

(TRANSLATION)

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Consolidated Annual Financial Results

(based on Japanese standards)
For the Year Ended March 31, 2026

April 24, 2026

Company name: FANUC CORPORATION Stock exchange listing: Tokyo Stock Exchange
Stock code: 6954 URL: <https://www.fanuc.co.jp/eindex.html>
Representative: (Title) President (Name) Kenji Yamaguchi
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Scheduled date of the Annual Meeting of Shareholders: June 25, 2026

Scheduled date of commencing dividend payments: June 26, 2026

Scheduled date of filing the Securities Report: June 22, 2026

Supplementary briefing material on annual financial results: Yes

Annual financial results briefing session: Yes

(Amounts are rounded to the nearest million yen)

1. Consolidated Financial Results for the Year Ended March 31, 2026 (April 1, 2025 – March 31, 2026)

(1) Consolidated Results of Operations

(% represents changes from the previous term.)

	Net sales		Operating income		Ordinary income		Net income attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
FY2025	857,831	7.6	183,763	15.7	227,485	15.6	166,543	12.9
FY2024	797,129	0.2	158,846	11.9	196,738	8.2	147,557	10.8

Note: Consolidated comprehensive income FY2025: ¥239,532 million 54.9%
FY2024: ¥154,640 million (28.3)%

	Net income per share	Net income per share (diluted)	Return on equity	Ordinary income-to-total assets ratio	Operating income-to-net sales ratio
	Yen	Yen	%	%	%
FY2025	178.47	—	9.3	11.3	21.4
FY2024	157.31	—	8.6	10.2	19.9

(Reference) Equity in earnings of affiliates FY2025: ¥30,531 million FY2024: ¥28,040 million

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
FY2025	2,090,700	1,882,947	89.2	1,998.45
FY2024	1,937,031	1,739,890	89.0	1,847.86

(Reference) Equity: FY2025: ¥1,864,871 million FY2024: ¥1,724,545 million

(3) Consolidated Cash Flow Position

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at the end of the fiscal year
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
FY2025	250,896	(56,437)	(98,598)	615,075
FY2024	255,273	(134,084)	(136,618)	502,091

2. Dividends

(Cut-off date)	Dividends per share					Total amount of dividends (full year)	Payout ratio (consolidated)	Dividends-to-net assets ratio (consolidated)
	1st Quarter	2nd Quarter	3rd Quarter	Fiscal year-end	Full year			
FY2024	Yen —	Yen 44.51	Yen —	Yen 49.88	Yen 94.39	Millions of yen 88,196	% 60.0	% 5.2
FY2025	—	51.33	—	55.76	107.09	99,932	60.0	5.6
FY2026 (forecast)	—	—	—	—	—		—	

Note: The 2nd quarter-end and year-end dividends for FY2026 will be disclosed promptly upon their availability.

3. Consolidated Financial Forecasts for FY2026 (April 1, 2026 – March 31, 2027)

(% for the 2Q cumulative period and for the full year represents changes from the same quarter of the previous fiscal year and changes from the previous fiscal year respectively.)

	Net sales		Operating income		Ordinary income		Net income attributable to owners of parent		Net income per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
2 nd Quarter (Cumulative)	444,200	9.0	100,400	16.8	127,400	18.1	92,100	15.4	98.70
Full year	909,600	6.0	212,200	15.5	257,000	13.0	184,900	11.0	198.14

*Notes

(1) Significant changes in the scope of consolidation during the fiscal year ended March 31, 2026 : No

(2) Changes in Accounting Principles and Accounting Estimates, and Revisions/Restatements

1. Changes in accounting principles associated with changes in accounting standards : No
2. Changes in accounting principles other than 1 : No
3. Changes in accounting estimates : No
4. Revisions/Restatements : No

(3) Number of shares outstanding (Common shares)

1. Number of shares outstanding at the end of the period (including treasury stocks)

March 31, 2026	982,383,493 shares	March 31, 2025	995,418,885 shares
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2. Number of shares of treasury stock at the end of the period

March 31, 2026	49,224,684 shares	March 31, 2025	62,154,566 shares
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3. Average number of shares during the period

Year ended March 31, 2026	933,152,260 shares	Year ended March 31, 2025	938,025,253 shares
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(Reference) Summary of Non-Consolidated Financial Results

1. Non-Consolidated Financial Results for FY2025 (April 1, 2025 – March 31, 2026)

(1) Non-Consolidated Results of Operations

(% represents changes from the previous term.)

	Net sales		Operating income		Ordinary income		Net income	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
FY2025	568,830	17.2	121,484	44.5	200,431	29.4	160,479	26.0
FY2024	485,284	2.2	84,078	30.0	154,927	20.1	127,403	23.4

	Net income per share	Net income per share (diluted)
	Yen	Yen
FY2025	171.97	—
FY2024	135.82	—

(2) Non-Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
FY2025	1,414,765	1,276,050	90.2	1,367.45
FY2024	1,323,430	1,196,541	90.4	1,282.10

(Reference) Equity: FY2025 ¥1,276,050 million FY2024 ¥1,196,541 million

- * The report of the annual financial results is not subject to audit by certified public accountant or audit firm.
- * Notes on appropriate use of the financial forecasts, other notes.

Any forward-looking statements, such as financial forecasts described in this report, are subject to uncertain factors, including product supply and demand trends, industry competition, economic conditions, and others in major markets. Actual results may differ from these forecasts. For the details of the financial forecasts, please see "Future Outlook" on page 5 of the Accompanying Documents. The forecasts of the 2nd quarter-end and the year-end dividends for FY2026 will be disclosed promptly upon their availability.

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1. Overview of Results of Operations, etc.

(1) Overview of Results of Operations

During the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026), the FANUC Group faced a number of uncertainties, including geopolitical risks, the impact of tariffs imposed by the U.S. government, the resulting effects on the global economy, and foreign exchange fluctuations, making the situation unpredictable overall. Under such circumstances, the Company made every effort to improve its financial results by undertaking company-wide initiatives such as sales expansion and cost reduction, with the full cooperation of all divisions, including R&D divisions, factories, sales divisions, service divisions, and administrative divisions. We have continued to actively push forward with initiatives towards future development, including the development of new products and new functions to reinforce our competitiveness and capital investments to achieve greater productivity.

In addition, amid the global pushing toward a carbon-free society, we recognize that climate change is an important management issue for the FANUC Group as well, as we are doing business globally, and pushed forward with development geared towards improved energy-efficiency of our products. Further, FANUC CORPORATION has been recognized for leadership in transparent disclosure and performance on climate change and water security by an international non-profit organization, CDP, and has been designated an 'A List' company, the highest rating, for the third consecutive year for climate change and the first year for water security.

During the fiscal year ended March 31, 2026, we expanded the basic specifications of the mold clamping unit of the FANUC ROBOSHOT SC Series to accommodate larger and more complex molds and renewed the design of the toggle mechanism section to achieve high productivity. This model received the Main Award at the 68th Nikkan Kogyo Shimbun Best 10 New Product Awards.

During the fiscal year ended March 31, 2026, FANUC posted consolidated net sales totaling ¥857,831 million, up 7.6%, consolidated ordinary income totaling ¥227,485 million, up 15.6%, and net income attributable to owners of parent totaling ¥166,543 million, up 12.9%, compared with the previous fiscal year.

The following is a summary of the results for each business division:

[FA Division]

In the FA Division, demand from the machine tool industry, the primary market for CNC systems, was driven by robust external demand from machine tool manufacturers in Japan, and remained strong in China, where demand was vigorous from industries that are actively undertaking capital investment, and India, despite weak demand in Europe. As a result, sales of the Company's CNC systems increased.

The FA Division posted consolidated sales totaling ¥208,478 million, up 7.0%, compared with the previous fiscal year, and FA Division sales accounted for 24.3% of consolidated net sales.

[ROBOT Division]

In the ROBOT Division, sales in Japan decreased as demand from general industries remained flat and the automobile-related industries failed to recover. In the Americas, although concerns existed regarding the impact of tariffs, sales were higher than in the previous fiscal year. In China, sales significantly increased due to strong demand from EV-related and general industries.

The ROBOT Division posted consolidated sales totaling ¥378,610 million, up 14.9%, compared with the previous fiscal year. ROBOT Division sales accounted for 44.1% of consolidated net sales.

[ROBOMACHINE Division]

In the ROBOMACHINE Division, despite continued robust demand in China, sales of ROBODRILLS (compact machining centers) decreased amid sluggish demand in Japan and other parts of Asia. Although ROBOSHOTS (electric injection molding machines) showed robust performance in the Americas, sales declined overall due to decreases in demand in China and Taiwan. Sales of ROBOCUTs (wire electrical-discharge machines) increased due to rises in demand in the Americas.

The ROBOMACHINE Division posted consolidated sales totaling ¥129,600 million, down 5.8%, compared with the previous fiscal year. ROBOMACHINE Division sales accounted for 15.1% of consolidated net sales.

[Service Division]

In the Service Division, under the spirit of 'Service First', we have strengthened our service system globally to enhance customer satisfaction by focusing on CX (customer experience) utilizing IT.

The Service Division posted consolidated sales totaling ¥141,143 million, up 4.4%, compared with the previous fiscal year. Service Division sales accounted for 16.5% of consolidated net sales.

(2) Overview of Financial Position

Total assets were ¥2,090,700 million, up ¥153,669 million compared with the end of the previous fiscal year.

Total liabilities were ¥207,753 million, up ¥10,612 million compared with the end of the previous fiscal year.

Total net assets were ¥1,882,947 million, up ¥143,057 million compared with the end of the previous fiscal year.

(3) Overview of Cash Flows

Cash and cash equivalents (hereinafter "Cash") for this fiscal year amounted to ¥615,075 million, up ¥112,984 million from the end of the previous fiscal year.

(Cash flows from operating activities)

Cash provided by operating activities amounted to ¥250,896 million, down ¥4,377 million from the previous fiscal year. This was mainly due to a decrease in the change in inventories.

(Cash flows from investing activities)

Cash used in investing activities amounted to ¥56,437 million, down ¥77,647 million from the previous fiscal year. This was mainly due to withdrawals of time deposits.

(Cash flows from financing activities)

Cash used in financing activities amounted to ¥98,598 million, down ¥38,020 million from the previous fiscal year. This was mainly due to a decrease in spending related to purchases of treasury stock.

(4) Future Outlook

While the outlook is expected to remain uncertain, primarily attributable to geopolitical risk in the Middle East, our consolidated financial forecast for FY2026 (the fiscal year ending March 31, 2027), due to the anticipated persistence of firm demand across a range of sectors in the FA, ROBOT, and ROBOMACHINE Divisions, is as follows.

Full-year financial forecasts for the fiscal year ending March 31, 2027

	Amount (Millions of yen)	Ratio of change from the previous fiscal year (%)
Net sales	909,600	6.0
Operating income	212,200	15.5
Ordinary income	257,000	13.0
Net income attributable to owners of parent	184,900	11.0

Note: The currency rates applied to the period from April 1, 2026 to March 31, 2027 are assumed to be 150 yen/US dollar and 170 yen/Euro on average.

(5) Basic Policy on Return of Profit to Shareholders and Dividends

Our basic policy for distributing profits to shareholders is as follows:

1. Dividends

We have set a consolidated dividend payout ratio of 60% as our basic policy.

2. Share buybacks

We will buy back our own shares in a flexible manner depending on the level of our stock price, taking into account the balance with our investments for growth.

3. Cancellation of treasury shares

We limit the number of our treasury shares to 5% of the total number of shares issued. As a general rule, we will cancel any portion exceeding that limit every fiscal year.

Dividends for this fiscal year are scheduled as follows:

	First half	Second half (forecast)	Full year (forecast)	Payout ratio
Current period (fiscal year ended March 31, 2026)	Yen 51.33	Yen 55.76	Yen 107.09	60.0%
(Reference) Previous period (fiscal year ended March 31, 2025)	Yen 44.51	Yen 49.88	Yen 94.39	60.0%

2. Management Policy, Business Environment, Challenges, and Other Matters

(1) Management Policies

FANUC has consistently pursued industrial automation widely, not limited to the manufacturing sector. The starting point was when a project team responsible for controls was established in 1955, which went on to successfully develop the first NC and servo system in the private sector in Japan, in 1956.

The targets at its beginnings were to become a company, though small in size, having the robustness of a giant with roots firmly spread in the ground, and to compete through technology by concentrating resources in industrial automation, and walking “a straight and narrow path.” This continues to this day.

In order to turn this vision into reality, FANUC established “Genmitsu (Strict Preciseness) and Tomei (Transparency)” as its basic principle. In this principle lies the belief that a company will last forever and be sound with strict preciseness, and that the corruption of an organization and downfall of a company will start from a lack of transparency.

FANUC engages in the FA, ROBOT and ROBOMACHINE businesses. The FA Business encompasses basic technologies consisting of CNCs and servos, which are also applied to the ROBOT and ROBOMACHINE businesses. In addition, by actively incorporating the latest control / digital / IoT / AI technologies in all three businesses, FANUC endeavors to make its products more efficient for customers to use.

Being true to its origins as a supplier of capital goods, maintenance and service support is provided for FANUC products for as long as they are used by customers.

Through such business activities, FANUC aims to achieve steady growth and contribute to society by further promoting industrial automation, which is expected to increase in the medium to long term.

(2) Business Environment and Challenges

As FANUC products are capital goods that are significantly affected by economic changes, we continue management from a long-term perspective without being affected by short-term events.

Regarding the business environment surrounding FANUC, with increased geopolitical risk and concerns over economic slowdown and others, it is anticipated that the situation will remain unpredictable for some time. On the other hand, the demand for industrial automation is expected to grow over the mid-to-long term.

Under the slogan of "one FANUC," FANUC's three businesses—FA, ROBOT and ROBOMACHINE—are united with SERVICE to provide total solutions that advance our customers' automation. At the same time, FANUC group companies worldwide collaborate as one to serve customers across the globe.

Also, FANUC develops products that are "Reliable," "Predictable," and "Easy to Repair," to minimize downtime and improve the operational uptime of customers using FANUC products.

Furthermore, under the slogan of "Service First," FANUC provides high-level services anywhere in the world, based on our global standards, helping our customers improve operational uptime.

With regard to quality improvement, FANUC pursues quality improvement in all processes, from product development and design, to manufacturing and after-sales service, thus ensuring a higher level of product safety, compliance with legal and regulatory standards, and reliability. Also, led by the Quality Management Division, which functions independently from the R&D and manufacturing divisions, FANUC strives to ensure that the critical elements of quality, i.e., complying with laws and regulations and enhancing reliability, are maintained across all products.

As customer-oriented advanced technologies, by narrowing down to FANUC's area of expertise of industrial automation, and aggressively investing in R&D in this field, highly competitive products are developed and released. Also, as acquiring skilled workers becomes more difficult, further emphasis is placed on ease of use in developing products, to deal with this situation. Furthermore, FANUC will further promote industrial efficiency and the creation of added value through the proactive application of the latest control / digital / IoT / AI technologies. Together with our ongoing research and development efforts, FANUC will further expand its intellectual property portfolio.

With regard to responsibility to supply, as a supplier of capital goods, FANUC will fulfill its responsibilities to supply under any circumstance. For this end, manufacturing sites and service offices are being increased and established in various locations so that service activities can be maintained. Furthermore, measures are being taken to strengthen our supply chain. Examples are procuring parts from multiple suppliers, and having an adequate amount of parts in stock.

With regard to enrichment of human capital, from the viewpoint that human resources is most vital for mid-to-long term growth, creating a more employee-friendly workplace and improving employee engagement are considered key priorities. In addition, looking towards the future, FANUC strongly invests in human capital by employing necessary people and educating employees. Through such efforts, human capital is continuously enriched. Also, group-wide initiatives embrace human resource diversity and respect of individuality and values, encouraging each employee to fully demonstrate their unique abilities (Diversity & Inclusion). These efforts aim to strengthen our organization and drive sustainable growth.

With regard to environmental initiatives, with the slogan of "leaving nature and resources to posterity," FANUC aims to conserve the global environment in all aspects of its corporate activities, such as by observing environmental laws and regulations, reducing energy consumption, optimizing resource utilization, improving chemical substance control, and using water resources efficiently.

With regard to governance, in addition to operating margins, ordinary margins, and ROE, market shares are regarded as being a critical management index. These are considered comprehensively in

making management decisions. Furthermore, cost of capital shall be identified accurately and efforts will be made to improve ROE. Moreover, as a company with an Audit and Supervisory Committee, FANUC will further strengthen governance to enhance the sustainable growth in corporate value by separating execution from management and reinforcing the supervisory function of the Board of Directors, where independent outside directors constitute the majority.

FANUC will continue to thoroughly practice our basic principles of “Genmitsu (Strict Preciseness) and Tomei (Transparency),” and promote such measures united as one group in all aspects, in order to gain more customer confidence and trust in FANUC while adapting to dramatic changes in the environment, in our efforts to become a company that will continue forever.

3. Basic Way of Thinking Regarding the Choice of Accounting Standards

In consideration of enabling the comparison of consolidated financial statements for designated periods and comparison with other companies, FANUC will continue its policy of generating consolidated financial statements according to Japanese standards for the foreseeable future.

4. Consolidated Financial Statements and Primary Notes

(1) Consolidated Balance Sheet

(Millions of yen)

	March 31, 2025	March 31, 2026
Assets		
Current assets		
Cash and bank deposits	590,504	718,071
Notes receivables, trade	20,517	21,842
Accounts receivable, trade	135,920	148,933
Marketable securities	16,000	35,800
Merchandise and finished goods	116,143	128,770
Work in progress	83,219	78,986
Raw materials and supplies	107,077	84,430
Other current assets	18,396	22,428
Allowance for doubtful accounts	(1,989)	(2,234)
Total current assets	1,085,787	1,237,026
Noncurrent assets		
Property, plant and equipment		
Buildings, net	325,311	338,990
Machinery and equipment, net	48,706	46,010
Land	163,164	165,049
Construction in progress	47,971	21,959
Other, net	19,114	19,408
Total property, plant and equipment	604,266	591,416
Intangible assets	8,800	8,542
Investments and other assets		
Investment securities	192,214	223,287
Deferred tax assets	43,542	28,425
Net defined benefit asset	1,220	1,310
Others	1,296	742
Allowance for doubtful accounts	(94)	(48)
Total investments and other assets	238,178	253,716
Total noncurrent assets	851,244	853,674
Total assets	1,937,031	2,090,700

(Millions of yen)

	March 31, 2025	March 31, 2026
Liabilities		
Current liabilities		
Notes and accounts payables, trade	37,454	46,262
Accrued income taxes	19,005	25,694
Warranty reserves	9,085	8,870
Other current liabilities	92,042	98,631
Total current liabilities	157,586	179,457
Long-term liabilities		
Net defined benefit liability	31,208	20,191
Other long-term liabilities	8,347	8,105
Total long-term liabilities	39,555	28,296
Total liabilities	197,141	207,753
Net assets		
Shareholders' equity		
Common stock	69,014	69,014
Capital surplus	95,995	95,995
Retained earnings	1,585,779	1,621,450
Treasury stock, at cost	(173,859)	(137,802)
Total shareholders' equity	1,576,929	1,648,657
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	14,795	28,817
Foreign currency translation adjustment	127,908	173,487
Remeasurements of defined benefit plans	4,913	13,910
Total accumulated other comprehensive income	147,616	216,214
Non-controlling interests	15,345	18,076
Total net assets	1,739,890	1,882,947
Total liabilities and net assets	1,937,031	2,090,700

**(2) Consolidated Statement of Income and
Consolidated Statement of Comprehensive Income**
Consolidated Statement of Income

(Millions of yen)

	Years ended March 31	
	2025	2026
Net sales	797,129	857,831
Cost of goods sold	502,204	529,365
Gross profit	294,925	328,466
Selling, general and administrative expenses	136,079	144,703
Operating income	158,846	183,763
Non-operating income		
Interest income	7,122	7,537
Dividends income	2,350	3,370
Equity in earnings of affiliates	28,040	30,531
Miscellaneous income	4,828	6,110
Total non-operating income	42,340	47,548
Non-operating expenses		
Loss on valuation of investment securities	1,101	449
Loss on sales and retirement of noncurrent assets	366	908
Removal expenses of noncurrent assets	820	895
Donations	500	466
Miscellaneous expenses	1,661	1,108
Total non-operating expenses	4,448	3,826
Ordinary income	196,738	227,485
Income before income taxes	196,738	227,485
Income taxes-current	45,919	51,959
Income taxes-deferred	(528)	6,129
Total taxes and others	45,391	58,088
Net income	151,347	169,397
Net income attributable to non-controlling interests	3,790	2,854
Net income attributable to owners of parent	147,557	166,543

Consolidated Statement of Comprehensive Income

(Millions of yen)

	Years ended March 31	
	2025	2026
Net income	151,347	169,397
Other comprehensive income		
Valuation difference on available-for-sale securities	(6,946)	14,022
Foreign currency translation adjustment	(14,278)	43,449
Remeasurements of defined benefit plans	10,685	8,997
Share of other comprehensive income of affiliates accounted for using equity method	13,832	3,667
Total other comprehensive income	3,293	70,135
Comprehensive income	154,640	239,532
Comprehensive income attributable to:		
Owners of parent	151,451	235,141
Non-controlling interests	3,189	4,391

(3) Consolidated Statements of Changes in Net Assets

Year ended March 31, 2025 (April 1, 2024 - March 31, 2025)

(Millions of yen)

	Shareholders' equity				
	Common stock	Capital surplus	Retained earnings	Treasury stock, at cost	Total shareholders' equity
Balance at April 1, 2024	69,014	95,995	1,540,398	(143,573)	1,561,834
Changes during the year:					
Dividends of surplus			(83,140)		(83,140)
Net income attributable to owners of parent			147,557		147,557
Purchase of treasury stock				(49,555)	(49,555)
Disposal of treasury stock		103		130	233
Retirement of treasury stock		(103)	(19,036)	19,139	—
Net change except shareholders' equity during the year					—
Total changes during the year	—	—	45,381	(30,286)	15,095
Balance at March 31, 2025	69,014	95,995	1,585,779	(173,859)	1,576,929

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at April 1, 2024	21,740	127,754	(5,772)	143,722	13,644	1,719,200
Changes during the year:						
Dividends of surplus						(83,140)
Net income attributable to owners of parent						147,557
Purchase of treasury stock						(49,555)
Disposal of treasury stock						233
Retirement of treasury stock						—
Net change except shareholders' equity during the year	(6,945)	154	10,685	3,894	1,701	5,595
Total changes during the year	(6,945)	154	10,685	3,894	1,701	20,690
Balance at March 31, 2025	14,795	127,908	4,913	147,616	15,345	1,739,890

Year ended March 31, 2026 (April 1, 2025 - March 31, 2026)

(Millions of yen)

	Shareholders' equity				
	Common stock	Capital surplus	Retained earnings	Treasury stock, at cost	Total shareholders' equity
Balance at April 1, 2025	69,014	95,995	1,585,779	(173,859)	1,576,929
Changes during the year:					
Dividends of surplus			(94,450)		(94,450)
Net income attributable to owners of parent			166,543		166,543
Purchase of treasury stock				(553)	(553)
Disposal of treasury stock		69		119	188
Retirement of treasury stock		(69)	(36,422)	36,491	—
Net change except shareholders' equity during the year					—
Total changes during the year	—	—	35,671	36,057	71,728
Balance at March 31, 2026	69,014	95,995	1,621,450	(137,802)	1,648,657

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at April 1, 2025	14,795	127,908	4,913	147,616	15,345	1,739,890
Changes during the year:						
Dividends of surplus						(94,450)
Net income attributable to owners of parent						166,543
Purchase of treasury stock						(553)
Disposal of treasury stock						188
Retirement of treasury stock						—
Net change except shareholders' equity during the year	14,022	45,579	8,997	68,598	2,731	71,329
Total changes during the year	14,022	45,579	8,997	68,598	2,731	143,057
Balance at March 31, 2026	28,817	173,487	13,910	216,214	18,076	1,882,947

(4) Consolidated Statement of Cash Flows

(Millions of yen)

	Years ended March 31	
	2025	2026
Cash flows from operating activities		
Income before income taxes	196,738	227,485
Depreciation and amortization	46,448	47,782
Increase (decrease) in allowance for doubtful accounts	522	30
Increase (decrease) in net defined benefit liability	(11,159)	(11,838)
(Increase) decrease in net defined benefit asset	544	652
Interest and dividend income	(9,472)	(10,907)
Equity in (earnings) losses of affiliates	(28,040)	(30,531)
(Increase) decrease in receivables, trade	(4,613)	(658)
(Increase) decrease in inventories	52,489	27,869
Increase (decrease) in payables, trade	(4,480)	5,468
Other	13,859	3,890
Subtotal	252,836	259,242
Interest and dividends received	33,198	34,318
Income taxes paid	(32,363)	(46,095)
Other	1,602	3,431
Net cash provided by operating activities	255,273	250,896
Cash flows from investing activities		
Payments into time deposits	(120,000)	(321,477)
Proceeds from withdrawal of time deposits	27,526	286,914
Purchases of property, plant, and equipment	(40,805)	(21,181)
Other	(805)	(693)
Net cash used in investing activities	(134,084)	(56,437)
Cash flows from financing activities		
Purchases of treasury stock	(49,555)	(553)
Dividends paid	(83,133)	(94,459)
Other	(3,930)	(3,586)
Net cash used in financing activities	(136,618)	(98,598)
Effect of exchange rate changes on cash and cash equivalents	(9,361)	17,123
Net increase (decrease) in cash and cash equivalents	(24,790)	112,984
Cash and cash equivalents at beginning of year	526,881	502,091
Cash and cash equivalents at end of year	502,091	615,075

(5) Notes to Consolidated Financial Statements

(Note on premise of a going concern)
Not applicable

(Change in accounting principles)
Not applicable

(Changes in presentation methods)
(Consolidated Statement of Income)

“Foreign exchange loss,” which was listed separately under “Non-operating expenses” for the previous fiscal year, has been included in “Miscellaneous expenses” under “Non-operating expenses” from the fiscal year ended March 31, 2026 due to the decreased monetary significance of the item. “Loss on sales and retirement of noncurrent assets,” which was included in “Miscellaneous expenses” under “Non-operating expenses” for the previous fiscal year, has been listed separately from the fiscal year ended March 31, 2026 due to the increased monetary significance of the item. To reflect this change in presentation, the consolidated financial statements for the previous fiscal year have been reclassified.

As a result, ¥454 million of “Foreign exchange loss” and ¥1,573 million of “Miscellaneous expenses” that were presented under “Non-operating expenses” have been reclassified as ¥366 million of “Loss on sales and retirement of noncurrent assets” and ¥1,661 million of “Miscellaneous expenses.”

(Segment information, etc.)

1. Segment information

Year ended March 31, 2025 (April 1, 2024 – March 31, 2025) and
Year ended March 31, 2026 (April 1, 2025 – March 31, 2026)

FANUC Group focuses on the development, production, and sales of CNC systems and related application products based on FANUC’s CNC system technologies as a comprehensive supplier of factory automation (FA) systems. Ultimately, FANUC CNC systems and the related application products are used in automated production systems.

FANUC Group uses its CNCs and servo motors to manufacture all of its products. For this reason, the decision is made, taking into consideration the status of orders, sales and production of all products, in addition to the status of particular products.

As mentioned above, FANUC Group runs only one business segment based on the decision that the entire group makes for investment. Thus, the segment information is not stated herein.

2. Relevant information

Year ended March 31, 2026 (April 1, 2025 – March 31, 2026)

(1) Information by product and service

(Millions of yen)

	FA	ROBOT	ROBOMACHINE	Service	Total
Net sales to unaffiliated customers	208,478	378,610	129,600	141,143	857,831

(2) Information by region

◎ Net sales

(Millions of yen)

Japan	Americas	Europe	Asia	Other	Total
110,782	232,154	152,371	352,599	9,925	857,831

Note: Net sales are broken down by country or region where customers are located.

◎ Property, plant and equipment

(Millions of yen)

Japan	Europe	Other	Total
465,016	69,463	56,937	591,416

(Per share data)

Fiscal year 2024 (April 1, 2024 – March 31, 2025)		Fiscal year 2025 (April 1, 2025 – March 31, 2026)	
Net assets per share	1,847.86 yen	Net assets per share	1,998.45 yen
Net income per share	157.31 yen	Net income per share	178.47 yen
Net diluted income per share is not stated herein as there exist no dilutive shares.		Net diluted income per share is not stated herein as there exist no dilutive shares.	

Note: Net income per share is calculated based on the following:

	Fiscal year 2024 (April 1, 2024 – March 31, 2025)	Fiscal year 2025 (April 1, 2025 – March 31, 2026)
Net income attributable to owners of parent (Millions of yen)	147,557	166,543
Amount not attributable to common shareholders (Millions of yen)	—	—
Net income attributable to owners of parent, assigned to common share (Millions of yen)	147,557	166,543
Average number of common shares outstanding (Thousands of share)	938,025	933,152

(Significant subsequent events)

(Share Buyback)

At the meeting held on April 24, 2026, the Board of Directors of FANUC CORPORATION authorized the repurchase of its common shares pursuant to Article 156 of the Company Act as applied pursuant to paragraph 3 of Article 165 of the Company Act, as described below.

1. Purpose of share buyback:

To maintain the flexibility and mobility of the company's capital policy, in response to changes in the management environment.

2. Summary of share buyback:

(1)	Class of shares to be repurchased	Common shares
(2)	Total number of shares to be repurchased	Up to 10 million shares (1.07% of outstanding shares*)
(3)	Aggregate amount of shares to be repurchased	Up to 50 billion yen
(4)	Method of share buyback	Market purchase on the Tokyo Stock Exchange
(5)	Buyback period	May 1, 2026 – April 30, 2027

*Excluding treasury shares