

(TRANSLATION)

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Consolidated Quarterly Financial Results
(based on Japanese standards)
For the nine months ended December 31, 2025

January 26, 2026

Company name: FANUC CORPORATION Stock exchange listing: Tokyo Stock Exchange
Stock code: 6954 URL: <https://www.fanuc.co.jp/eindex.html>
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Scheduled date of commencing dividend payments: -
Availability of supplementary briefing material on quarterly financial results: Yes
Quarterly financial results briefing session: Yes

(Amounts are rounded to the nearest million yen)

1. Consolidated Financial Results for the Nine Months Ended December 31, 2025 (April 1, 2025 – December 31, 2025)

(1) Consolidated Results of Operations (Cumulative)

(% represents changes from the previous corresponding nine-month period.)

Nine months ended December 31	Net sales		Operating income		Ordinary income		Net income attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
2025	623,312	6.5	127,704	15.6	159,319	14.2	116,862	13.7
2024	585,014	(1.9)	110,496	2.9	139,485	3.2	102,784	4.5

Note: Consolidated comprehensive income: April-December 2025: ¥168,819 million 42.6%
April-December 2024: ¥118,406 million (18.1)%

Nine months ended December 31	Net income per share	Net income per share (diluted)
	Yen	Yen
2025	125.23	—
2024	109.39	—

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio
	Millions of yen	Millions of yen	%
As of December 31, 2025	2,023,565	1,812,225	88.7
March 31, 2025	1,937,031	1,739,890	89.0

(Reference) Equity: December 31, 2025: ¥1,795,274 million March 31, 2025: ¥1,724,545 million

2. Dividends

	Dividends per share				
	1st Quarter	2nd Quarter	3rd Quarter	Fiscal year-end	Full year
	Yen	Yen	Yen	Yen	Yen
FY2024	—	44.51	—	49.88	94.39
FY2025	—	51.33	—		
FY2025 (forecast)				—	—

Note: We have not changed the forecasts of dividends from the latest ones.

Note: The year-end dividends for FY2025 will be disclosed promptly upon their availability.

3. Consolidated Financial Forecasts for FY2025 (April 1, 2025 – March 31, 2026)

(% represents changes from the previous fiscal year.)

	Net sales		Operating income		Ordinary income		Net income attributable to owners of parent		Net income per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	840,700	5.5	172,900	8.8	214,800	9.2	158,000	7.1	169.32

Note: We have changed the forecasts of financial results from the latest ones.

*Notes

(1) Significant changes in the scope of consolidation during the nine months ended December 31, 2025 : No

(2) Adoption of Simplified and Specifically Applied Accounting Method for Quarterly Consolidated Financial Reporting : No

(3) Changes in Accounting Principles and Accounting Estimates, and Revisions/Restatements

1. Changes in accounting principles associated with changes in accounting standards : No

2. Changes in accounting principles other than 1 : No

3. Changes in accounting estimates : No

4. Revisions/Restatements : No

(4) Number of shares outstanding (Common shares)

1. Number of shares outstanding at the end of the period (including treasury stocks)
December 31, 2025 982,383,493 shares March 31, 2025 995,418,885 shares

2. Number of treasury stocks at the end of the period
December 31, 2025 49,224,128 shares March 31, 2025 62,154,566 shares

3. Average number of shares during the period
April-December 2025 933,150,000 shares April-December 2024 939,612,165 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or audit firms: None

* Notes on appropriate use of the financial forecasts, other notes.

Any forward-looking statements, such as financial forecasts described in this report, are subject to uncertain factors, including product supply and demand trends, industry competition, economic conditions, and others in major markets. Actual results may differ from these forecasts. For the details of the financial forecasts, please see "Financial Results Forecasts" on page 3 of the Accompanying Documents. The year-end dividends for FY2025 will be disclosed promptly upon their availability.

Table of Contents of Accompanying Documents

1. Results of Operations and Financial Position	2
(1) Overview of Results of Operations	2
(2) Financial Position	2
(3) Financial Results Forecasts	3
2. Consolidated Quarterly Financial Statements	4
(1) Consolidated Quarterly Balance Sheet	4
(2) Consolidated Quarterly Statement of Income and Consolidated Quarterly Statement of Comprehensive Income	6
Consolidated Quarterly Statement of Income	6
Consolidated Quarterly Statement of Comprehensive Income	7
3. Other Information	8
(1) Significant changes in the scope of consolidation during the nine months ended December 31, 2025	8
(2) Adoption of Simplified and Specifically Applied Accounting Method for Quarterly Consolidated Financial Reporting	8
(3) Changes in Accounting Principles and Accounting Estimates, and Revisions/Restatements	8
(4) Note on Premise of a Going Concern	8
(5) Note on the Substantial Change in Shareholders' Equity	8
(6) Note on Segment Information, etc.	8
(7) Note on Statement of Cash Flows	8

1. Results of Operations and Financial Position

(1) Overview of Results of Operations

During the first nine-month period of the fiscal year ending March 31, 2026 (from April 1 to December 31, 2025), the FANUC Group faced a number of uncertainties, including geopolitical risks, the impact of tariffs imposed by the U.S. government, the resulting effects on the global economy, and foreign exchange fluctuations, making the situation unpredictable overall. Under such circumstances, the Company made every effort to improve its financial results by undertaking company-wide initiatives such as sales expansion and cost reduction, with the full cooperation of all divisions including R&D divisions, factories, sales divisions, service divisions, and administrative divisions.

As a result, for the nine months ended December 31, 2025, FANUC posted consolidated net sales of ¥623,312 million, up 6.5% from the same period of the previous fiscal year; consolidated ordinary income of ¥159,319 million, up 14.2%; and net income attributable to owners of parent of ¥116,862 million, up 13.7%.

An overview of the results for each business division is as follows:

In the FA Division, demand from the machine tool industry, the primary market for CNC systems, remained firm in China, where demand was vigorous from industries that are actively undertaking capital investment, and India, despite weak demand in Europe and flat demand in Japan where domestic demand was sluggish. As a result, sales of the Company's CNC systems increased. Net sales in the FA Division amounted to ¥153,632 million, up 4.2% from the same period of the previous fiscal year.

In the ROBOT Division, sales in Japan decreased as the automobile-related industries failed to recover and demand from general industries remained patchy. In the Americas, although concerns existed regarding the impact of tariffs, sales remained on par with the same period of the previous year. In China, on the other hand, sales significantly increased due to strong demand from EV-related and general industries. As a result, net sales in the ROBOT Division amounted to ¥269,241 million, up 11.1% from the same period of the previous fiscal year.

In the ROBOMACHINE Division, sales of ROBODRILLS (compact machining centers) increased, mainly due to rising demand in India's IT-related market. Although ROBOSHOTS (electric injection molding machines) showed robust performance in the Americas, sales declined overall due to decreases in demand in China and Taiwan. Sales of ROBOCUTs (wire electrical-discharge machines) increased due to rises in demand in the Americas. As a result, net sales in the ROBOMACHINE Division amounted to ¥96,506 million, up 4.0% from the same period of the previous fiscal year.

In the Service Division, under the spirit of 'Service First', we have strengthened our service system globally to enhance customer satisfaction by focusing on CX (customer experience) utilizing IT. Net sales in the Service Division amounted to ¥103,933 million, up 1.5% from the same period of the previous fiscal year.

(2) Financial Position

Total assets were ¥2,023,565 million, up ¥86,534 million compared with the end of the previous fiscal year.

Total liabilities were ¥211,340 million, up ¥14,199 million compared with the end of the previous fiscal year.

Total net assets were ¥1,812,225 million, up ¥72,335 million compared with the end of the previous fiscal year.

(3) Financial Results Forecasts

In consideration of the latest circumstances and trends in our business performance, the Company announces the consolidated financial results forecasts for FY2025 (the fiscal year ending March 31, 2026) as outlined below.

For FY2025 (April 1, 2025 through March 31, 2026)

(Millions of yen)

	Previous forecast (announced on October 31, 2025) [A]	New forecast [B]	Comparison with Previous forecast (%) [(B-A) / A]
Net sales	818,800	840,700	+2.7%
Operating income	175,900	172,900	-1.7%
Ordinary income	214,300	214,800	+0.2%
Net income attributable to owners of parent	157,300	158,000	+0.4%

Note: The currency rates applied for the period from January 2026 to March 2026 are assumed to be 145 yen/US dollar and 170 yen/Euro on average.

2. Consolidated Quarterly Financial Statements
(1) Consolidated Quarterly Balance Sheet

(Millions of yen)

	March 31, 2025	December 31, 2025
Assets		
Current assets		
Cash and bank deposits	590,504	661,188
Notes receivables, trade	20,517	20,059
Accounts receivable, trade	135,920	136,745
Marketable securities	16,000	35,700
Finished goods	116,143	128,524
Work in progress	83,219	77,692
Raw materials and supplies	107,077	91,866
Other current assets	18,396	20,554
Allowance for doubtful accounts	(1,989)	(2,178)
Total current assets	1,085,787	1,170,150
Noncurrent assets		
Property, plant and equipment		
Buildings, net	325,311	341,917
Land	163,164	165,227
Other, net	115,791	90,206
Total property, plant and equipment	604,266	597,350
Intangible assets	8,800	8,527
Investments and other assets		
Investment securities	192,214	207,119
Others	46,058	40,467
Allowance for doubtful accounts	(94)	(48)
Total investments and other assets	238,178	247,538
Total noncurrent assets	851,244	853,415
Total assets	1,937,031	2,023,565

March 31, 2025

December 31, 2025

Liabilities		
Current liabilities		
Notes and accounts payables, trade	37,454	55,867
Accrued income taxes	19,005	16,737
Warranty reserves	9,085	8,969
Other current liabilities	92,042	89,024
Total current liabilities	157,586	170,597
Long-term liabilities		
Net defined benefit liability	31,208	32,915
Other long-term liabilities	8,347	7,828
Total long-term liabilities	39,555	40,743
Total liabilities	197,141	211,340
Net assets		
Shareholders' equity		
Common stock	69,014	69,014
Capital surplus	95,995	95,995
Retained earnings	1,585,779	1,571,769
Treasury stock, at cost	(173,859)	(137,799)
Total shareholders' equity	1,576,929	1,598,979
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	14,795	30,559
Foreign currency translation adjustment	127,908	160,596
Remeasurements of defined benefit plans	4,913	5,140
Total accumulated other comprehensive income	147,616	196,295
Non-controlling interests	15,345	16,951
Total net assets	1,739,890	1,812,225
Total liabilities and net assets	1,937,031	2,023,565

**(2) Consolidated Quarterly Statement of Income and
Consolidated Quarterly Statement of Comprehensive Income**

Consolidated Quarterly Statement of Income
3rd quarter (cumulative)

(Millions of yen)

	Nine months ended December 31, 2024 (cumulative)	Nine months ended December 31, 2025 (cumulative)
Net sales	585,014	623,312
Cost of goods sold	372,240	389,084
Gross profit	212,774	234,228
Selling, general and administrative expenses	102,278	106,524
Operating income	110,496	127,704
Non-operating income		
Interest income	5,293	5,555
Dividends income	2,144	3,144
Equity in earnings of affiliates	20,782	22,057
Miscellaneous income	3,386	3,530
Total non-operating income	31,605	34,286
Non-operating expenses		
Loss on sales and retirement of noncurrent assets	281	847
Removal expenses of noncurrent assets	795	678
Miscellaneous expenses	1,540	1,146
Total non-operating expenses	2,616	2,671
Ordinary income	139,485	159,319
Income before income taxes	139,485	159,319
Income taxes-current	35,484	40,930
Income taxes-deferred	(1,614)	(565)
Total taxes and others	33,870	40,365
Net income	105,615	118,954
Net income attributable to non-controlling interests	2,831	2,092
Net income attributable to owners of parent	102,784	116,862

Consolidated Quarterly Statement of Comprehensive Income

(Millions of yen)

	Nine months ended December 31, 2024 (cumulative)	Nine months ended December 31, 2025 (cumulative)
Net income	105,615	118,954
Other comprehensive income		
Valuation difference on available-for-sale securities	(2,058)	15,764
Foreign currency translation adjustment	9,796	40,694
Remeasurements of defined benefit plans	1,015	227
Share of other comprehensive income of affiliates accounted for using equity method	4,038	(6,820)
Total other comprehensive income	12,791	49,865
Comprehensive income for the nine months ended December 31	118,406	168,819
Comprehensive income attributable to:		
Owners of parent	117,012	165,541
Non-controlling interests	1,394	3,278

3. Other Information

- (1) Significant changes in the scope of consolidation during the nine months ended December 31, 2025:

None

- (2) Adoption of Simplified and Specifically Applied Accounting Method for Quarterly Consolidated Financial Reporting:

None

- (3) Changes in Accounting Principles and Accounting Estimates, and Revisions/Restatements:

None

- (4) Note on Premise of a Going Concern:

None

- (5) Note on the Substantial Change in Shareholders' Equity:

Based on the resolution of the Board of Directors meeting held on April 23, 2025, the Company cancelled 13,035,392 shares of treasury stock. As a result, including the increase or decrease of odd-lot shares, etc., the amount of treasury stock decreased by ¥36,060 million during the nine months ended December 31, 2025, resulting in treasury stock of ¥137,799 million as of December 31, 2025.

- (6) Note on Segment Information, etc.:

(Segment information)

Nine months ended December 31, 2024 (April 1, 2024 – December 31, 2024) and

Nine months ended December 31, 2025 (April 1, 2025 – December 31, 2025)

As a comprehensive supplier of factory automation (FA), the FANUC Group conducts business activities on single business segment basis primarily focused on the development, manufacturing, and sales of CNC systems for automated production systems, and applied products based on CNC system technologies. FANUC Group uses its CNCs and servo motors to manufacture all of its products. For this reason, the investment decision is made, taking into consideration the status of orders, sales and production of all products, in addition to the status of particular products. As mentioned above, FANUC Group runs only one business segment based on the investment decision that the entire group makes. Thus, the segment information is not stated herein.

- (7) Note on Statement of Cash Flows:

Quarterly consolidated statements of cash flows have not been prepared for the nine months ended December 31, 2025. Depreciation and amortization expenses (including amortization expenses related to intangible assets apart from goodwill) for the nine months ended December 31, 2025 are as follows.

	Nine months ended December 31, 2024 (April 1, 2024 to December 31, 2024)	Nine months ended December 31, 2025 (April 1, 2025 to December 31, 2025)
Depreciation and amortization expenses	¥34,259 million	¥34,587 million