

(TRANSLATION)

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Consolidated Interim Financial Results

(based on Japanese standards)

For the six months ended September 30, 2026

October 23, 2026

Company name: FANUC CORPORATION Stock exchange listing: Tokyo Stock Exchange
Stock code: 6954 URL: <https://www.fanuc.co.jp/eindex.html>
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Scheduled date of filing Japanese semi-annual report: November 11, 2026

Scheduled date of commencing dividend payments: December 1, 2026

Availability of supplementary briefing material on interim financial results: Yes

Interim financial results briefing session: Yes

(Amounts are rounded to the nearest million yen)

1. Consolidated Financial Results for the Six Months Ended September 30, 2026 (April 1, 2026 – September 30, 2026)

(1) Consolidated Results of Operations (Cumulative)

(% represents changes from the previous corresponding six-month period.)

Six months ended September 30	Net sales		Operating income		Ordinary income		Net income attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
2026	473,708	16.2	116,662	35.7	149,045	38.1	112,576	41.0
2025	407,568	5.1	85,964	13.7	107,905	13.8	79,820	14.2

Note: Consolidated comprehensive income: April-September 2026: ¥133,047 million 40.7%
April-September 2025: ¥94,580 million 49.0%

Six months ended September 30	Net income per share	Net income per share (diluted)
	Yen	Yen
2026	120.90	—
2025	85.54	—

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio
	Millions of yen	Millions of yen	%
September 30, 2026	2,134,733	1,912,018	88.7
March 31, 2026	2,090,700	1,882,947	89.2

(Reference) Equity: September 30, 2026: ¥1,893,342 million March 31, 2026: ¥1,864,871 million

2. Dividends

	Dividends per share				
	1st Quarter	2nd Quarter	3rd Quarter	Fiscal year-end	Full year
	Yen	Yen	Yen	Yen	Yen
FY2025	—	51.33	—	55.76	107.09
FY2026	—	72.54	—	—	—
FY2026 (forecast)	—	—	—	—	—

Note: We have changed the forecasts of dividends from the latest ones.

Note: The year-end dividends for FY2026 will be disclosed promptly upon their availability.

3. Consolidated Financial Forecasts for FY2026 (April 1, 2026 – March 31, 2027)

(% represents changes from the previous fiscal year.)

	Net sales		Operating income		Ordinary income		Net income attributable to owners of parent		Net income per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	1,013,700	18.2	240,700	31.0	308,800	35.7	228,300	37.1	246.01

Note: We have changed the forecasts of financial results from the latest ones.

*Notes

(1) Significant changes in the scope of consolidation during the six months ended September 30, 2026 : No

(2) Adoption of Simplified and Specifically Applied Accounting Method for Interim Consolidated Financial Reporting : No

(3) Changes in Accounting Principles and Accounting Estimates, and Revisions/Restatements

1. Changes in accounting principles associated with changes in accounting standards : No

2. Changes in accounting principles other than 1 : No

3. Changes in accounting estimates : No

4. Revisions/Restatements : No

(4) Number of shares outstanding (Common shares)

1. Number of shares outstanding at the end of the period (including treasury stocks)
September 30, 2026 982,272,430 shares March 31, 2026 982,383,493 shares

2. Number of treasury stocks at the end of the period
September 30, 2026 57,358,897 shares March 31, 2026 49,224,684 shares

3. Average number of shares during the period
April-September 2026 931,124,480 shares April-September 2025 933,145,200 shares

* The report of the interim financial results is not subject to audit by certified public accountant or audit firm.

* Notes on appropriate use of the financial forecasts, other notes.

Any forward-looking statements, such as financial forecasts described in this report, are subject to uncertain factors, including product supply and demand trends, industry competition, economic conditions, and others in major markets. Actual results may differ from these forecasts. For the details of the financial forecasts, please see "Financial Results Forecasts" on page 4 of the Accompanying Documents. The forecasts of the year-end dividends for FY2026 will be disclosed promptly upon their availability.

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1. Results of Operations and Financial Position

(1) Overview of Results of Operations

During the first six-month period of the fiscal year ending March 31, 2027 (from April 1 to September 30, 2026), although the environment surrounding the FANUC Group remained uncertain due to concerns about the impact of rising geopolitical risks on the world economy, robust demand for capital investments continued overall. Under such circumstances, the Company made every effort to improve its financial results by undertaking company-wide initiatives such as proactive sales activities, stable procuring efforts for parts and cost reduction measures, with the full cooperation of all divisions, including R&D divisions, factories, sales divisions, service divisions, and administrative divisions.

As a result, for the six months ended September 30, 2026, FANUC posted consolidated net sales of ¥473,708 million, up 16.2% from the same period of the previous fiscal year; consolidated ordinary income of ¥149,045 million, up 38.1%; and net income attributable to owners of parent of ¥112,576 million, up 41.0%.

An overview of the results for each business division is as follows:

In the FA Division, demand from the machine tool industry, the primary market for CNC systems, remained strong in China, where demand was vigorous from industries that are actively undertaking capital investment, and in India. Demand was also driven by robust external demand for machine tool manufacturers in Japan, while demand in Europe, which had been sluggish, showed signs of recovery. As a result, sales of the Company's CNC systems increased, and net sales in the FA Division amounted to ¥119,898 million, up 15.4% from the same period of the previous fiscal year.

In the ROBOT Division, the Americas experienced increased sales owing to brisk sales in both automobile-related industries and general industries. Sales in Japan rose owing to a rebound in sales to automobile-related industries, as well as continued strong sales to general industries. In China, although sales to automobile-related industries stagnated, sales to general industries remained strong. As a result, net sales in the ROBOT Division amounted to ¥194,324 million, up 12.6% from the same period of the previous fiscal year.

In the ROBOMACHINE Division, sales of ROBODRILLs (compact machining centers) increased owing to favorable demand in China and Japan. With regard to ROBOSHOTS (electric injection molding machines), sales increased owing to strong demand in China and India. Sales of ROBOCUTs (wire electrical-discharge machines) rose due to increased demand in China. As a result, net sales in the ROBOMACHINE Division amounted to ¥83,272 million, up 31.2% from the same period of the previous fiscal year.

In the Service Division, under the spirit of 'Service First', we have strengthened our service system globally to enhance customer satisfaction by focusing on CX (customer experience) utilizing IT. In addition, we promoted sales and provided implementation support for IoT products that can be used for preventive maintenance, such as the FIELD system Basic Package, which is helpful with maintenance, AI Servo Monitor that enables early detection of machine tool failures, and Zero Down Time for robots, and others. Net sales in the Service Division amounted to ¥76,214 million, up 12.7% from the same period of the previous fiscal year.

(2) Financial Position

1) Assets, Liabilities and Net Assets

Total assets were ¥2,134,733 million, up ¥44,033 million compared with the end of the previous fiscal year.

Total liabilities were ¥222,715 million, up ¥14,962 million compared with the end of the previous fiscal year.

Total net assets were ¥1,912,018 million, up ¥29,071 million compared with the end of the previous fiscal year.

2) Cash Flows

Cash and cash equivalents (hereinafter “Cash”) for the six months ended September 30, 2026 amounted to ¥551,185 million, down ¥63,890 million from the end of the previous fiscal year.

(Cash flows from operating activities)

Cash provided by operating activities during the six months ended September 30, 2026 amounted to ¥155,858 million, up ¥27,940 million compared with the same period of the previous fiscal year. This was mainly due to an increase in income before income taxes.

(Cash flows from investing activities)

Cash used in investing activities during the six months ended September 30, 2026 amounted to ¥115,723 million, up ¥69,000 million compared with the same period of the previous fiscal year. This was mainly due to an increase in payments into time deposits.

(Cash flows from financing activities)

Cash used in financing activities during the six months ended September 30, 2026 amounted to ¥105,712 million, up ¥45,965 million compared with the same period of the previous fiscal year. This was mainly due to the increase in expenditures for purchases of treasury stock.

(3) Financial Results Forecasts

In consideration of the latest developments and business trends, the Company announces the consolidated financial results forecasts for FY2026 (the fiscal year ending March 31, 2027) as outlined below.

For FY2026 (April 1, 2026 through March 31, 2027)

(Millions of yen)

	Previous forecast (announced on July 31, 2026) [A]	New forecast [B]	Comparison with Previous forecast (%) [(B-A) / A]
Net sales	948,100	1,013,700	+6.9%
Operating income	218,000	240,700	+10.4%
Ordinary income	271,200	308,800	+13.9%
Net income attributable to owners of parent	198,000	228,300	+15.3%

Note: The currency rates applied for the period from October 2026 to March 2027 are assumed to be 150 yen/US dollar and 175 yen/Euro.

2. Consolidated Interim Financial Statements

(1) Consolidated Interim Balance Sheet

(Millions of yen)

	March 31, 2026	September 30, 2026
Assets		
Current assets		
Cash and bank deposits	718,071	746,285
Notes receivables, trade	5,631	5,248
Electronically recorded monetary claims	16,211	16,998
Accounts receivable, trade	148,933	139,896
Marketable securities	35,800	40,800
Merchandise and finished goods	128,770	124,574
Work in progress	78,986	94,001
Raw materials and supplies	84,430	82,137
Other current assets	22,428	26,504
Allowance for doubtful accounts	(2,234)	(2,312)
Total current assets	1,237,026	1,274,131
Noncurrent assets		
Property, plant and equipment		
Buildings, net	338,990	333,248
Land	165,049	167,651
Other, net	87,377	84,467
Total property, plant and equipment	591,416	585,366
Intangible assets	8,542	8,498
Investments and other assets		
Investment securities	223,287	242,860
Others	30,477	23,930
Allowance for doubtful accounts	(48)	(52)
Total investments and other assets	253,716	266,738
Total noncurrent assets	853,674	860,602
Total assets	2,090,700	2,134,733

March 31, 2026

September 30, 2026

Liabilities		
Current liabilities		
Notes and accounts payables, trade	46,262	56,132
Accrued income taxes	25,694	23,912
Warranty reserves	8,870	10,026
Other current liabilities	98,631	105,963
Total current liabilities	179,457	196,033
Long-term liabilities		
Net defined benefit liability	20,191	19,386
Other long-term liabilities	8,105	7,296
Total long-term liabilities	28,296	26,682
Total liabilities	207,753	222,715
Net assets		
Shareholders' equity		
Common stock	69,014	69,014
Capital surplus	95,995	95,995
Retained earnings	1,621,450	1,681,783
Treasury stock, at cost	(137,802)	(187,430)
Total shareholders' equity	1,648,657	1,659,362
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	28,817	39,906
Foreign currency translation adjustment	173,487	180,793
Remeasurements of defined benefit plans	13,910	13,281
Total accumulated other comprehensive income	216,214	233,980
Non-controlling interests	18,076	18,676
Total net assets	1,882,947	1,912,018
Total liabilities and net assets	2,090,700	2,134,733

**(2) Consolidated Interim Statement of Income and
Consolidated Interim Statement of Comprehensive Income**

Consolidated Interim Statement of Income
2nd quarter (cumulative)

(Millions of yen)

	Six months ended September 30, 2025 (cumulative)	Six months ended September 30, 2026 (cumulative)
Net sales	407,568	473,708
Cost of goods sold	251,960	280,014
Gross profit	155,608	193,694
Selling, general and administrative expenses	69,644	77,032
Operating income	85,964	116,662
Non-operating income		
Interest income	3,819	5,152
Dividends income	2,621	2,488
Equity in earnings of affiliates	14,725	22,977
Miscellaneous income	2,671	3,627
Total non-operating income	23,836	34,244
Non-operating expenses		
Loss on sales and retirement of noncurrent assets	836	401
Miscellaneous expenses	1,059	1,460
Total non-operating expenses	1,895	1,861
Ordinary income	107,905	149,045
Income before income taxes	107,905	149,045
Income taxes-current	29,162	33,032
Income taxes-deferred	(2,609)	1,274
Total taxes and others	26,553	34,306
Net income	81,352	114,739
Net income attributable to non-controlling interests	1,532	2,163
Net income attributable to owners of parent	79,820	112,576

Consolidated Interim Statement of Comprehensive Income

(Millions of yen)

	Six months ended September 30, 2025 (cumulative)	Six months ended September 30, 2026 (cumulative)
Net income	81,352	114,739
Other comprehensive income		
Valuation difference on available-for-sale securities	10,536	11,089
Foreign currency translation adjustment	14,277	(3,953)
Remeasurements of defined benefit plans	410	(633)
Share of other comprehensive income of affiliates accounted for using equity method	(11,995)	11,805
Total other comprehensive income	13,228	18,308
Comprehensive income for the six months ended September 30	94,580	133,047
Comprehensive income attributable to:		
Owners of parent	92,792	130,342
Non-controlling interests	1,788	2,705

(3) Consolidated Interim Statement of Cash Flows

(Millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Cash flows from operating activities		
Income before income taxes	107,905	149,045
Depreciation and amortization	22,601	23,147
Increase (decrease) in allowance for doubtful accounts	(112)	129
Increase (decrease) in net defined benefit liability	1,016	(624)
Decrease (increase) in net defined benefit asset	282	628
Interest and dividend income	(6,440)	(7,640)
Equity in (earnings) losses of affiliates, net	(14,725)	(22,977)
(Increase) decrease in receivables, trade	4,002	11,172
(Increase) decrease in inventories	17,597	(11,059)
Increase (decrease) in payables, trade	8	10,067
Other	(8,623)	(1,521)
Subtotal	123,511	150,367
Interest and dividends received	29,780	38,898
Income taxes paid	(27,025)	(35,039)
Other	1,652	1,632
Net cash provided by operating activities	127,918	155,858
Cash flows from investing activities		
Payments into time deposits	(125,855)	(239,563)
Proceeds from withdrawal of time deposits	90,000	141,702
Purchases of property, plant, and equipment	(10,151)	(16,603)
Other	(717)	(1,259)
Net cash used in investing activities	(46,723)	(115,723)
Cash flows from financing activities		
Purchases of treasury stock	(665)	(50,011)
Dividends paid	(46,554)	(52,018)
Decrease (increase) in deposits for purchase of treasury stock	(10,000)	–
Other	(2,528)	(3,683)
Net cash used in financing activities	(59,747)	(105,712)
Effect of exchange rate changes on cash and cash equivalents	5,835	1,687
Net increase (decrease) in cash and cash equivalents	27,283	(63,890)
Cash and cash equivalents at beginning of period	502,091	615,075
Cash and cash equivalents at end of period	529,374	551,185

3. Other Information

- (1) Significant changes in the scope of consolidation during the six months ended September 30, 2026:

None

- (2) Adoption of Simplified and Specifically Applied Accounting Method for Interim Consolidated Financial Reporting:

None

- (3) Changes in Accounting Principles and Accounting Estimates, and Revisions/Restatements:

None

- (4) Note on Premise of a Going Concern:

None

- (5) Note on the Substantial Change in Shareholders' Equity:

Based on the resolution of the Board of Directors meeting held on April 24, 2026, the Company cancelled 111,063 shares of treasury stock. The Company also acquired 8,268,900 shares of treasury stock based on the resolution of the Board of Directors meeting held on April 24, 2026. As a result, including the increase or decrease due to the sale of odd lot shares, etc., the amount of treasury stock increased by ¥49,628 million during the six months ended September 30, 2026, resulting in treasury stock of ¥187,430 million as of September 30, 2026.

- (6) Note on Segment Information, etc.:

(Segment information)

Six months ended September 30, 2025 (April 1, 2025 – September 30, 2025) and

Six months ended September 30, 2026 (April 1, 2026 – September 30, 2026)

FANUC Group focuses on the development, production, and sales of CNC systems and related application products based on FANUC's CNC system technologies as a comprehensive supplier of factory automation (FA) systems. Ultimately, FANUC CNC systems and the related application products are used in automated production systems.

FANUC Group uses its CNCs and servo motors to manufacture all of its products. For this reason, the investment decision is made, taking into consideration the status of orders, sales and production of all products, in addition to the status of particular products.

As mentioned above, FANUC Group runs only one business segment based on the decision that the entire group makes for investment. Thus, the segment information is not stated herein.

- (7) Significant Subsequent Events

(Share buyback)

At the meeting held on October 23, 2026, the Board of Directors of FANUC CORPORATION authorized the repurchase of its common shares pursuant to Article 156 of the Company Act as applied pursuant to paragraph 3 of Article 165 of the Company Act, as described below.

1. Purpose of share buyback:

To maintain the flexibility and mobility of the Company's capital policy, in response to changes in the management environment.

2. Summary of share buyback:

- | | | |
|-----|--|---|
| (1) | Class of shares to be repurchased | Common shares |
| (2) | Total number of shares to be repurchased | Up to 10 million shares
(1.08% of outstanding shares*) |
| (3) | Aggregate amount of shares to be repurchased | Up to 50 billion yen |
| (4) | Method of share buyback | Market purchase on the Tokyo Stock Exchange |
| (5) | Buyback period | October 26, 2026 – April 30, 2027 |

*Excluding treasury shares