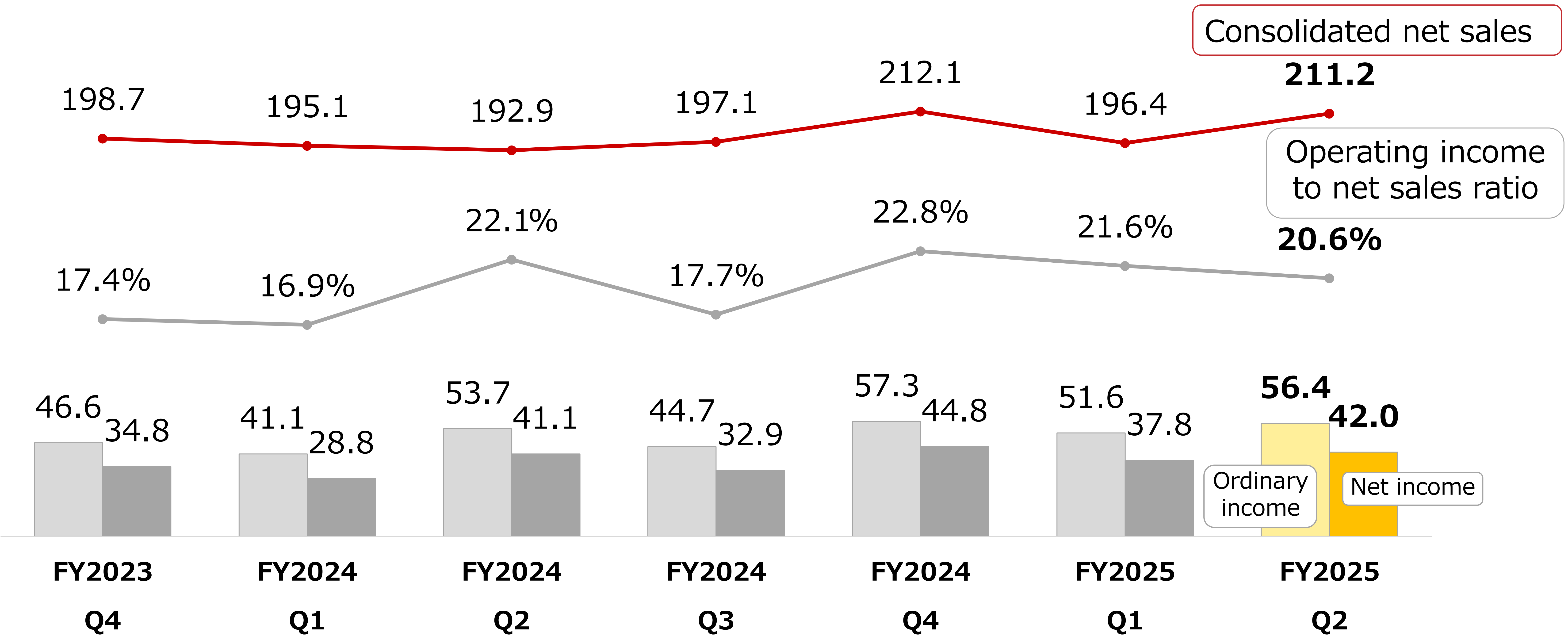
(Billions of Yen)

	FY2024 2Q Jul - Sep		FY2025 1Q Apr - Jun		**FY2025 2Q Jul - Sep**		**Change from 2Q of FY2024**	**Change from 1Q of FY2025**
		to Net sales		to Net sales		**to Net sales**		
Net sales	192.9	100.0%	196.4	100.0%	**211.2**	**100.0%**	**+9.5%**	**+7.6%**
Cost of sales	116.3	60.3%	119.8	61.0%	**132.2**	**62.6%**	**+13.7%**	**+10.4%**
Operating income	42.6	22.1%	42.4	21.6%	**43.5**	**20.6%**	**+2.1%**	**+2.6%**
Ordinary income	53.7	27.8%	51.6	26.3%	**56.4**	**26.7%**	**+5.0%**	**+9.3%**
Net income	41.1	21.3%	37.8	19.3%	**42.0**	**19.9%**	**+2.1%**	**+10.9%**
FX Rate								
Yen/1USD	149.38		144.59		**147.48**			
Yen/1EUR	164.01		163.80		**172.32**			

※"Net income" means "net income attributable to owners of the parent".

Quarterly Changes in Consolidated Sales and Profit/Loss

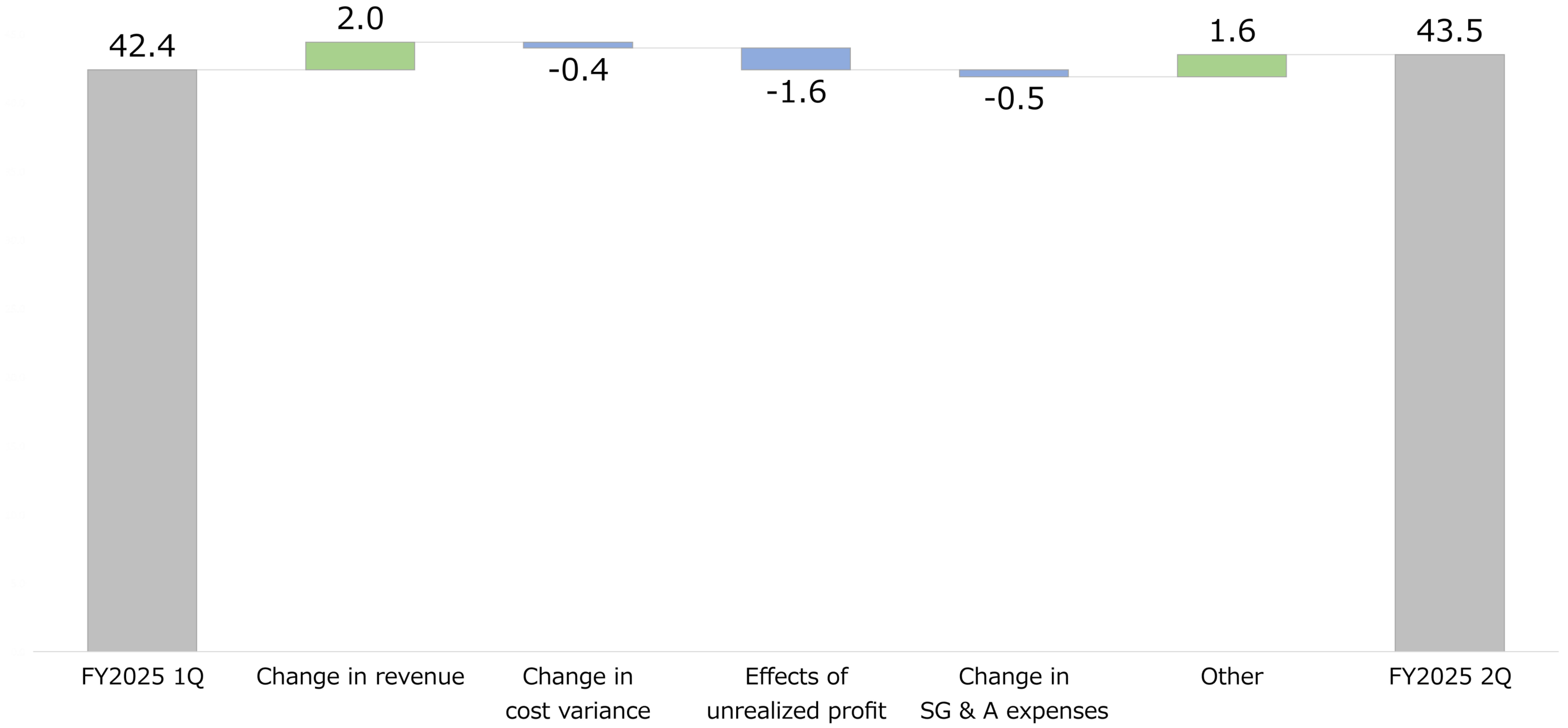
(Billions of Yen)



※"Net income" means "net income attributable to owners of the parent".

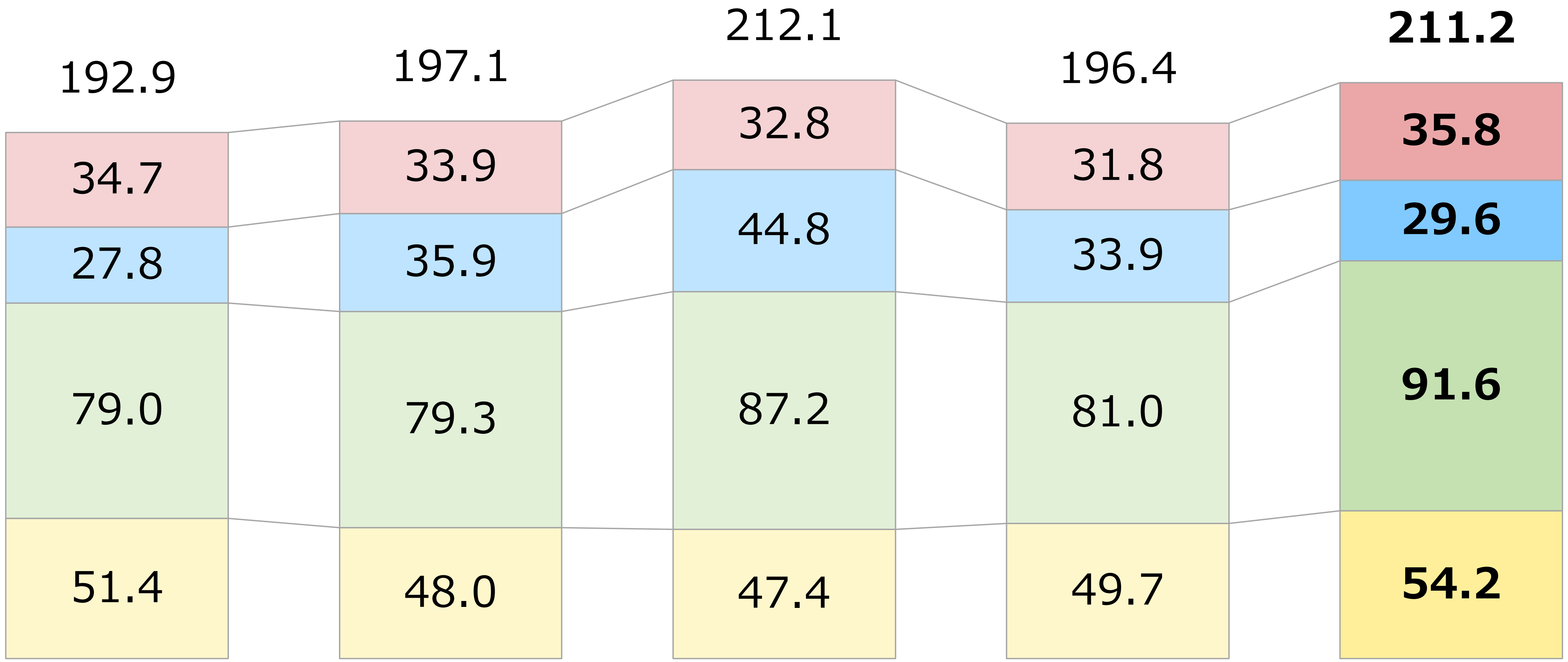
Breakdown of Changes in Operating Income (FY2025 1Q → FY2025 2Q)

(Billions of Yen)



Consolidated Sales by Division

(Billions of Yen)

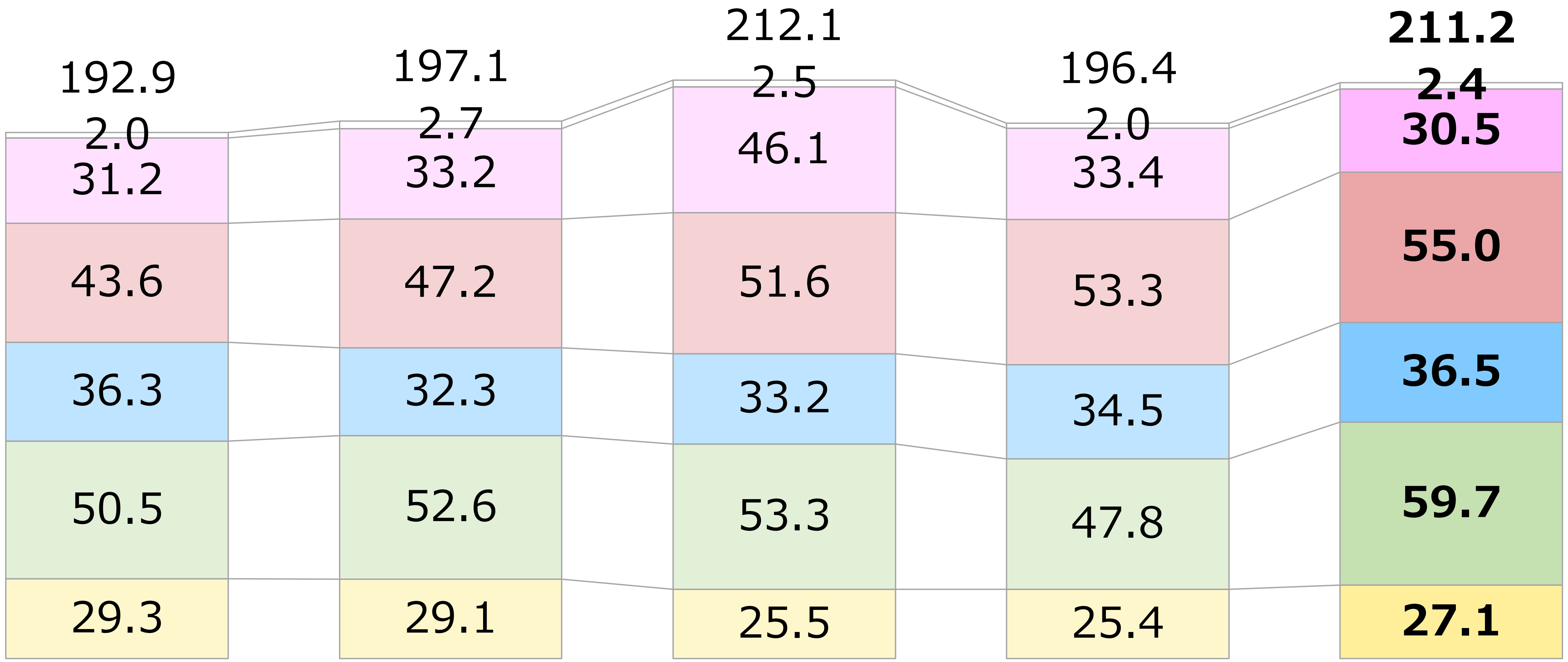


Division	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	+9.5%	+7.6%
Service	+3.3%	+12.7%
Robomachine	+6.4%	-12.9%
Robot	+16.0%	+13.2%
FA	+5.4%	+9.1%

Composition	2024Q2	2024Q3	2024Q4	2025Q1	2025Q2
Service	18.0%	17.2%	15.5%	16.2%	16.9%
Robomachine	14.4%	18.2%	21.1%	17.3%	14.0%
Robot	40.9%	40.2%	41.1%	41.2%	43.4%
FA	26.7%	24.4%	22.3%	25.3%	25.7%

Consolidated Sales by Region

(Billions of Yen)

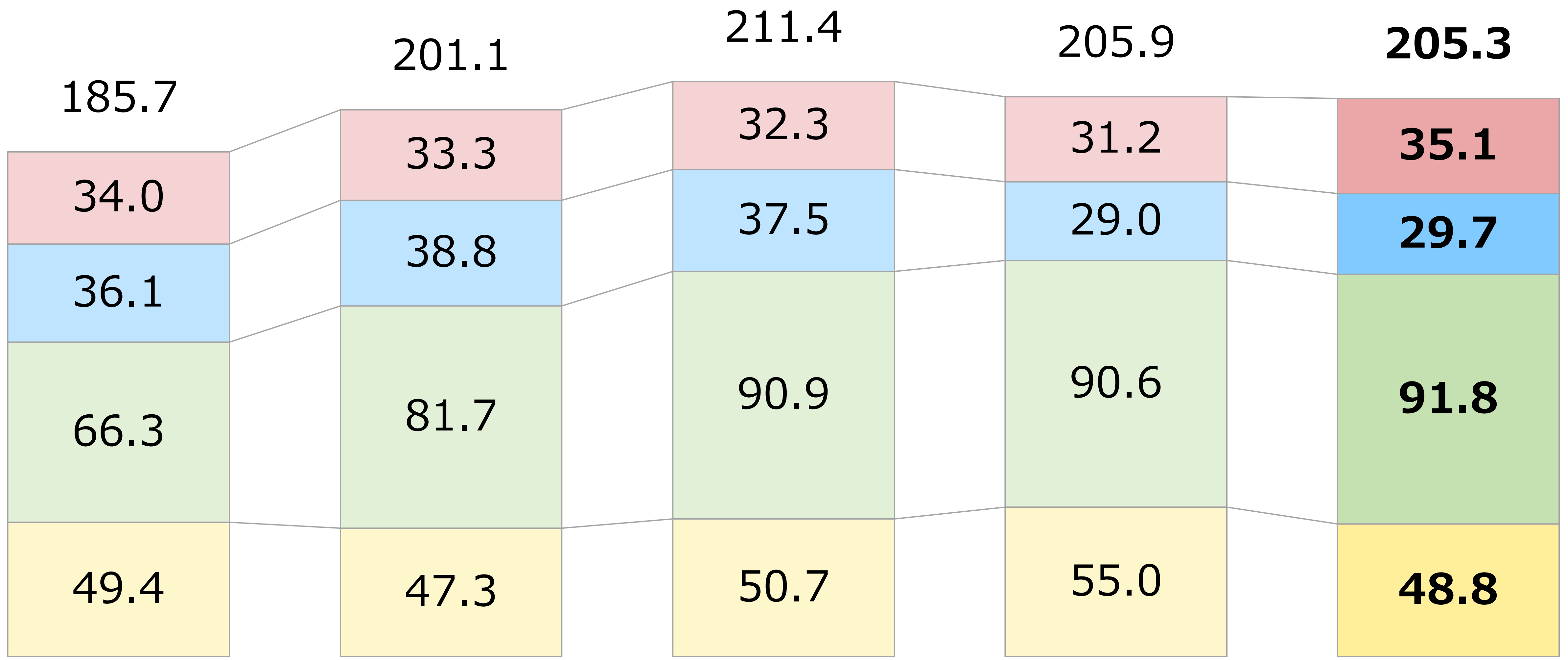


Region	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	+9.5%	+7.6%
Asia (Excluding China)	-2.3%	-8.6%
China	+26.3%	+3.2%
Europe	+0.7%	+6.0%
The Americas	+18.3%	+24.8%
Japan	-7.6%	+6.5%

Composition	2024Q2	2024Q3	2024Q4	2025Q1	2025Q2
ROW	1.0%	1.3%	1.3%	0.9%	1.2%
Asia (Excluding China)	16.2%	16.8%	21.7%	17.0%	14.4%
China	22.6%	24.0%	24.3%	27.1%	26.0%
Europe	18.8%	16.4%	15.6%	17.6%	17.3%
The Americas	26.2%	26.7%	25.1%	24.4%	28.3%
Japan	15.2%	14.8%	12.0%	13.0%	12.8%

Consolidated Orders by Division

(Billions of Yen)

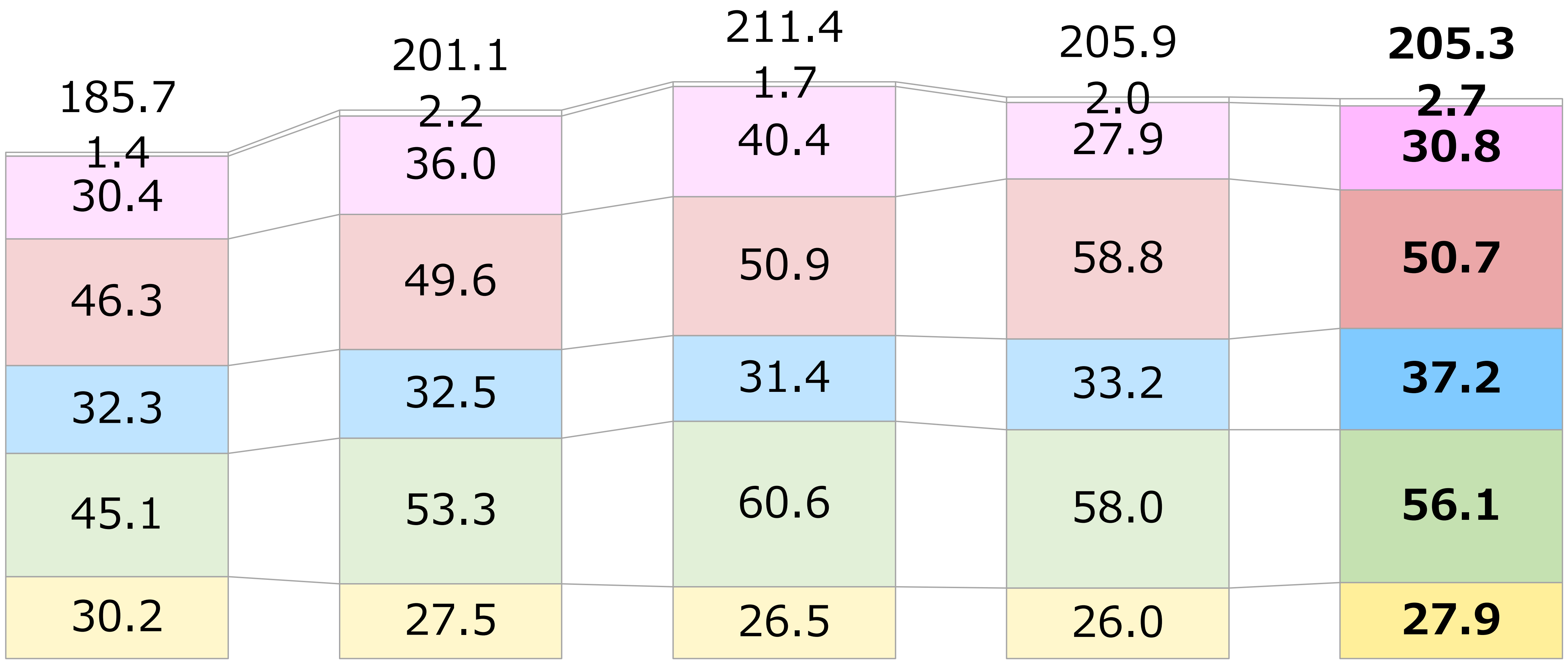


Division	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	＋10.6%	-0.3%
Service	＋3.3%	＋12.5%
Robomachine	-17.7%	＋2.3%
Robot	＋38.5%	＋1.3%
FA	-1.3%	-11.4%

Composition	2024Q2	2024Q3	2024Q4	2025Q1	2025Q2
Service	18.3%	16.6%	15.3%	15.2%	17.1%
Robomachine	19.4%	19.3%	17.7%	14.1%	14.5%
Robot	35.7%	40.6%	43.0%	44.0%	44.7%
FA	26.6%	23.5%	24.0%	26.7%	23.7%

Consolidated Orders by Region

(Billions of Yen)



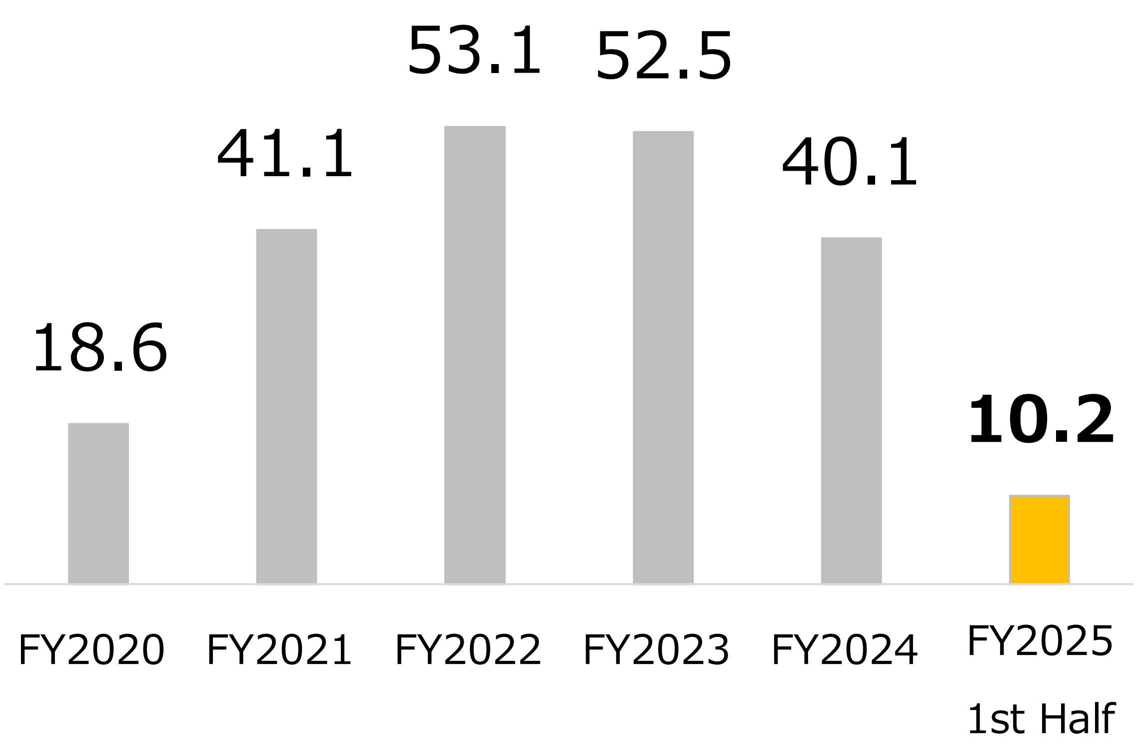
Region	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	+10.6%	-0.3%
Asia (Excluding China)	+1.3%	+10.4%
China	+9.5%	-13.7%
Europe	+15.1%	+12.0%
The Americas	+24.4%	-3.3%
Japan	-7.6%	+7.3%

Composition	2024Q2	2024Q3	2024Q4	2025Q1	2025Q2
ROW	0.8%	1.1%	0.7%	1.0%	1.3%
Asia (Excluding China)	16.4%	17.9%	19.1%	13.6%	15.0%
China	24.9%	24.6%	24.1%	28.5%	24.7%
Europe	17.4%	16.2%	14.9%	16.1%	18.1%
The Americas	24.3%	26.5%	28.7%	28.2%	27.3%
Japan	16.2%	13.7%	12.5%	12.6%	13.6%

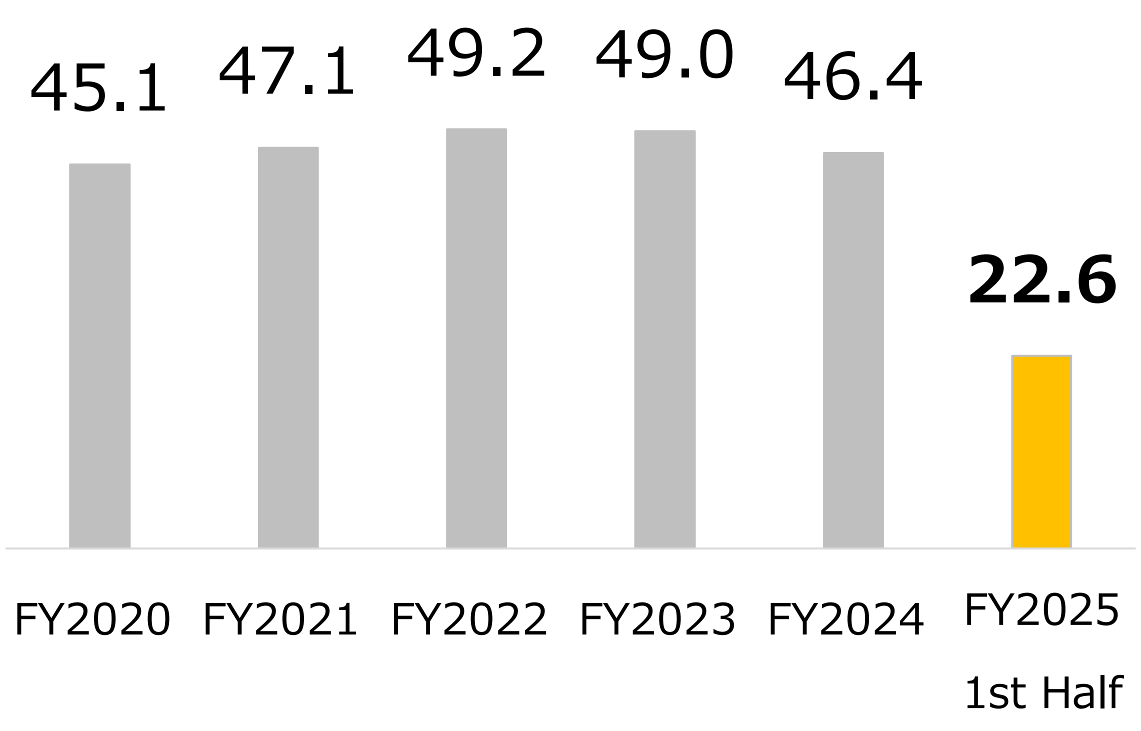
Capital investment・Depreciation and Amortization・Research and Development Expenses

(Billions of Yen)

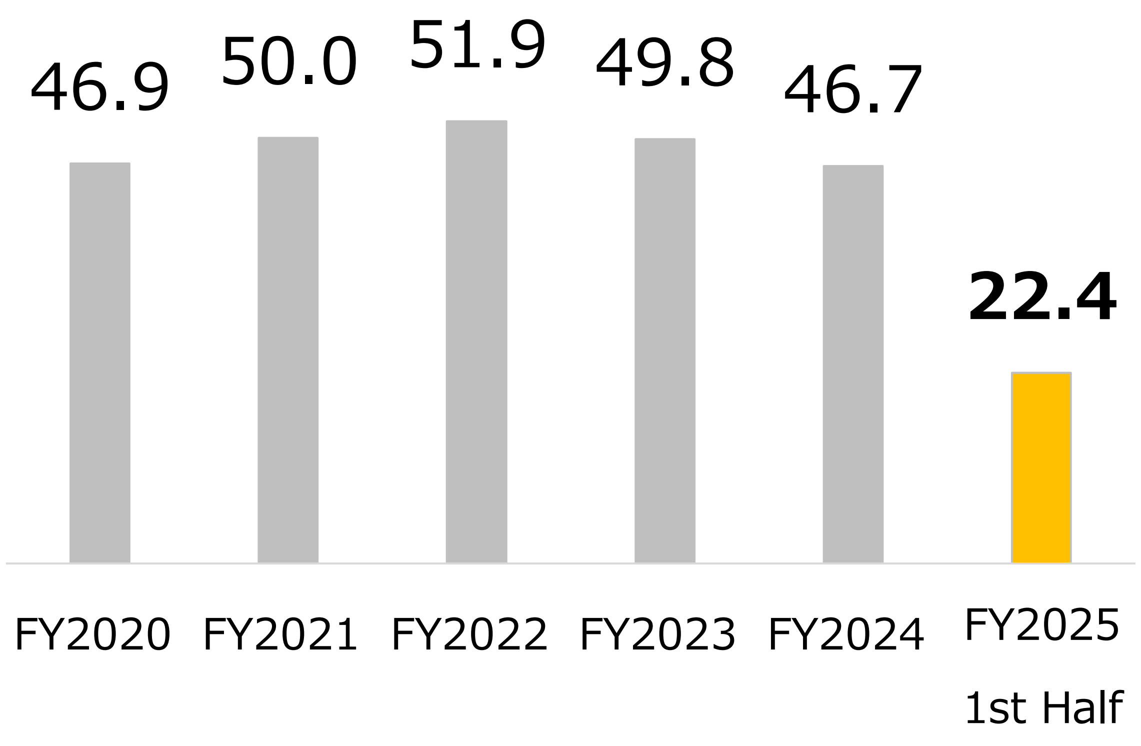
Capital investment



Depreciation and Amortization



Research and Development Expenses



Consolidated Financial Forecast

(Billions of Yen)

	FY2024 Actual		FY2025 Forecast				Change from Previous Period	Change from Previous Forecast
			Previous Forecast		**New Forecast**			
		to Net sales		to Net sales		**to Net sales**		
Net sales	797.1	100.0%	807.0	100.0%	**818.8**	**100.0%**	**+2.7%**	**+1.5%**
Cost of sales	502.2	63.0%	509.5	63.1%	**502.6**	**61.4%**	**+0.1%**	**-1.4%**
Operating income	158.8	19.9%	159.5	19.8%	**175.9**	**21.5%**	**+10.7%**	**+10.3%**
Ordinary income	196.7	24.7%	196.3	24.3%	**214.3**	**26.2%**	**+8.9%**	**+9.2%**
Net income	147.6	18.5%	143.0	17.7%	**157.3**	**19.2%**	**+6.6%**	**+10.0%**
FX Rate								
Yen/1USD	152.58		141.15		**143.02**			
Yen/1EUR	163.75		160.95		**166.53**			

※"Net income" means "net income attributable to owners of the parent".

FY2025
3rd Quarter ~ 4th Quarter
FX Rate assumption
Yen/1USD 140.00
Yen/1EUR 165.00

EMO 2025 Exhibition Report（1/7）

Overview

EMO Hannover 2025 (Exposition Mondiale de la Machine Outil)

©German Machine Tool Builders' Association (VDW)

Dates: September 22 – 26, 2025

Place: Hannover/Germany Hannover exhibition center

Exhibiting companies: Approx. 1,600
(Previous: Approx. 1,850)

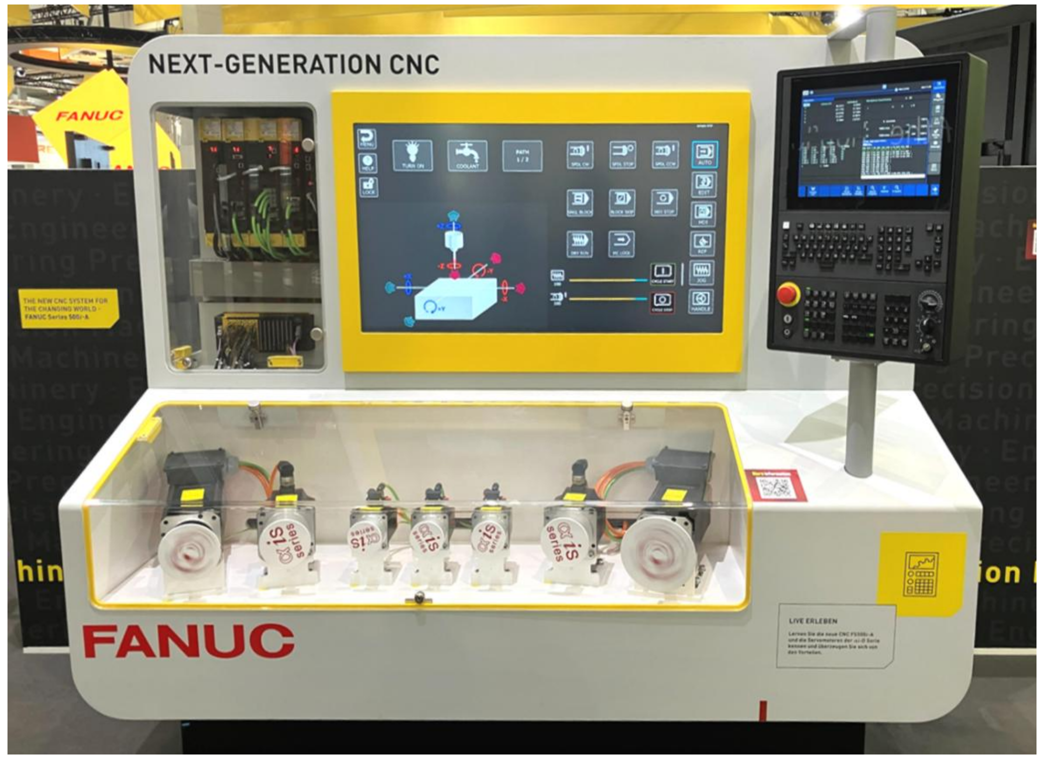
Total registrants: Approx. 80,000 people
(87% of the previous number)

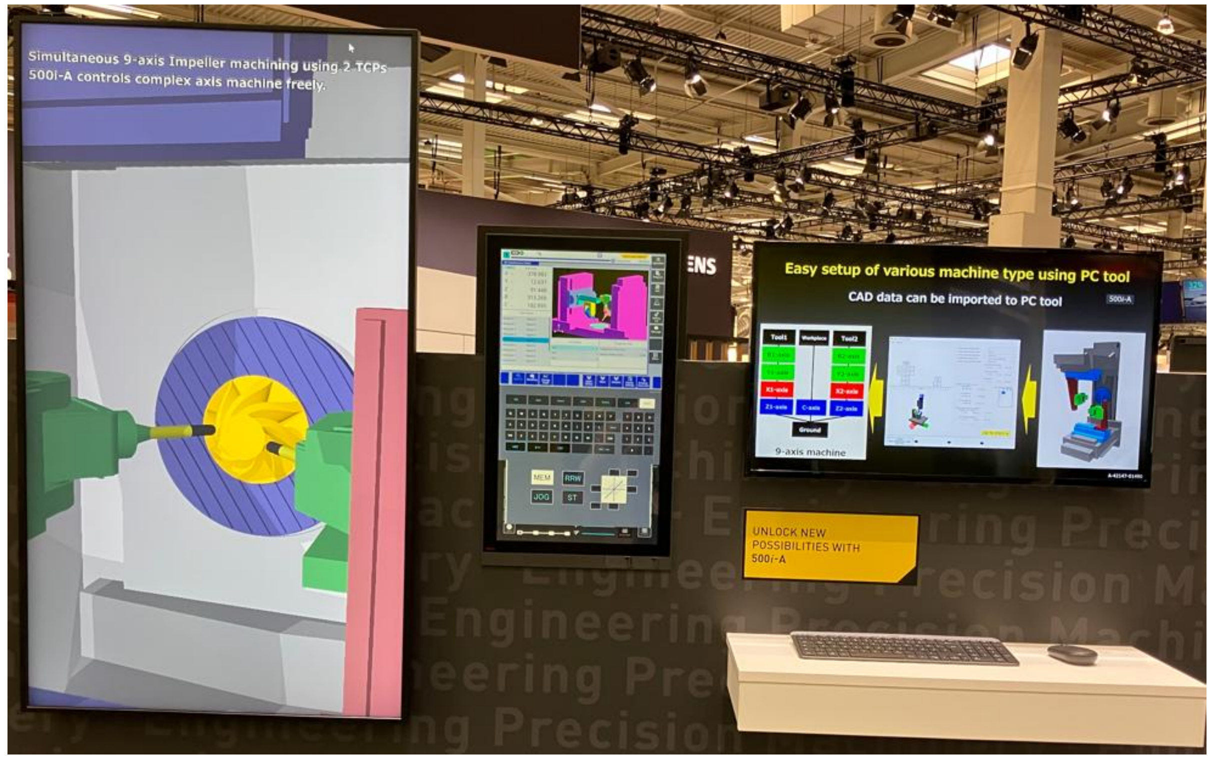
- Europe's largest machine tool trade fair (held every two years)
- Being held amid a slowing European economy. Overall, the number of participants decreased.
- On the other hand, the number of exhibitors from China and India increased.
- FANUC demonstrated its strong presence through an integrated showcase of FA, ROBOT, and ROBOMACHINE.

EMO 2025 Exhibition Report（2/7）

FA Exhibits

- Introducing the latest FA products, centered on the FANUC Series 500i-A and αi-D series SERVO, to European machine manufacturers.
- Also exhibiting a low-voltage servo system for ultra-compact machine tools (used for machining medical equipment, etc.), a market that is expected to expand in the future.
- The exhibition also featured a strong lineup for machine users, with the digital twin demonstration drawing particular attention for its effectiveness.
- Our cybersecurity initiatives were showcased in response to rising awareness in Europe.





EMO 2025 Exhibition Report（3/7）

FA new products

FANUC Series 500i-A / αi-D series SERVO


FANUC Series 500i-A

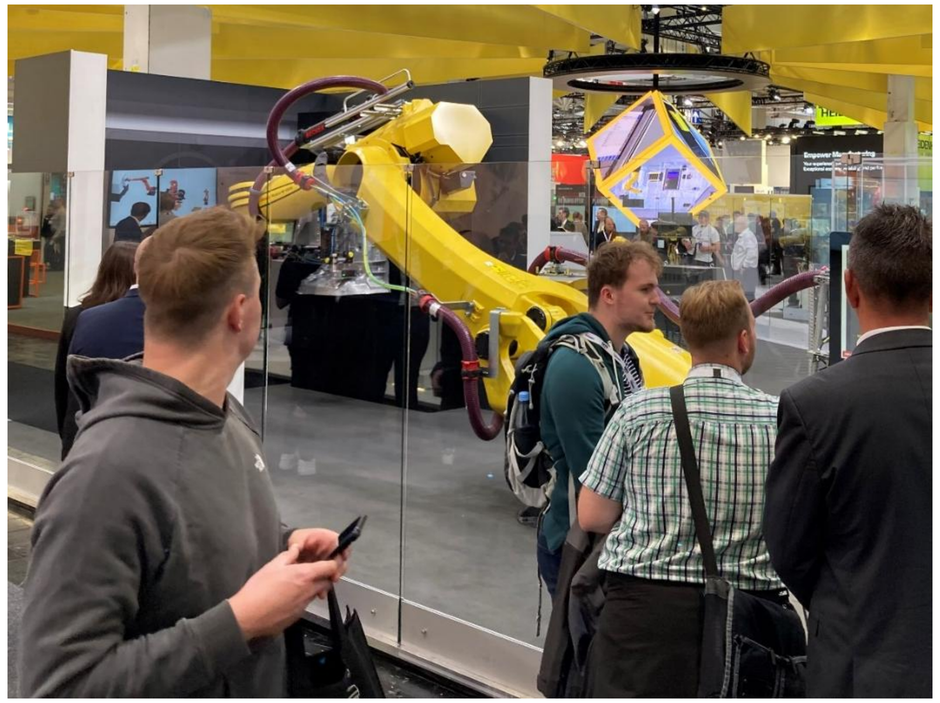

αi-D series SERVO

- A next-generation CNC system for high-end machine tools, developed as a new platform to drive innovation in machining.
- Designed to deliver high-speed and high-precision control of complex machinery, with seamless digital connectivity, robust security, and energy-saving performance.
- Adoption is progressing ahead among major Japanese machine tool builders.
- Leveraging this exhibition as an opportunity to promote adoption by European machine tool builders, particularly those specializing in high-end machines for process integration.

EMO 2025 Exhibition Report（4/7）

ROBOT Exhibits

- Showcased various automation applications with 21 robots, including processing, material handling, and remote operation. These demonstrations attracted large crowds every day.
- Highlighted advanced machining robot technology in wet environment using high-precision, high-rigidity robot. This received significant attention.
- A large, long-arm robot impressed visitors with its dynamic motion across a wide area, effectively capturing interest and showing its capabilities in material handling.
- The demonstration of remote-operated part polishing allowed many visitors to experience the operation, contributing effectively to new market development.



EMO 2025 Exhibition Report（5/7）

ROBOT new products

FANUC Robot M-810 series

M-810/190-20B

Payload	190kg
Reach	2040mm

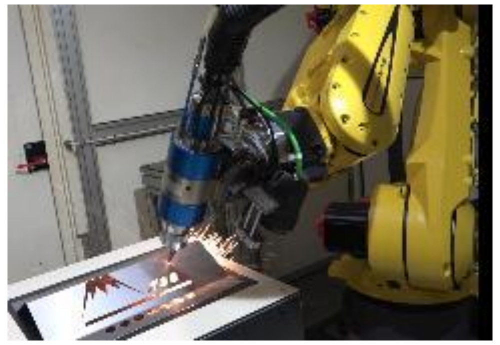
M-810/270-27B

Payload	270kg
Reach	2655mm

- High-precision, high-rigidity robot capable of laser processing, cutting, and drilling
- Standard-equipped with dustproof and waterproof features to support wet machining
- At EMO2025, our wet machining demo attracted significant attention from industries such as aerospace, wind power, and EV (giga-casting).

Application Example

Drilling in aircraft bodies



Laser processing

Machining
(Wet machining)

Machining of sheet metal, large parts

EMO 2025 Exhibition Report（6/7）

ROBOMACHINE Exhibits

- 7 units of the latest ROBOMACHINE products were exhibited (5x ROBODRILLs, 2x ROBOCUTs)
- Exhibiting a new model of ROBODRILL to appeal for a significant improvement in basic performance such as productivity and stability.
- ROBODRILL and ROBOCUT are both popular for their practical automation systems using our collaborative robots.
- Various process demonstrations showcasing high basic performance and versatility.

EMO 2025 Exhibition Report（7/7）

ROBOMACHINE new product

ROBODRILL D74CS

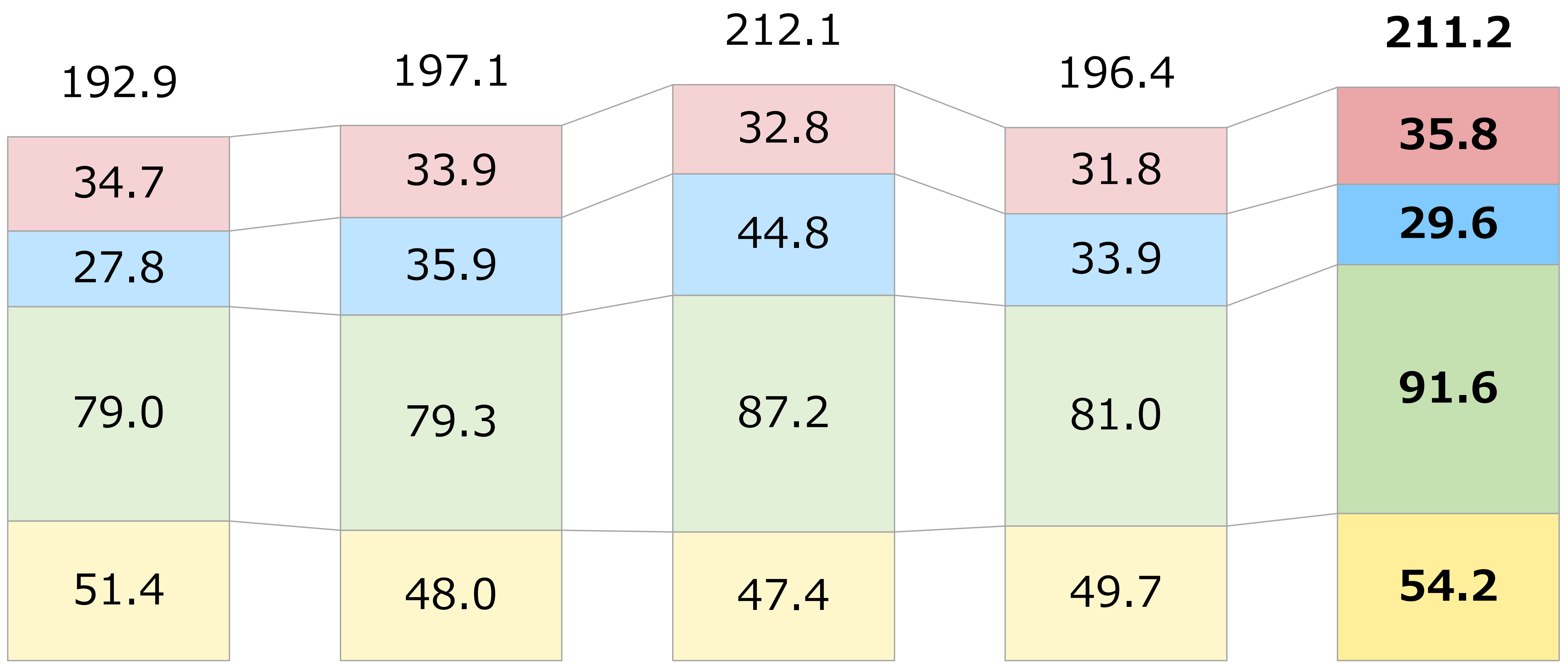
ROBODRILL DC Series

- The latest ROBODRILL model with enhanced basic performance for improved competitiveness.
- Faster machine motion reduces processing time. Improved processing stability through thermal displacement countermeasures.
- New coolant flush piping and machine structure improvement to assist chip discharging. Improving productivity in machining factory and contributing to energy saving and sustainability.
- Received positive feedback not only from existing ROBODRILL users in Europe but also from various visitors widely. Introduction of new model is expected to contribute to expanding business opportunities.

Appendix

Consolidated Sales by Division

(Billions of Yen)

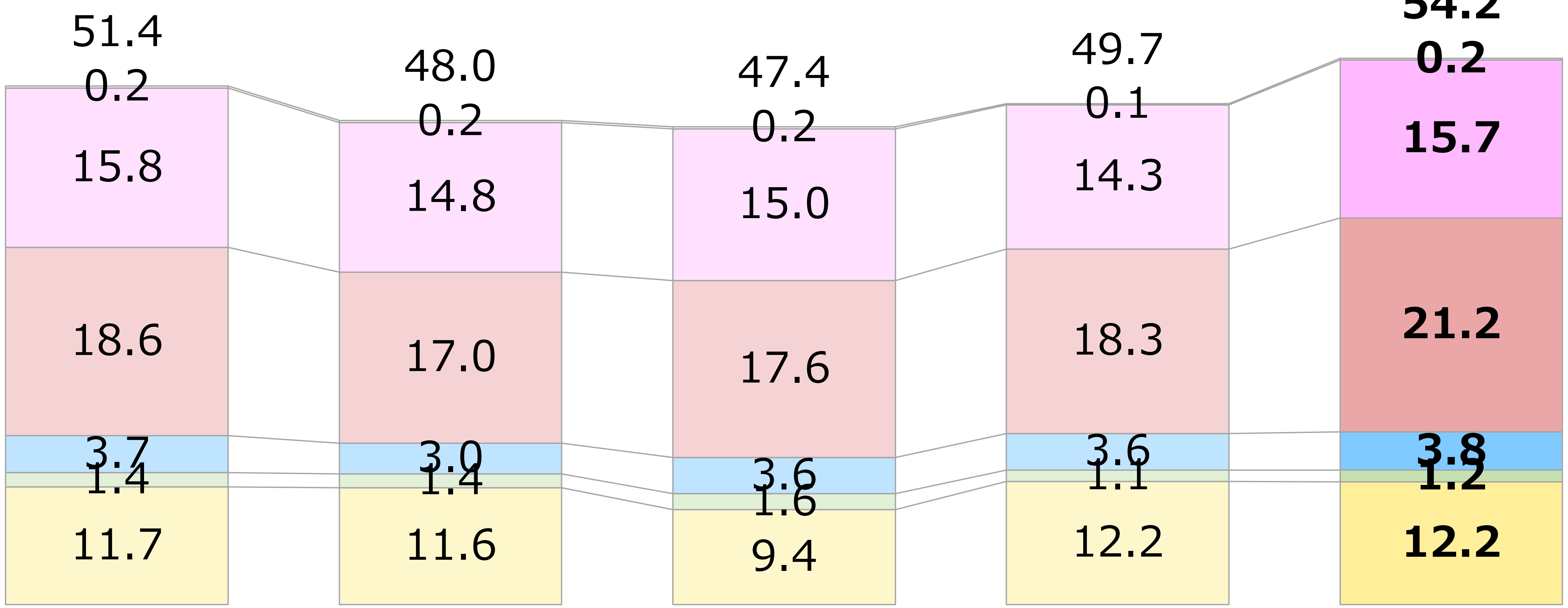


Division	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	+9.5%	+7.6%
Service	+3.3%	+12.7%
Robomachine	+6.4%	-12.9%
Robot	+16.0%	+13.2%
FA	+5.4%	+9.1%

Composition	2024Q2	2024Q3	2024Q4	2025Q1	2025Q2
Service	18.0%	17.2%	15.5%	16.2%	16.9%
Robomachine	14.4%	18.2%	21.1%	17.3%	14.0%
Robot	40.9%	40.2%	41.1%	41.2%	43.4%
FA	26.7%	24.4%	22.3%	25.3%	25.7%

FA Division Consolidated Sales by Region

(Billions of Yen)

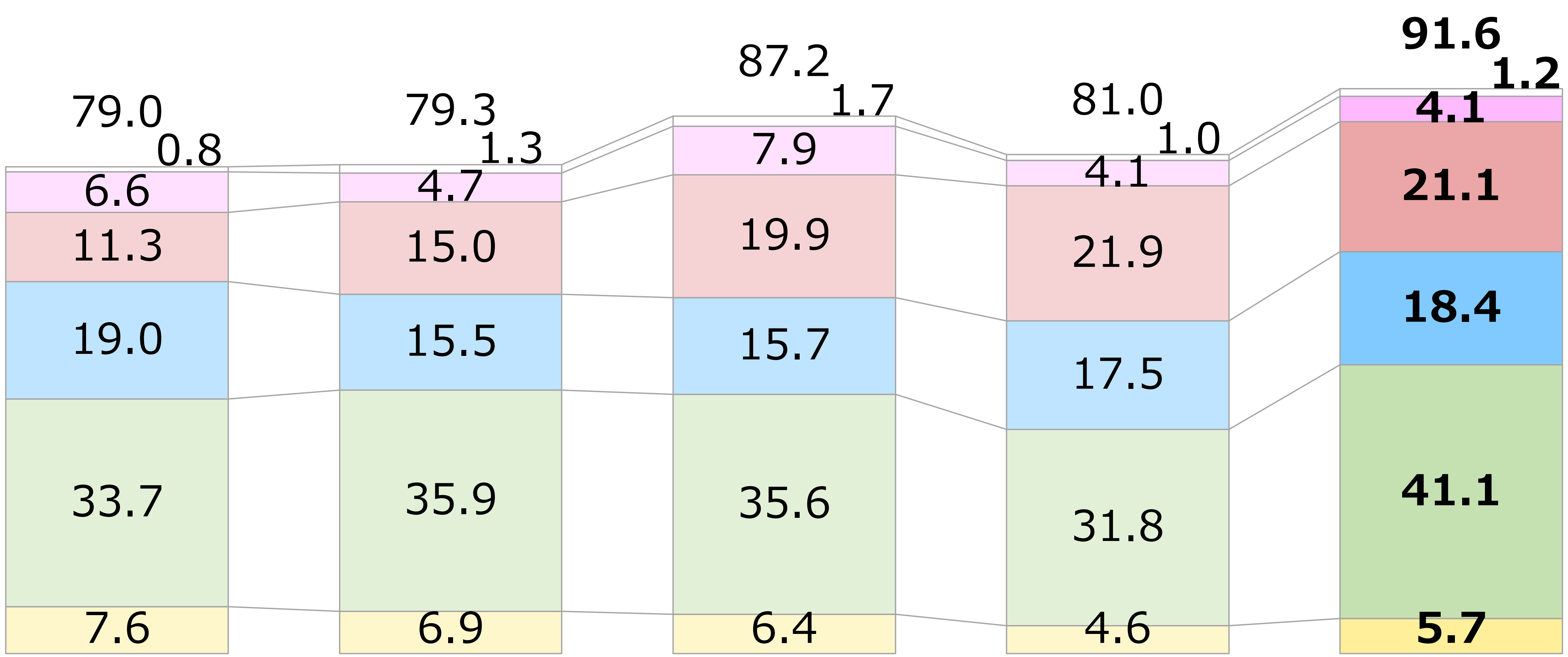


Region	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	+5.4%	+9.1%
Asia (Excluding China)	-0.8%	+9.7%
China	+13.8%	+16.0%
Europe	+3.2%	+4.5%
The Americas	-18.1%	+2.8%
Japan	+4.4%	-0.3%

Composition	2024Q2	2024Q3	2024Q4	2025Q1	2025Q2
ROW	0.5%	0.5%	0.4%	0.3%	0.4%
Asia (Excluding China)	30.7%	30.8%	31.7%	28.7%	28.9%
China	36.2%	35.3%	37.1%	36.8%	39.1%
Europe	7.2%	6.3%	7.5%	7.3%	7.0%
The Americas	2.7%	2.9%	3.4%	2.3%	2.1%
Japan	22.7%	24.2%	19.9%	24.6%	22.5%

Robot Division Consolidated Sales by Region

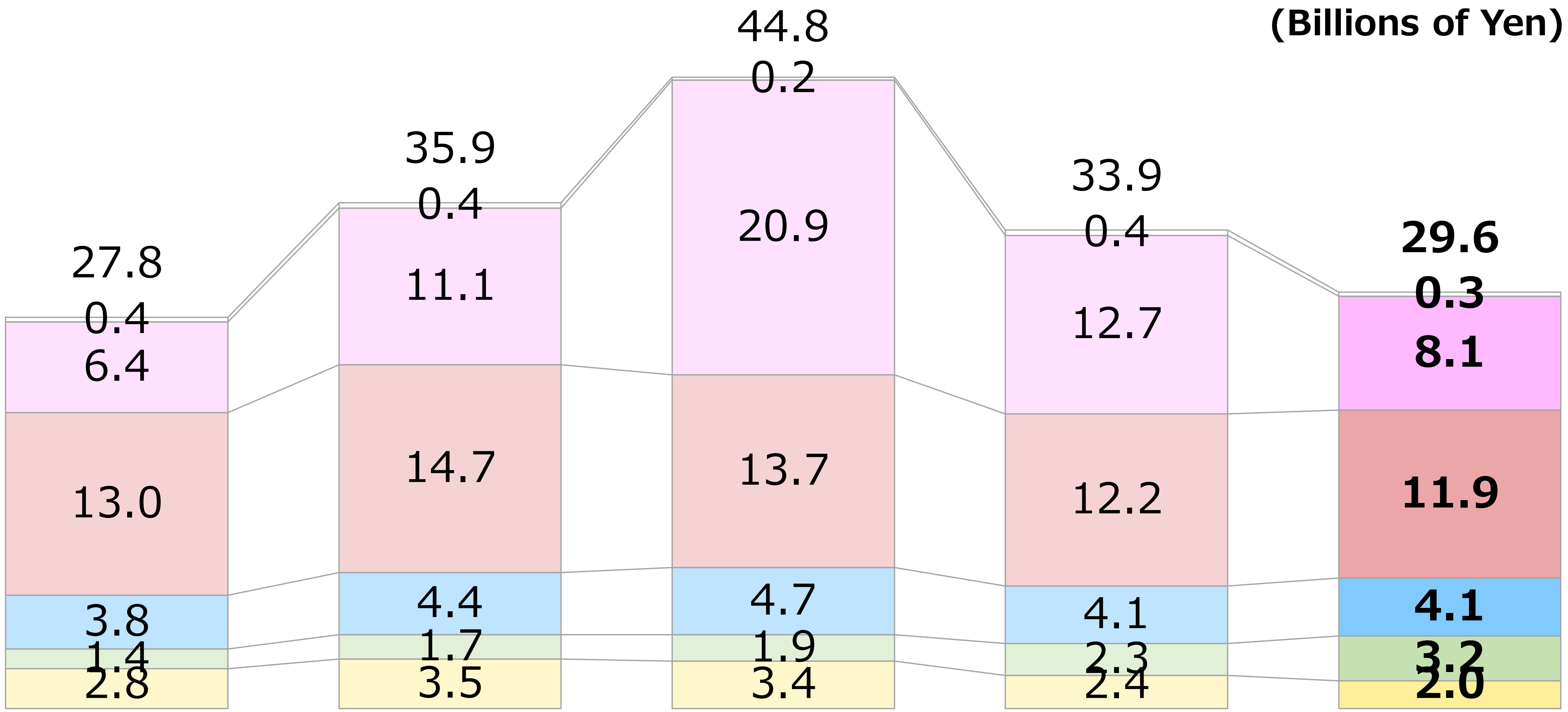
(Billions of Yen)



Region	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	＋16.0%	＋13.2%
Asia (Excluding China)	-37.5%	＋0.8%
China	＋87.3%	-3.9%
Europe	-3.3%	＋4.7%
The Americas	＋22.2%	＋29.2%
Japan	-25.3%	＋24.9%

Composition	2024Q2	2024Q3	2024Q4	2025Q1	2025Q2
ROW	1.0%	1.7%	1.9%	1.3%	1.4%
Asia (Excluding China)	8.3%	5.9%	9.0%	5.0%	4.5%
China	14.3%	18.9%	22.8%	27.1%	23.0%
Europe	24.1%	19.6%	18.0%	21.7%	20.0%
The Americas	42.6%	45.2%	40.9%	39.3%	44.9%
Japan	9.7%	8.7%	7.4%	5.6%	6.2%

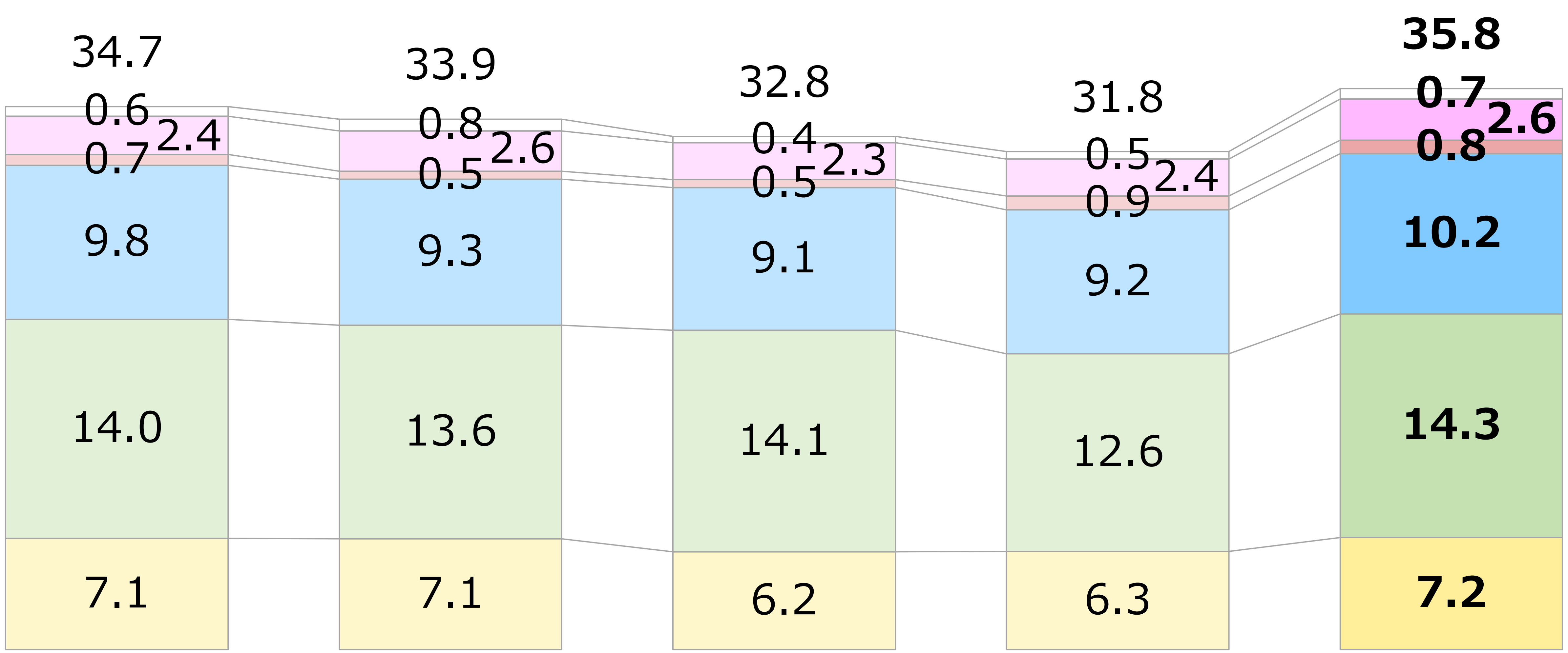
Robomachine Division Consolidated Sales by Region



Region	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	+6.4%	-12.9%
Asia (Excluding China)	+26.2%	-36.2%
China	-8.4%	-2.5%
Europe	+8.9%	+0.9%
The Americas	+124.7%	+39.5%
Japan	-30.0%	-15.6%

Composition	2024Q2	2024Q3	2024Q4	2025Q1	2025Q2
ROW	1.3%	1.0%	0.4%	1.2%	1.1%
Asia (Excluding China)	23.1%	30.9%	46.7%	37.3%	27.4%
China	46.7%	41.1%	30.6%	35.9%	40.2%
Europe	13.6%	12.3%	10.6%	12.0%	13.9%
The Americas	5.1%	4.8%	4.2%	6.7%	10.7%
Japan	10.2%	9.9%	7.5%	6.9%	6.7%

Service Division Consolidated Sales by Region

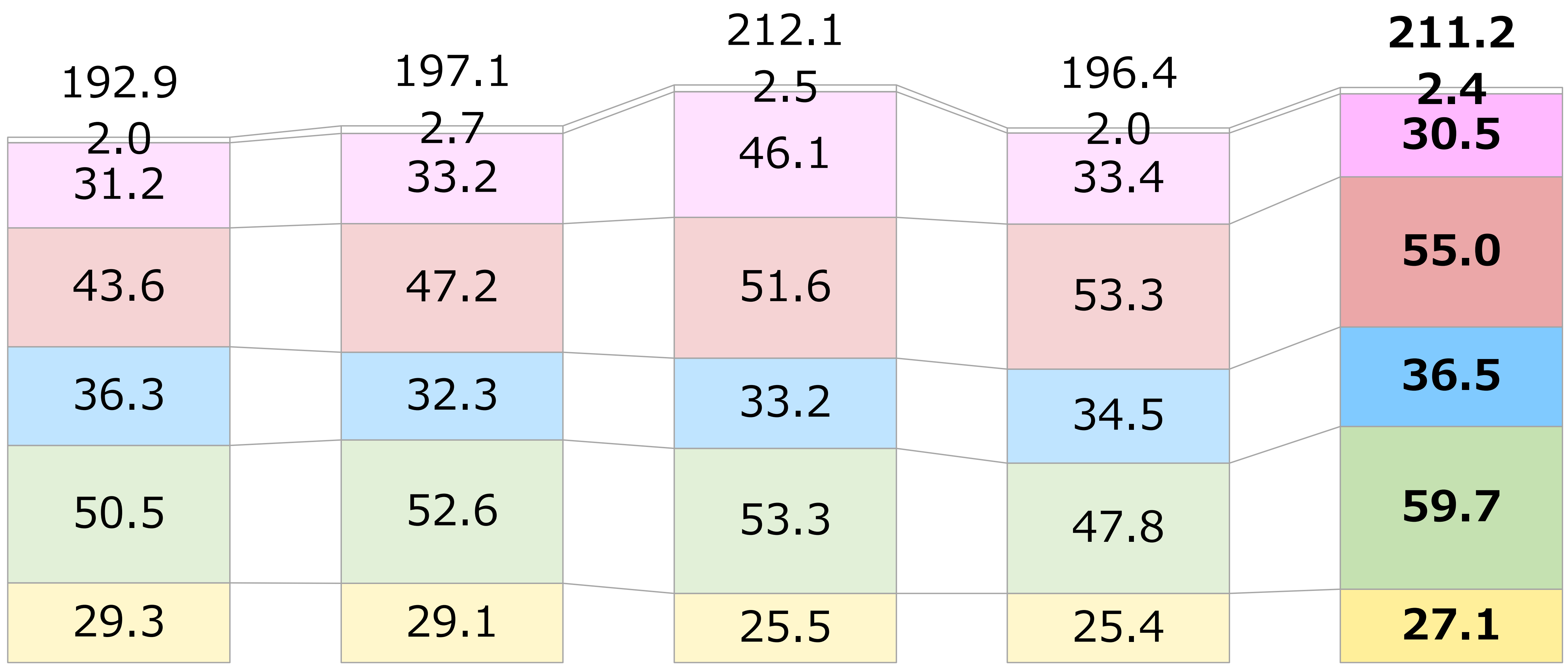


Region	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	+3.3%	+12.7%
Asia (Excluding China)	+8.2%	+12.1%
China	+19.9%	-3.7%
Europe	+4.3%	+11.5%
The Americas	+2.0%	+13.0%
Japan	+0.8%	+14.5%

Composition	2024Q2	2024Q3	2024Q4	2025Q1	2025Q2
ROW	1.9%	2.2%	1.1%	1.6%	1.9%
Asia (Excluding China)	7.0%	7.6%	7.2%	7.4%	7.4%
China	2.0%	1.5%	1.5%	2.7%	2.3%
Europe	28.3%	27.6%	27.9%	28.9%	28.6%
The Americas	40.3%	40.2%	43.2%	39.7%	39.8%
Japan	20.5%	20.9%	19.1%	19.7%	20.0%

※ The consolidated net sales does not include the service business in China which is operated by the equity method affiliates.

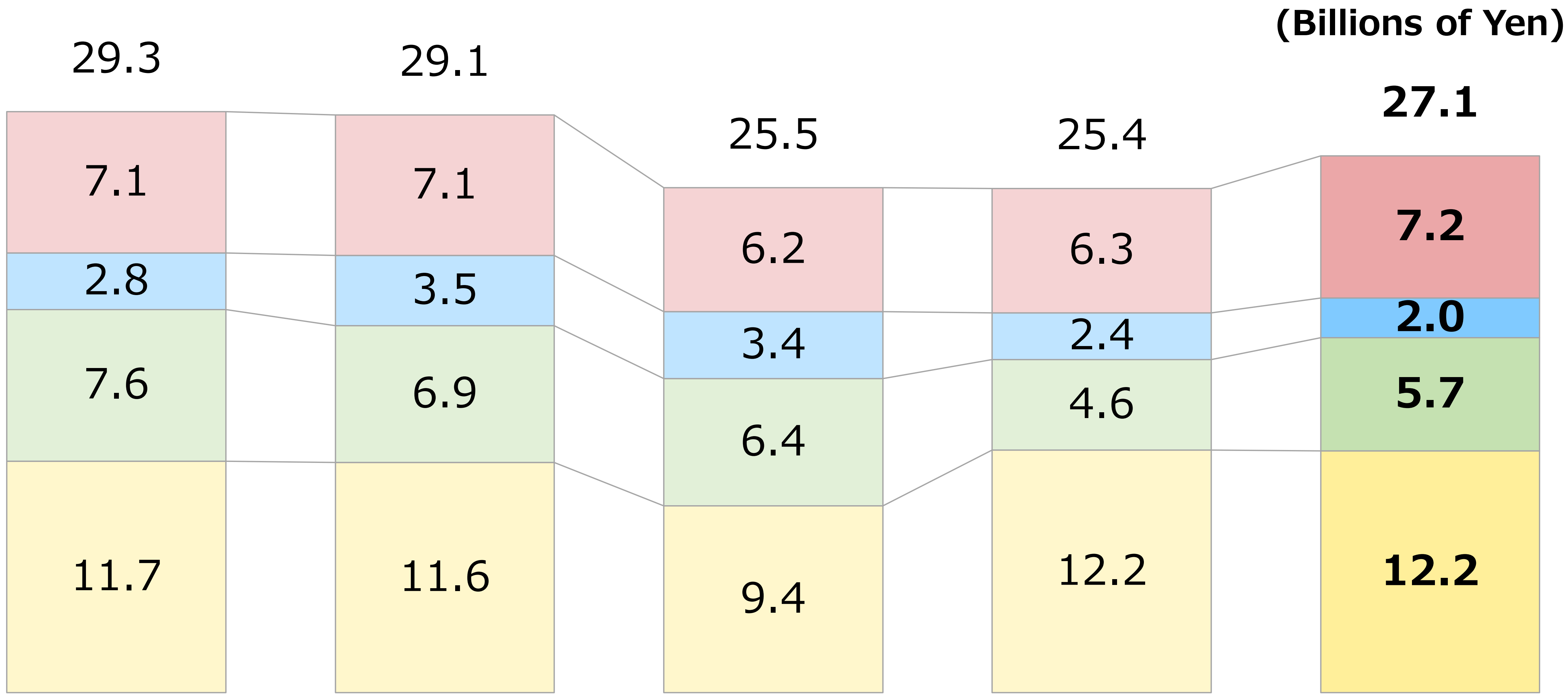
Consolidated Sales by Region



Region	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	+9.5%	+7.6%
Asia (Excluding China)	-2.3%	-8.6%
China	+26.3%	+3.2%
Europe	+0.7%	+6.0%
The Americas	+18.3%	+24.8%
Japan	-7.6%	+6.5%

Composition	2024Q2	2024Q3	2024Q4	2025Q1	2025Q2
ROW	1.0%	1.3%	1.3%	0.9%	1.2%
Asia (Excluding China)	16.2%	16.8%	21.7%	17.0%	14.4%
China	22.6%	24.0%	24.3%	27.1%	26.0%
Europe	18.8%	16.4%	15.6%	17.6%	17.3%
The Americas	26.2%	26.7%	25.1%	24.4%	28.3%
Japan	15.2%	14.8%	12.0%	13.0%	12.8%

Japan Region Consolidated Sales by Division

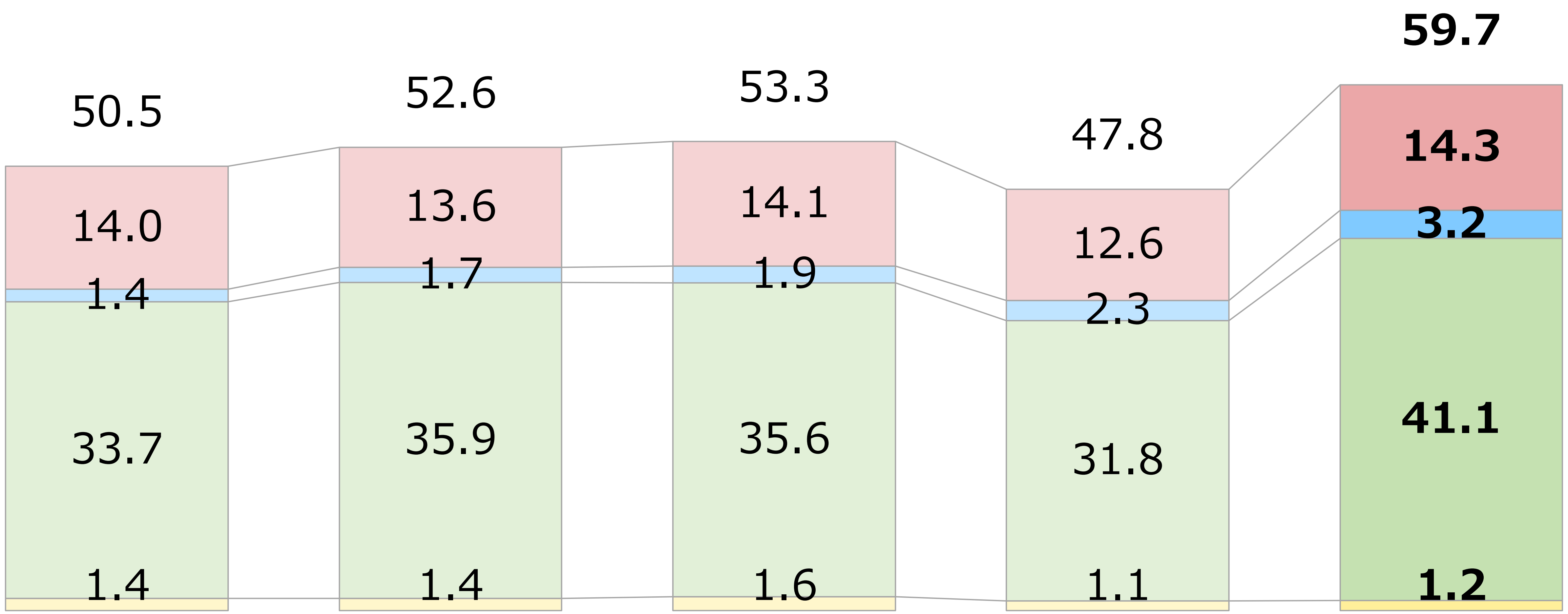


Division	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	-7.6%	+6.5%
Service	+0.8%	+14.5%
Robomachine	-30.0%	-15.6%
Robot	-25.3%	+24.9%
FA	+4.4%	-0.3%

Composition	2024Q2	2024Q3	2024Q4	2025Q1	2025Q2
Service	24.3%	24.4%	24.6%	24.6%	26.5%
Robomachine	9.7%	12.1%	13.2%	9.3%	7.3%
Robot	26.1%	23.7%	25.2%	18.0%	21.1%
FA	39.9%	39.8%	37.0%	48.1%	45.1%

The Americas Region Consolidated Sales by Division

(Billions of Yen)

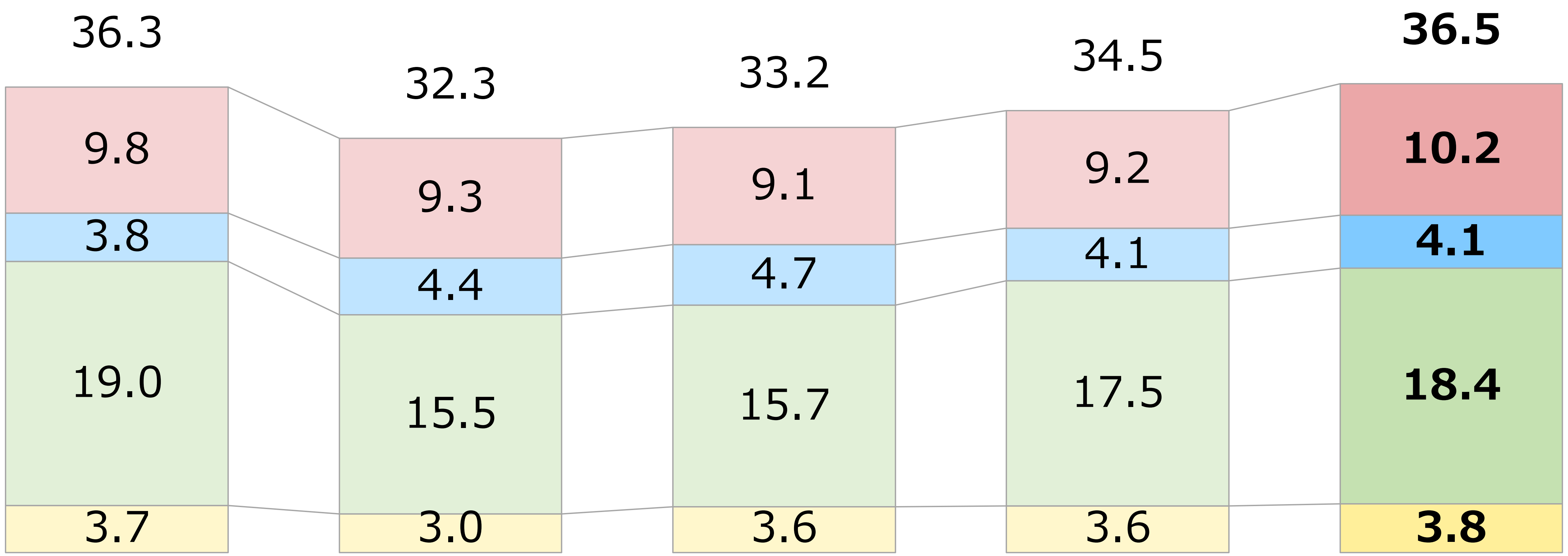


Division	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	+18.3%	+24.8%
Service	+2.0%	+13.0%
Robomachine	+124.7%	+39.5%
Robot	+22.2%	+29.2%
FA	-18.1%	+2.8%

Composition	2024Q2	2024Q3	2024Q4	2025Q1	2025Q2
Service	27.7%	25.9%	26.5%	26.4%	23.9%
Robomachine	2.8%	3.3%	3.6%	4.8%	5.3%
Robot	66.7%	68.2%	66.9%	66.5%	68.9%
FA	2.8%	2.6%	3.0%	2.3%	1.9%

Europe Region Consolidated Sales by Division

(Billions of Yen)

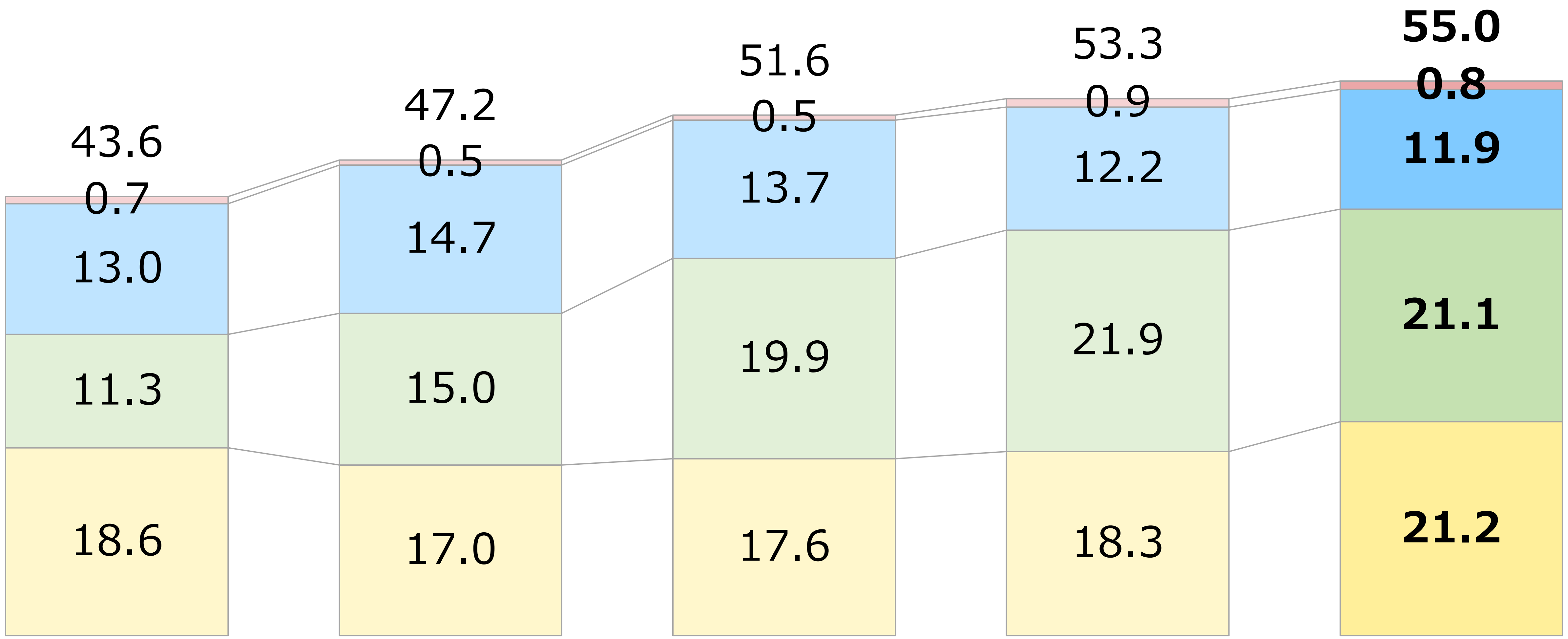


Division	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	+0.7%	+6.0%
Service	+4.3%	+11.5%
Robomachine	+8.9%	+0.9%
Robot	-3.3%	+4.7%
FA	+3.2%	+4.5%

Composition	2024Q2	2024Q3	2024Q4	2025Q1	2025Q2
Service	27.0%	29.0%	27.5%	26.6%	28.0%
Robomachine	10.4%	13.6%	14.3%	11.9%	11.3%
Robot	52.4%	48.0%	47.4%	50.9%	50.3%
FA	10.2%	9.4%	10.8%	10.6%	10.4%

China Region Consolidated Sales by Division

(Billions of Yen)



Division	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	+26.3%	+3.2%
Service	+19.9%	-3.7%
Robomachine	-8.4%	-2.5%
Robot	+87.3%	-3.9%
FA	+13.8%	+16.0%

Composition	2024Q2	2024Q3	2024Q4	2025Q1	2025Q2
Service	1.6%	1.1%	1.0%	1.6%	1.5%
Robomachine	29.8%	31.2%	26.5%	22.9%	21.6%
Robot	25.8%	31.8%	38.5%	41.2%	38.3%
FA	42.8%	35.9%	34.0%	34.3%	38.6%

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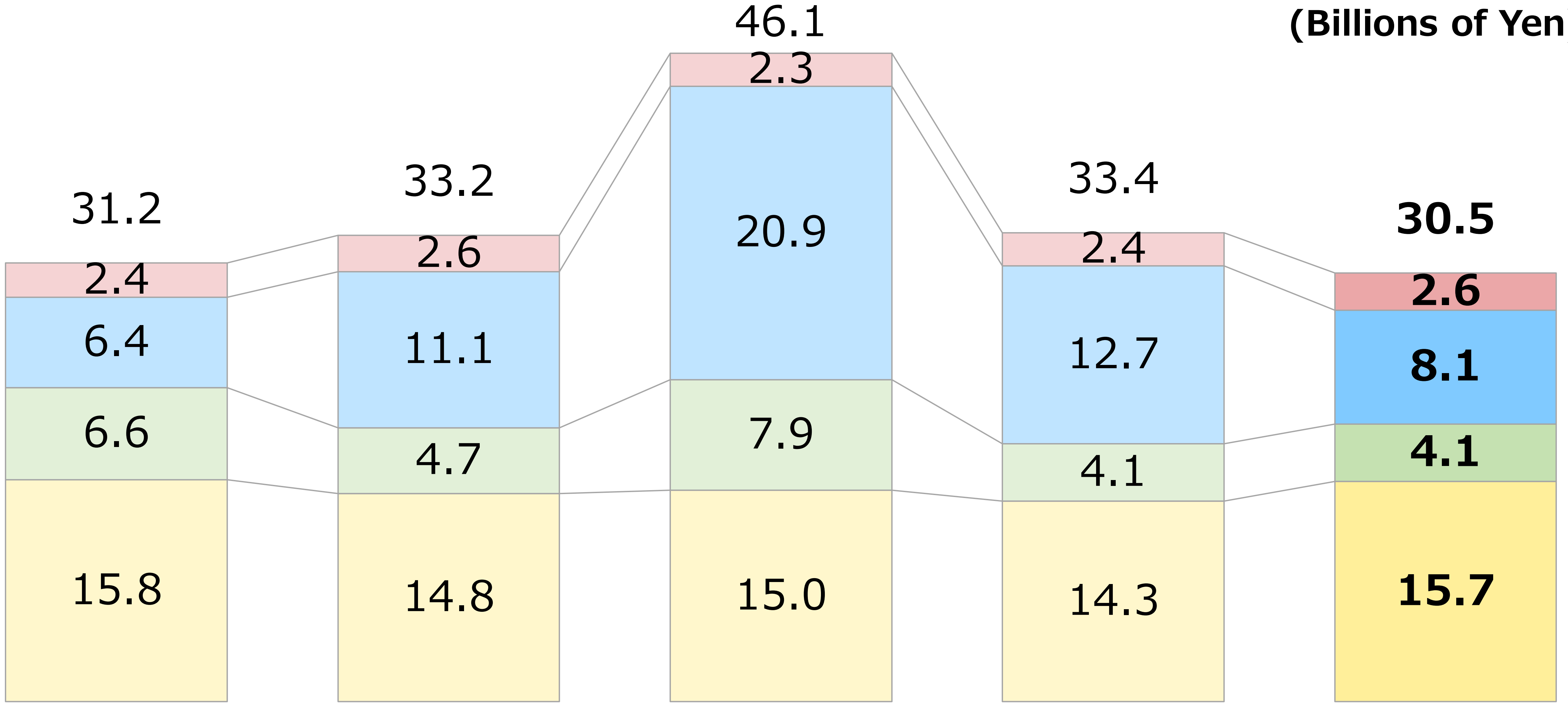
Asia(Excluding China) Region Consolidated Sales by Division

(Billions of Yen)



Division	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	-2.3%	-8.6%
Service	+8.2%	+12.1%
Robomachine	+26.2%	-36.2%
Robot	-37.5%	+0.8%
FA	-0.8%	+9.7%

Composition	2024Q2	2024Q3	2024Q4	2025Q1	2025Q2
Service	7.9%	7.7%	5.1%	7.1%	8.7%
Robomachine	20.5%	33.5%	45.3%	37.9%	26.5%
Robot	21.0%	14.1%	17.0%	12.2%	13.4%
FA	50.6%	44.7%	32.6%	42.8%	51.4%

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