

(TRANSLATION)

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Financial Results for the Year Ended March 31, 2026

FANUC CORPORATION

Any forward looking statement such as financial forecasts described in this report are subject to uncertain factors such as product supply and demand trends, industry competition, economic conditions, and others, in major markets. Actual results may differ from these forecasts.

Financial Highlights of FY2025

◆ Consolidated Performance for FY2025 (Compared with FY2024) (Yen)

Net sales
857.8 billion
 (+60.7 billion)

Operating income
183.8 billion
 (+24.9 billion)

Net income
166.5 billion
 (+19.0 billion)

Operating income ratio
21.4%
 (+1.5 pt)

Net income ratio
19.4%
 (+0.9 pt)

- ✓ FA showed growth in China, resulting in increased sales.
- ✓ Robotics showed steady growth in the Americas and China, resulting in increased sales.
- ✓ Factory operation has improved.
- ✓ Net sales exceeded the record high achieved in FY2022, marking a new all-time high.

(FX Rate : Yen/USD 150.77, Yen/EUR 174.79)

◆ Consolidated Full-Year Performance Forecast for FY2026 (Compared with FY2025) (Yen)

Net sales
909.6 billion
 (+51.8 billion)

Operating income
212.2 billion
 (+28.4 billion)

Net income
184.9 billion
 (+18.4 billion)

Operating income ratio
23.3%
 (+1.9 pt)

Net income ratio
20.3%
 (+0.9 pt)

- ✓ With solid demand continuing across all product lines, both sales and income are expected to increase compared with FY2025.
- ✓ Net sales are projected to surpass the previous all-time high of FY2025 setting a new record.

(FX Rate : Full-Year Yen/USD 150.00, Yen/EUR 170.00)

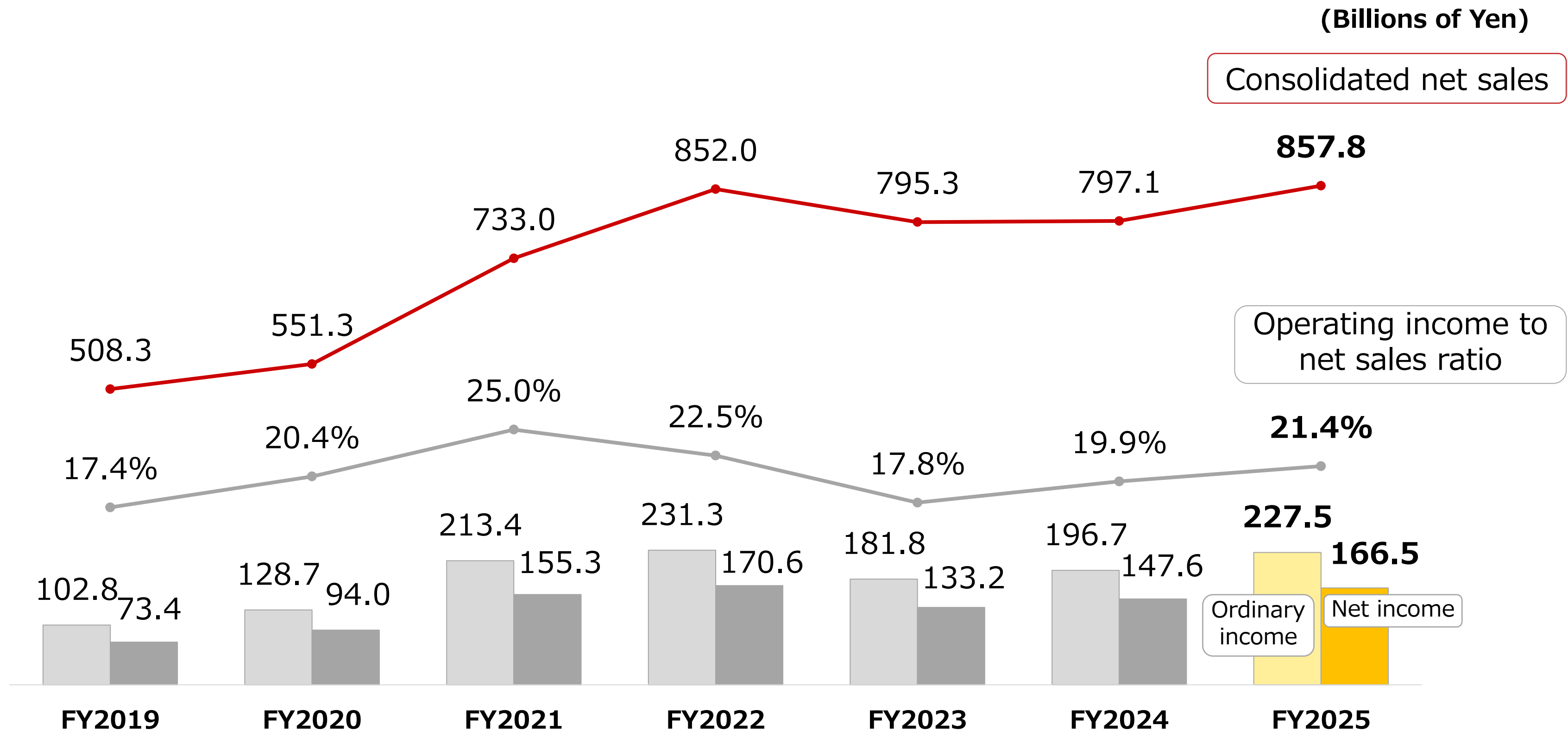
Consolidated Financial Results for FY2025

(Billions of Yen)

	FY2024 Actual		FY2025 Forecast		FY2025 Actual		Change from FY2024	Change from Previous Forecast
		to Net sales		to Net sales		to Net sales		
Net sales	797.1	100.0%	840.7	100.0%	857.8	100.0%	+7.6%	+2.0%
Cost of sales	502.2	63.0%	525.1	62.5%	529.4	61.7%	+5.4%	+0.8%
Operating income	158.8	19.9%	172.9	20.6%	183.8	21.4%	+15.7%	+6.3%
Ordinary income	196.7	24.7%	214.8	25.6%	227.5	26.5%	+15.6%	+5.9%
Net income	147.6	18.5%	158.0	18.8%	166.5	19.4%	+12.9%	+5.4%
FX Rate								
Yen/USD	152.58		147.81		150.77			
Yen/EUR	163.75		171.38		174.79			

※“Net income” means “net income attributable to owners of the parent”.

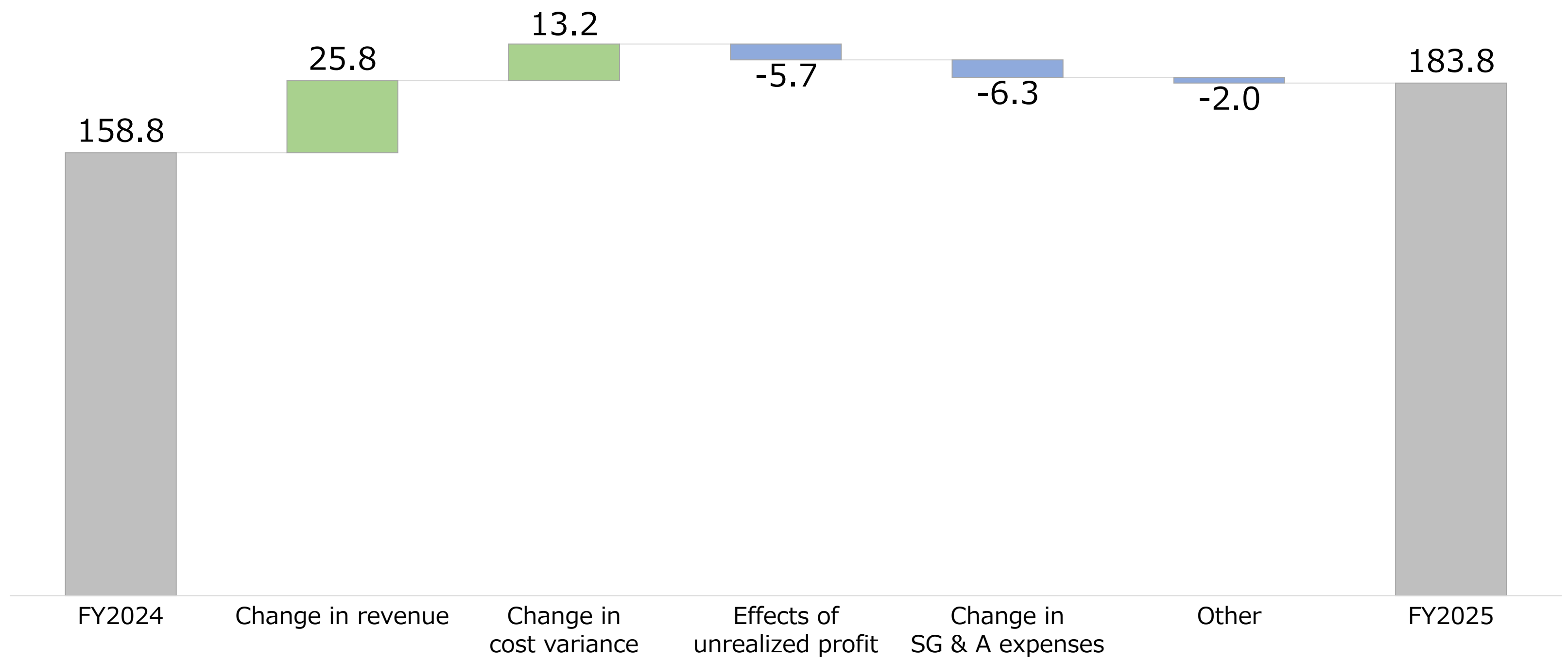
Changes in Consolidated Sales and Profit/Loss



※“Net income” means “net income attributable to owners of the parent”.

Breakdown of Changes in Operating Income (FY2024 → FY2025)

(Billions of Yen)



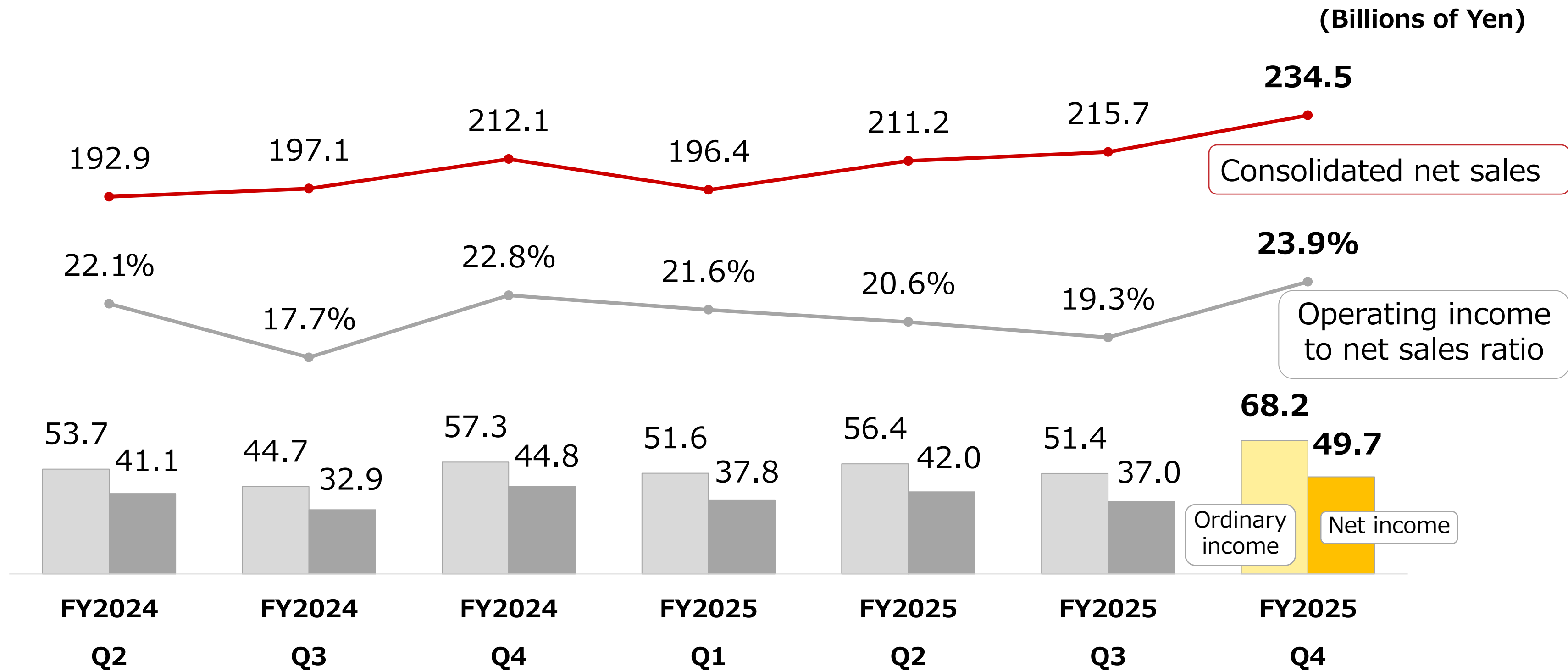
Consolidated Financial Results for the 4th Quarter (3 months) of FY2025

(Billions of Yen)

	FY2024 Q4 Jan - Mar		FY2025 Q3 Oct - Dec		FY2025 Q4 Jan - Mar		Change from Q4 of FY2024	Change from Q3 of FY2025
		to Net sales		to Net sales		to Net sales		
Net sales	212.1	100.0%	215.7	100.0%	234.5	100.0%	+10.6%	+8.7%
Cost of sales	130.0	61.3%	137.1	63.6%	140.3	59.8%	+7.9%	+2.3%
Operating income	48.4	22.8%	41.7	19.3%	56.1	23.9%	+15.9%	+34.3%
Ordinary income	57.3	27.0%	51.4	23.8%	68.2	29.1%	+19.1%	+32.6%
Net income	44.8	21.1%	37.0	17.2%	49.7	21.2%	+11.0%	+34.1%
FX Rate								
Yen/USD	152.60		154.15		156.86			
Yen/EUR	160.50		179.39		183.65			

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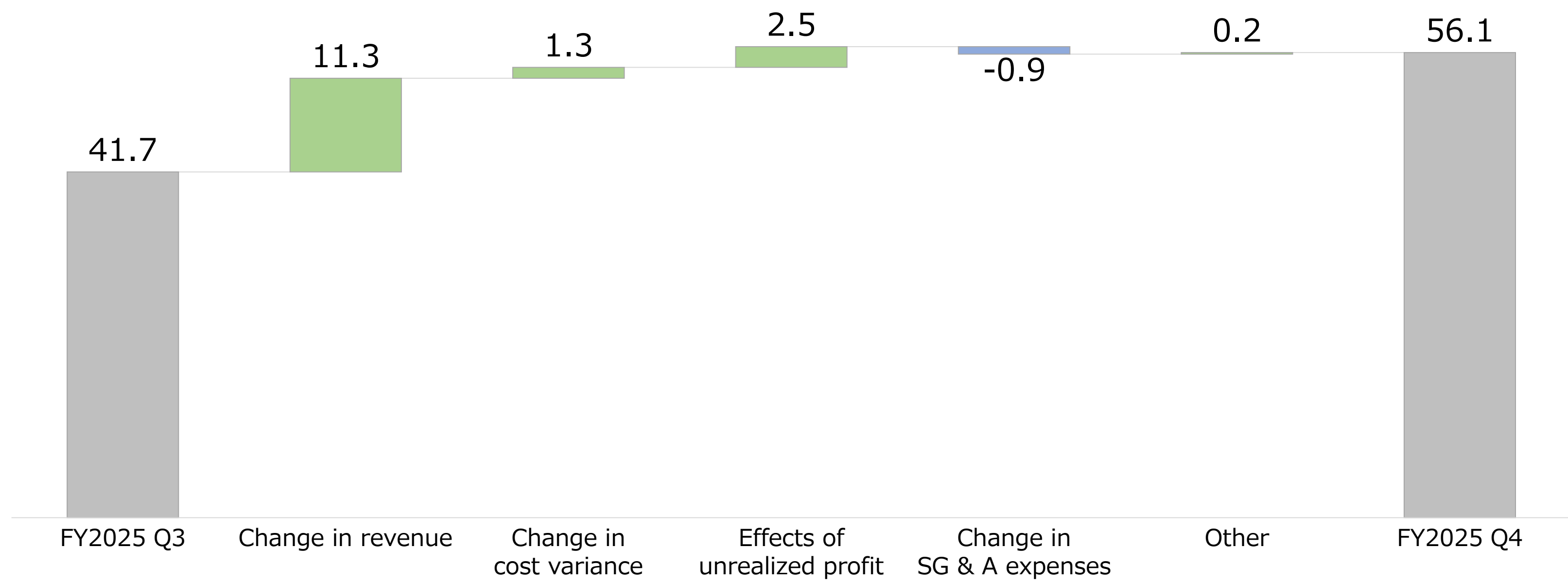
Quarterly Changes in Consolidated Sales and Profit/Loss



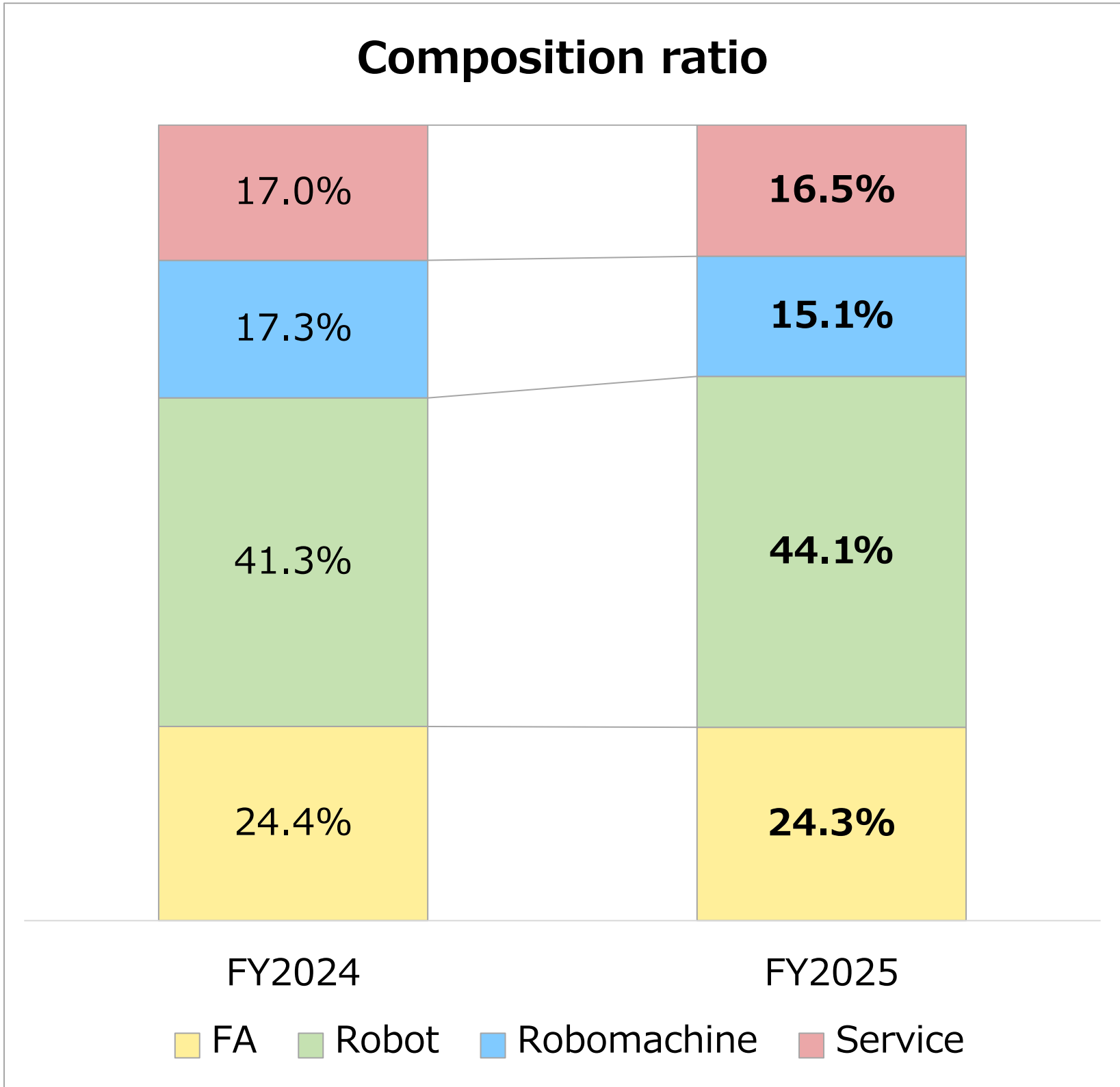
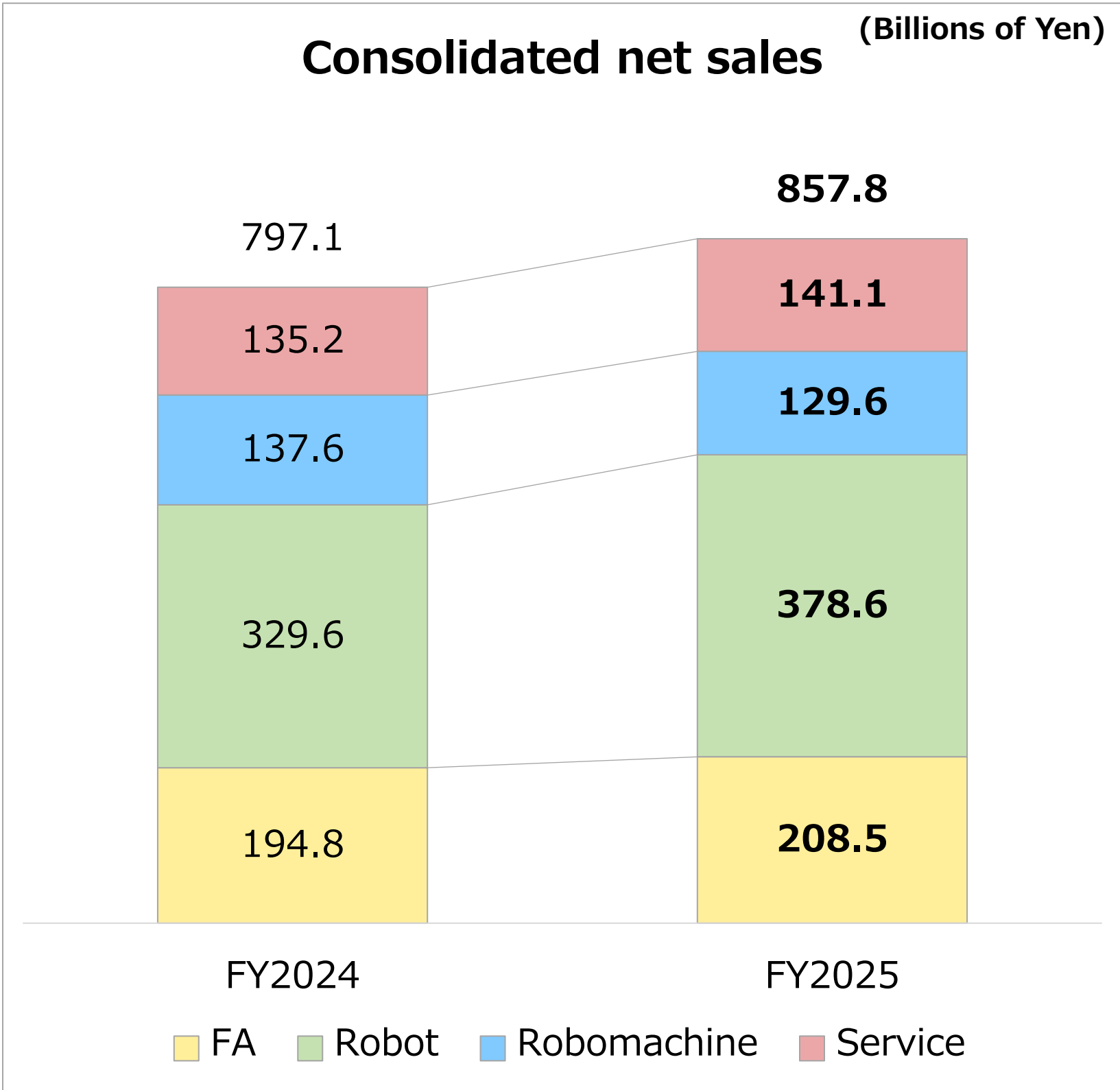
※“Net income” means “net income attributable to owners of the parent”.

Breakdown of Changes in Operating Income (FY2025 Q3 → FY2025 Q4)

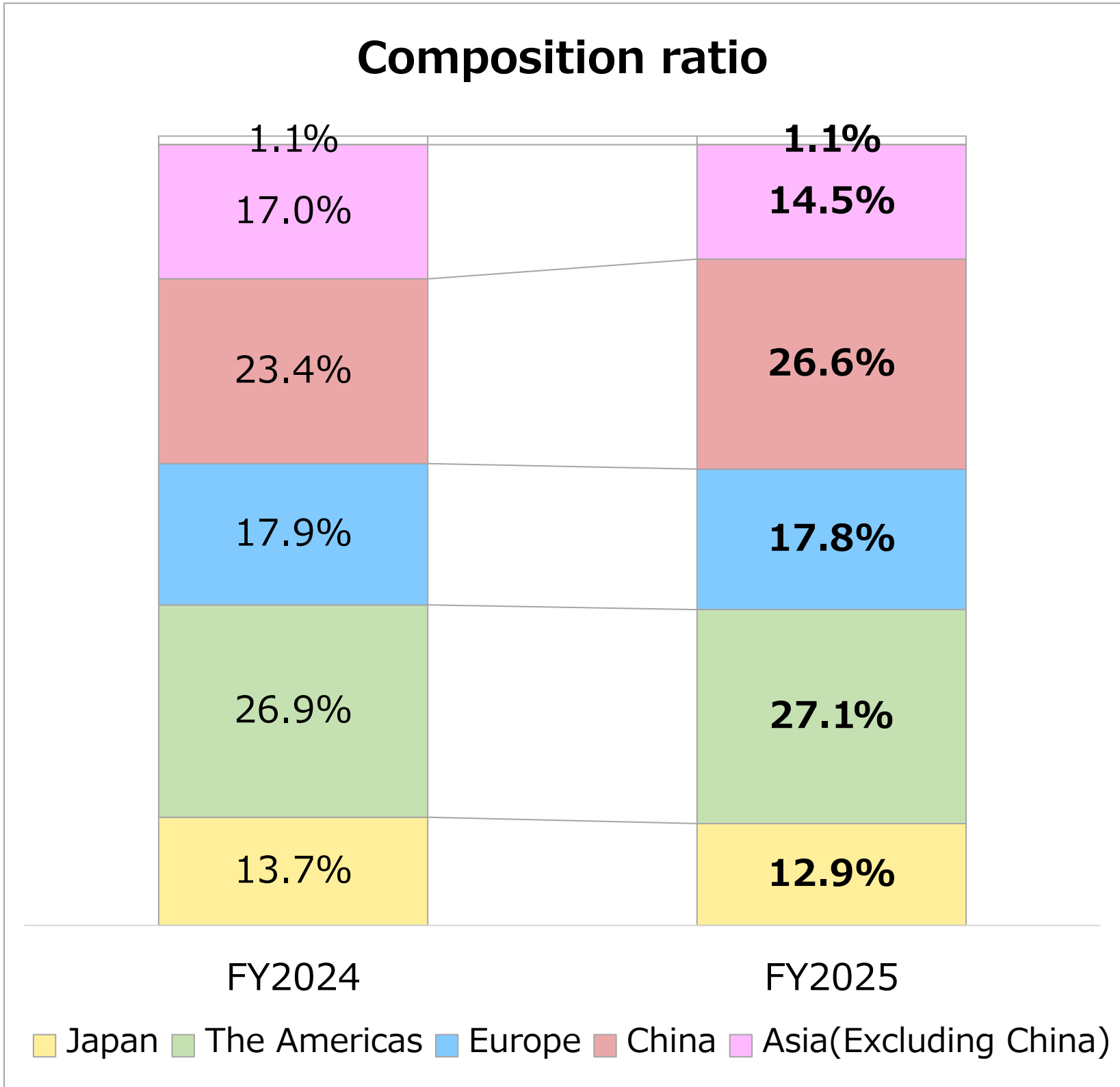
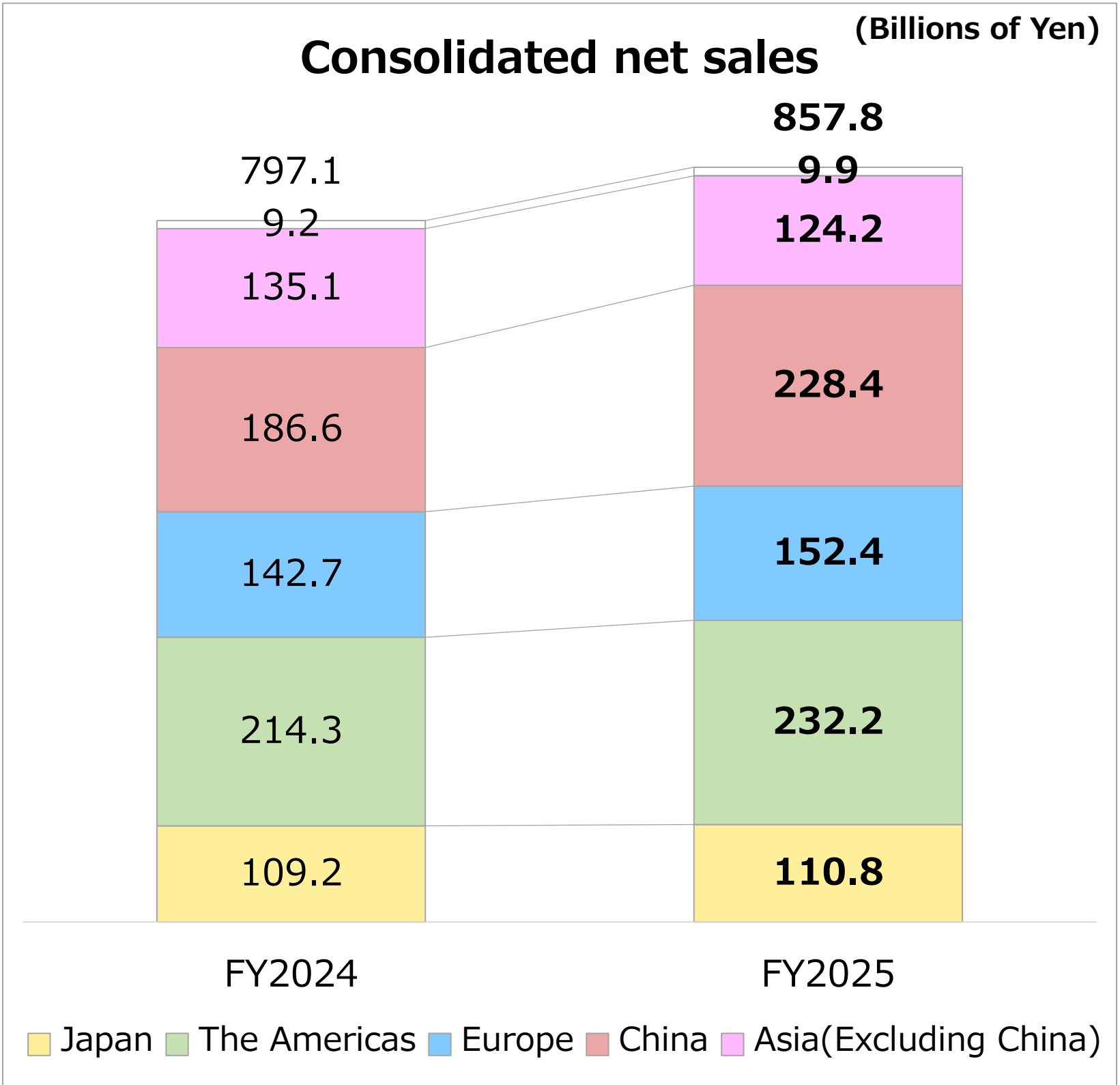
(Billions of Yen)



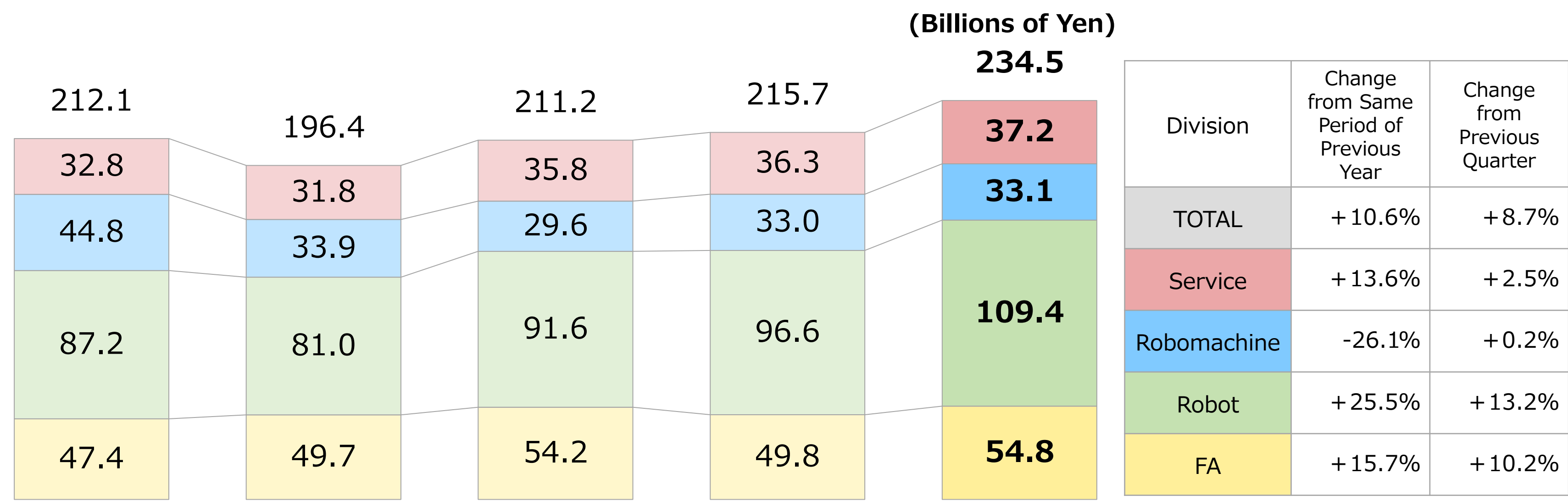
Yearly Changes in Sales by Division



Yearly Changes in Sales by Region

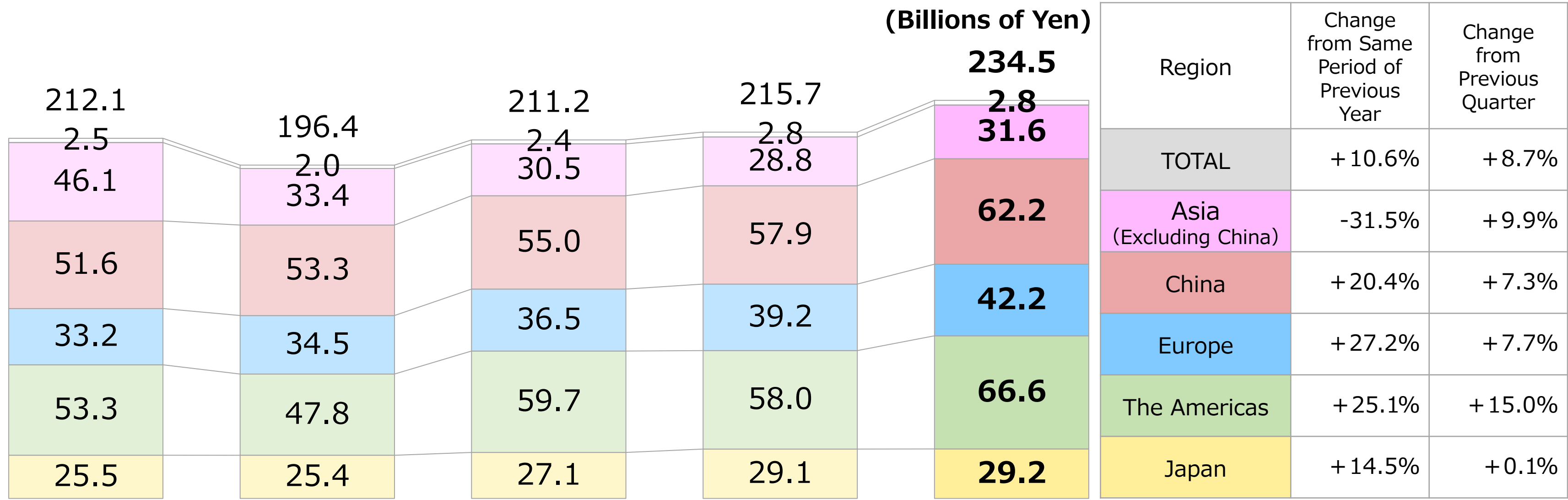


Consolidated Sales by Division



Composition	2024Q4	2025Q1	2025Q2	2025Q3	2025Q4
Service	15.5%	16.2%	16.9%	16.8%	15.9%
Robomachine	21.1%	17.3%	14.0%	15.3%	14.1%
Robot	41.1%	41.2%	43.4%	44.8%	46.6%
FA	22.3%	25.3%	25.7%	23.1%	23.4%

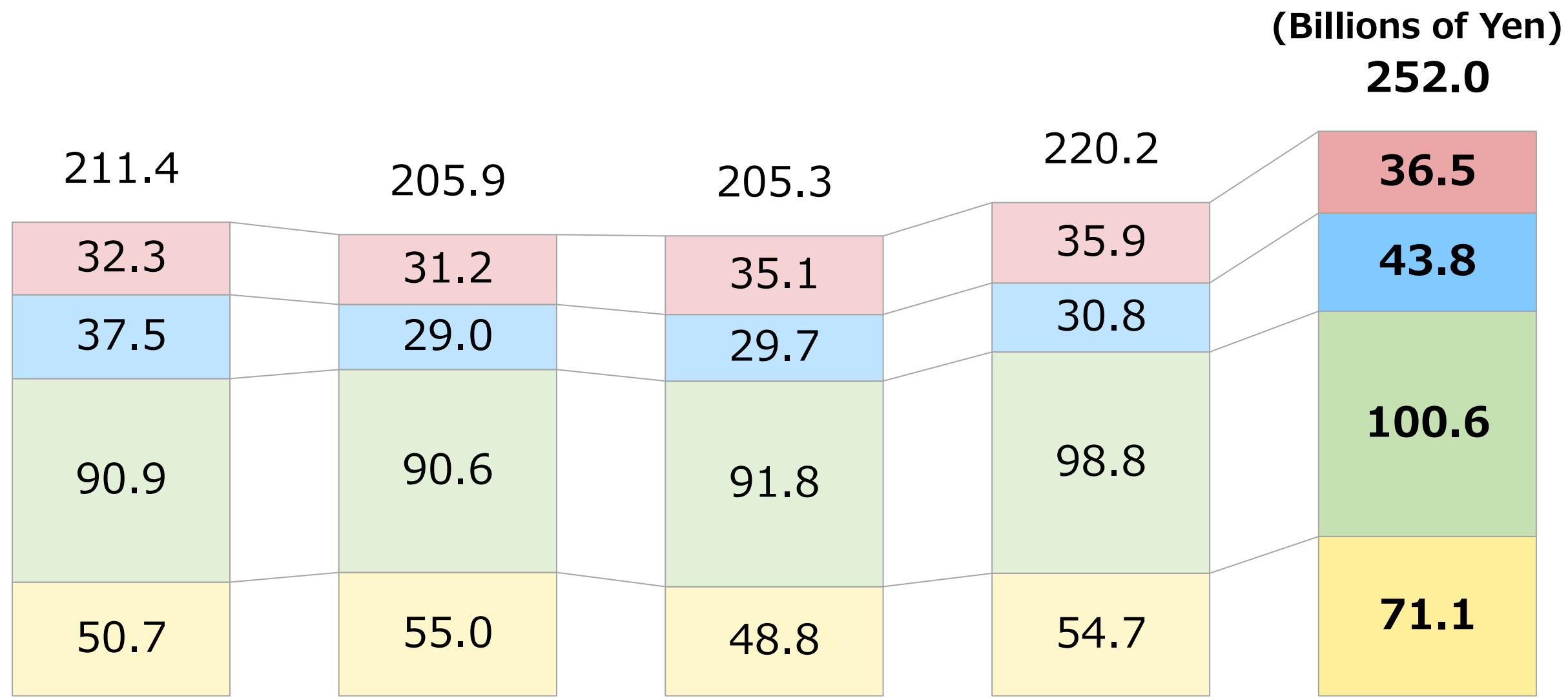
Consolidated Sales by Region



Region	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	+10.6%	+8.7%
Asia (Excluding China)	-31.5%	+9.9%
China	+20.4%	+7.3%
Europe	+27.2%	+7.7%
The Americas	+25.1%	+15.0%
Japan	+14.5%	+0.1%

Composition	2024Q4	2025Q1	2025Q2	2025Q3	2025Q4
ROW	1.3%	0.9%	1.2%	1.3%	1.2%
Asia (Excluding China)	21.7%	17.0%	14.4%	13.3%	13.5%
China	24.3%	27.1%	26.0%	26.8%	26.5%
Europe	15.6%	17.6%	17.3%	18.2%	18.0%
The Americas	25.1%	24.4%	28.3%	26.9%	28.4%
Japan	12.0%	13.0%	12.8%	13.5%	12.4%

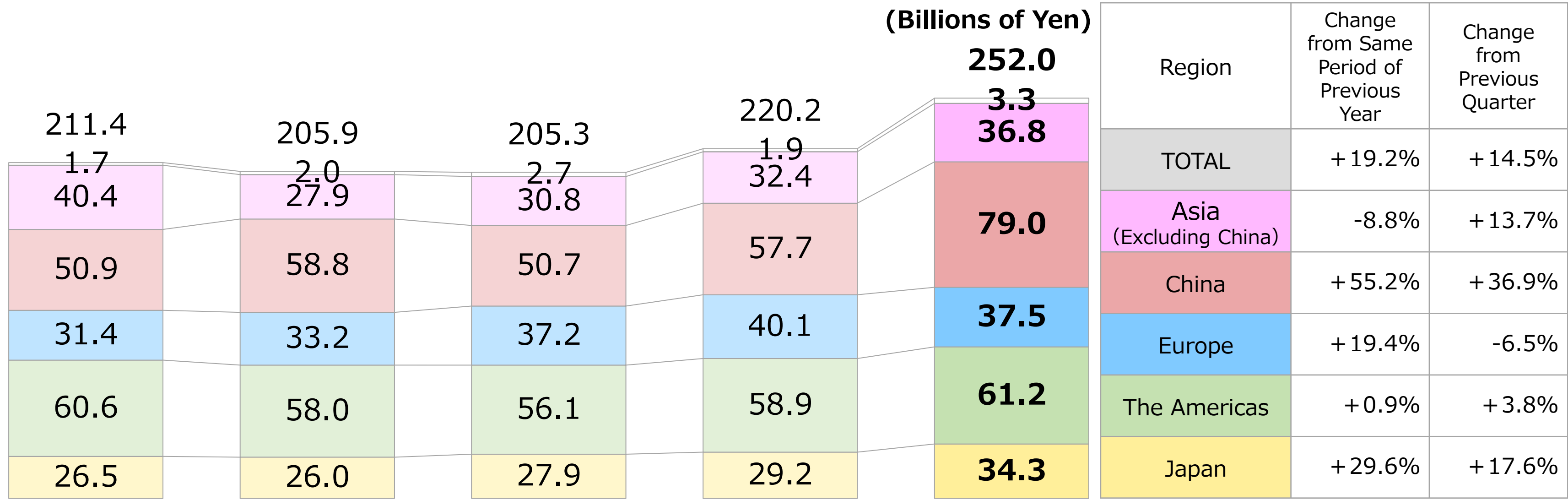
Consolidated Orders by Division



Division	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	+19.2%	+14.5%
Service	+12.8%	+1.8%
Robomachine	+17.0%	+42.2%
Robot	+10.6%	+1.8%
FA	+40.2%	+30.1%

Composition	2024Q4	2025Q1	2025Q2	2025Q3	2025Q4
Service	15.3%	15.2%	17.1%	16.3%	14.5%
Robomachine	17.7%	14.1%	14.5%	14.0%	17.4%
Robot	43.0%	44.0%	44.7%	44.9%	39.9%
FA	24.0%	26.7%	23.7%	24.8%	28.2%

Consolidated Orders by Region



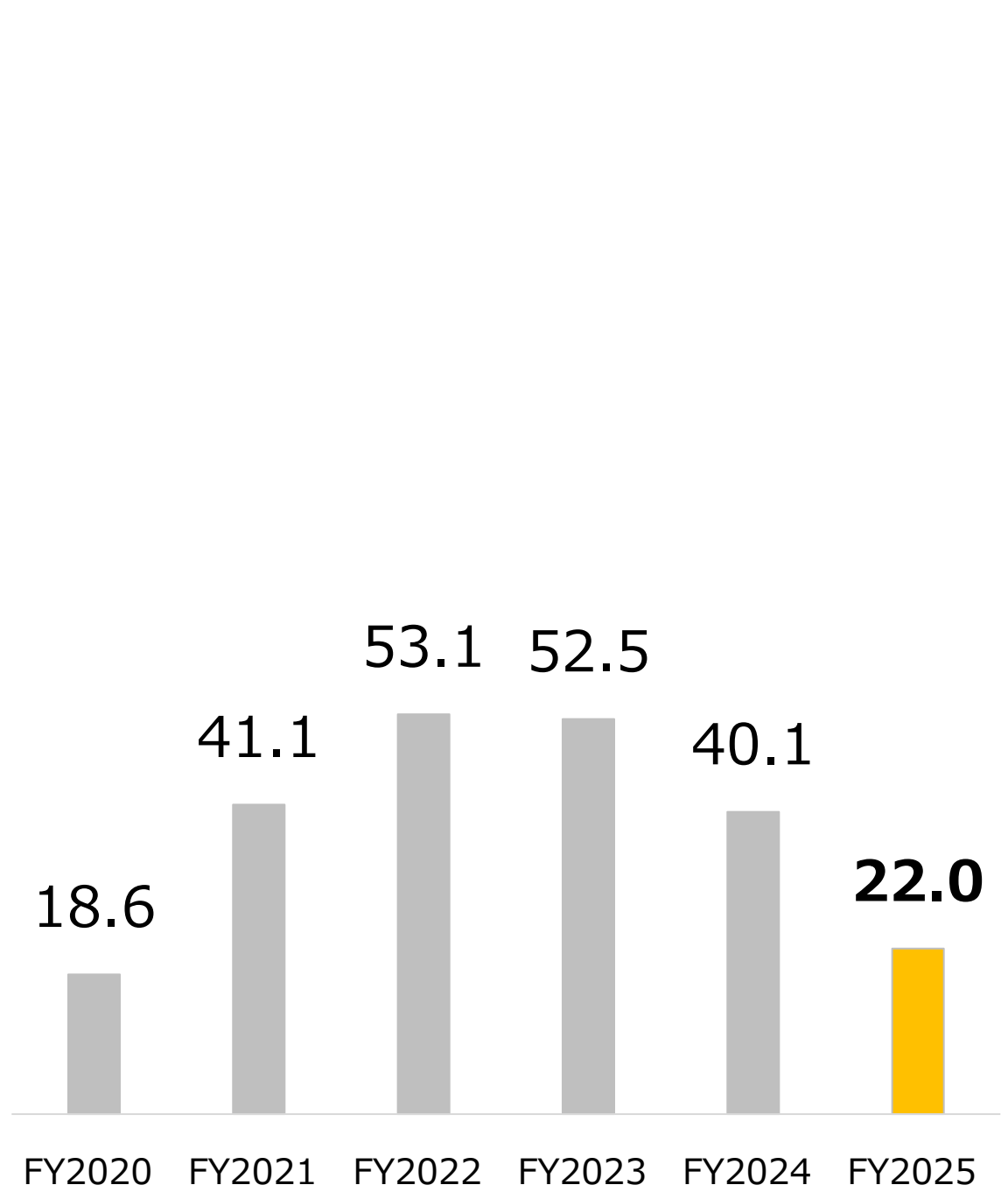
Region	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	+19.2%	+14.5%
Asia (Excluding China)	-8.8%	+13.7%
China	+55.2%	+36.9%
Europe	+19.4%	-6.5%
The Americas	+0.9%	+3.8%
Japan	+29.6%	+17.6%

Composition	2024Q4	2025Q1	2025Q2	2025Q3	2025Q4
ROW	0.7%	1.0%	1.3%	0.9%	1.3%
Asia (Excluding China)	19.1%	13.6%	15.0%	14.7%	14.6%
China	24.1%	28.5%	24.7%	26.2%	31.3%
Europe	14.9%	16.1%	18.1%	18.2%	14.9%
The Americas	28.7%	28.2%	27.3%	26.8%	24.3%
Japan	12.5%	12.6%	13.6%	13.2%	13.6%

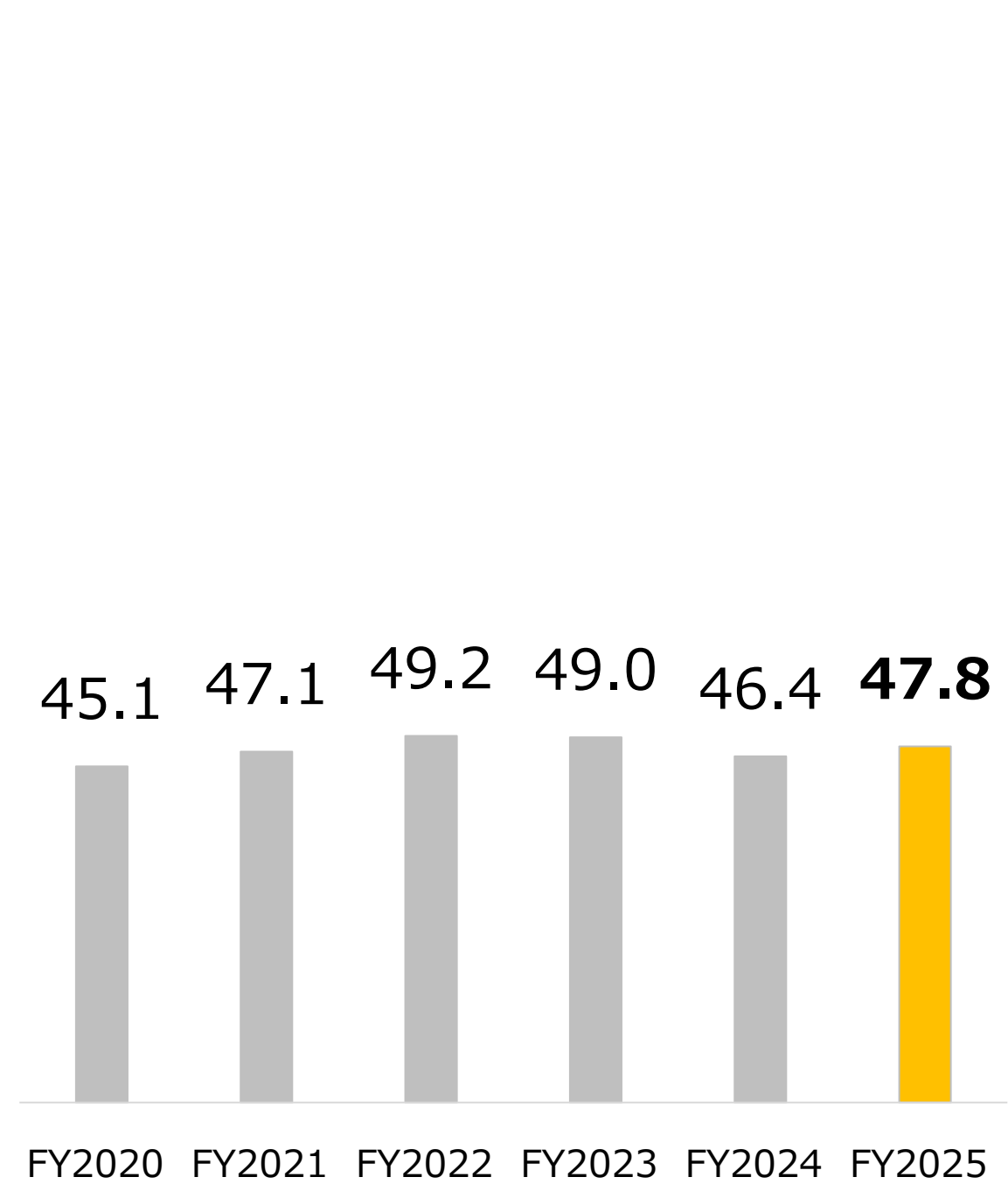
Capital Investment · Depreciation and Amortization · Research and Development Expenses

(Billions of Yen)

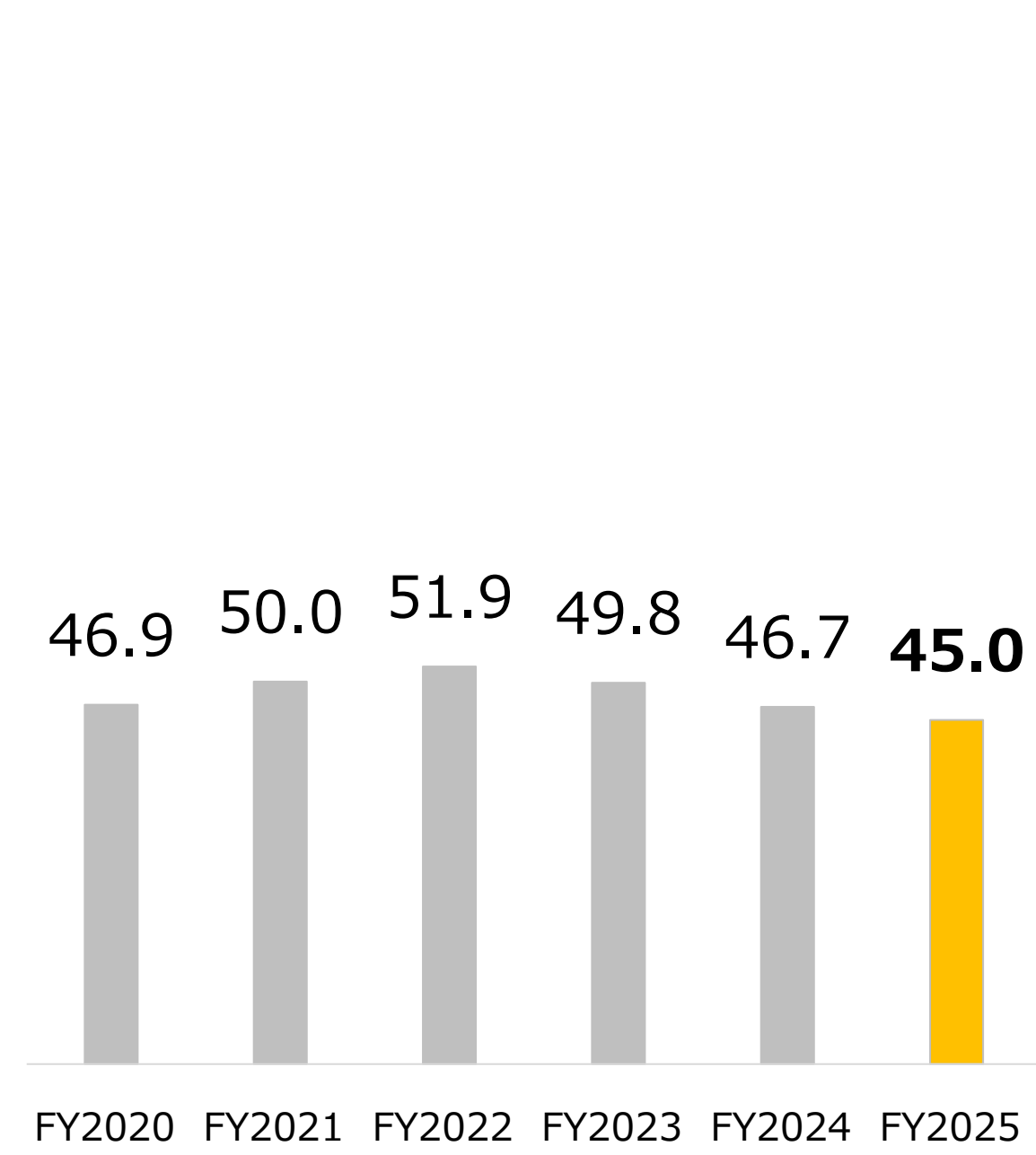
Capital Investment



Depreciation and Amortization



Research and Development Expenses



Consolidated Financial Forecast

(Billions of Yen)

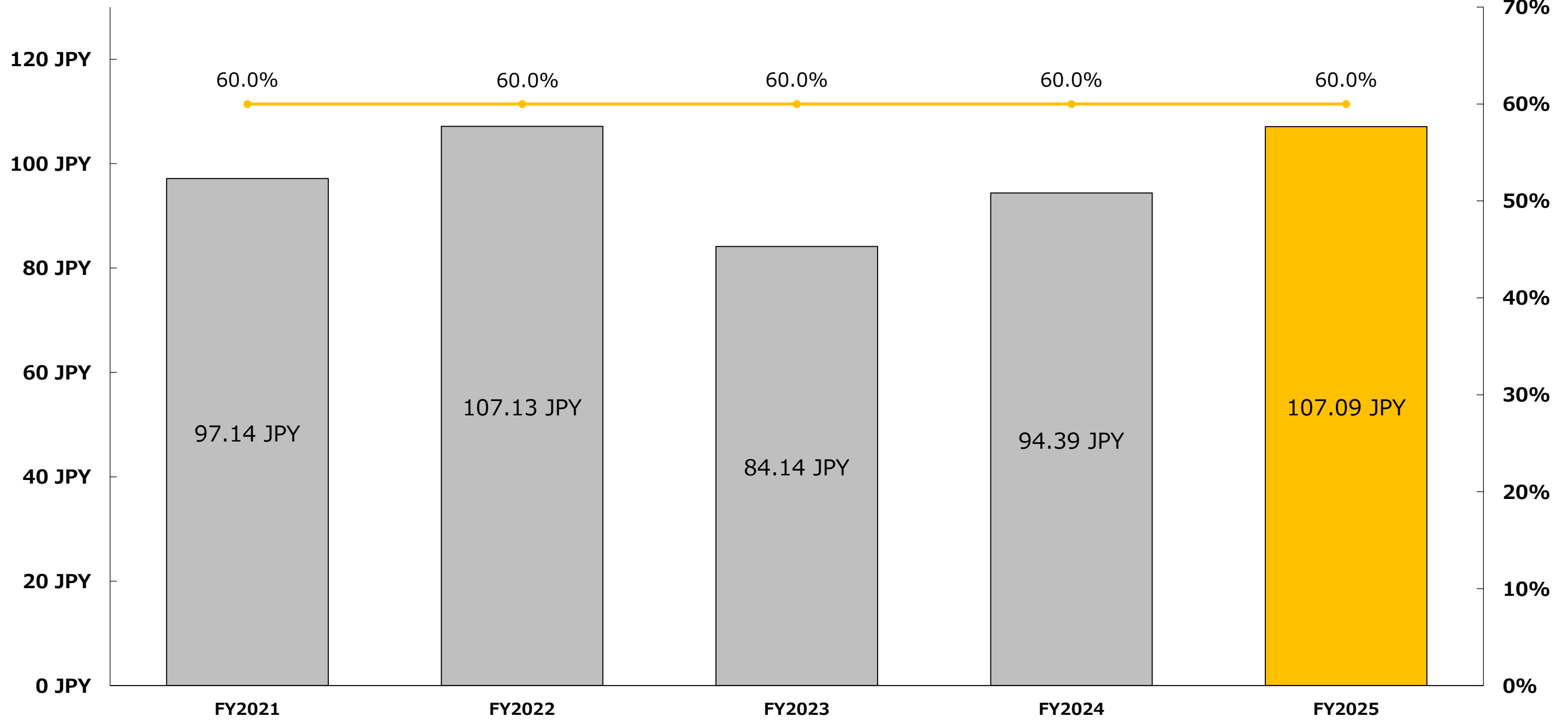
	FY2025		FY2026					Change from Previous Year	
	Actual		1H Forecast		2H Forecast		Full Year		
		to Net sales		to Net sales		to Net sales			to Net sales
Net sales	857.8	100.0%	444.2	100.0%	465.4	100.0%	909.6	100.0%	+6.0%
Cost of sales	529.4	61.7%	267.8	60.3%	276.4	59.4%	544.2	59.8%	+2.8%
Operating income	183.8	21.4%	100.4	22.6%	111.8	24.0%	212.2	23.3%	+15.5%
Ordinary income	227.5	26.5%	127.4	28.7%	129.6	27.8%	257.0	28.3%	+13.0%
Net income	166.5	19.4%	92.1	20.7%	92.8	19.9%	184.9	20.3%	+11.0%
FX Rate									
Yen/USD	150.77		150.00		150.00		150.00		
Yen/EUR	174.79		170.00		170.00		170.00		

※“Net income” means “net income attributable to owners of the parent”.

Annual Dividend

Dividends per share

Payout Ratio



※On April 1, 2023, the Company performed a 1-to-5 stock split of common share. Calculated on the assumption that the split was made at the beginning of FY 2021.

TMTS 2026 (1/2)

Overview

Taiwan International Machine Tool Show



Period	March 25 – 28, 2026
Venue	TICEC
Number of Exhibitors	407 (631 in 2024)
Number of Visitors	72,000 (106% of the previous number)

- A machine tool trade fair held every two years in Taiwan.
- The number of exhibitors decreased as some companies skipped participation due to the prolonged downturn and an emphasis on their own open houses.
- With a shift toward internationalization, the exhibition attracted many overseas visitors such as from US and India.
- Our initiatives were effectively presented through key products, attracting many visitors and generating strong interest.

TMTS 2026 (2/2)

FA

- With the theme of AI-Powered Sustainable Manufacturing, promoting added value through digital technologies such as digital twin, data utilization on IoT and AI functions using machine learning.
- As Taiwanese machine tool builders shift toward higher value-added products, functions aimed at process integration and automation were well received.
- Targeting the semiconductor-related market, high precision was emphasized through advanced CNC functions, such as AI-based thermal displacement compensation.



ROBOT

- Global debut of an open platform Physical AI, showcasing 12 exhibits and 8 robots with interactive displays.
- Generative AI voice-controlled robots inspiring high expectations.



ROBOMACHINE

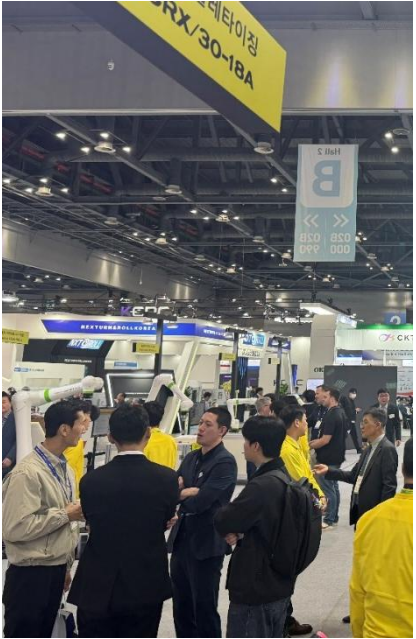
- 3x ROBODRILLS, 1x ROBOCUT were exhibited.
- ROBODRILL :The aluminum cutting and Friction Stir Welding(FSW) demonstrations attracted considerable attention from visitors.
- ROBOCUT :Automatic workpiece loading/unloading was performed using a robot package, attracting considerable attention from visitors.



SIMTOS 2026 (1/2)

Overview

Seoul International Manufacturing Technology Show



Period	April 13 – 17, 2026
Venue	KINTEX1,2
Number of Exhibitors	1,315 (1,300 in 2024)

- The largest manufacturing technology trade show in Korea, held every two years.
- In addition to conventional machining, the exhibition strongly emphasized AI, featuring a theme of autonomous manufacturing that fuses manufacturing data with AI.
- In response to market globalization, both the trade show organizer and the Korean manufacturing industry provided extensive support for overseas invited guests.

SIMTOS 2026 (2/2)

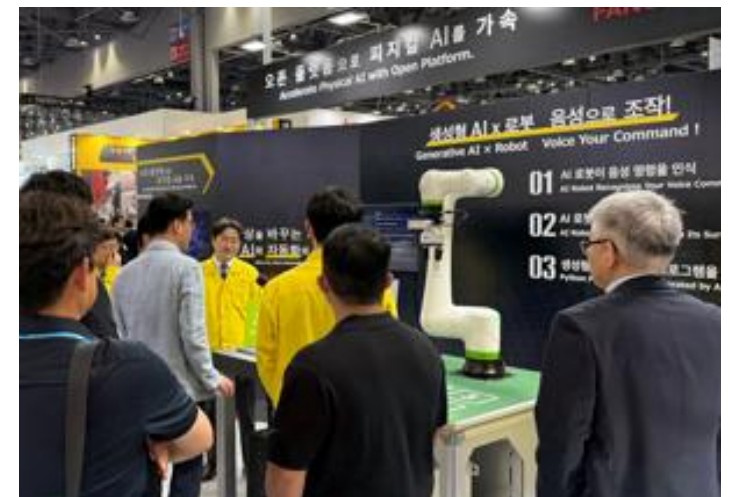
FA

- The 500i-A and the ai-D servo emphasized smooth migration from conventional products with enhancements in performance and energy efficiency.
(A Korean machine tool builder showcased machines equipped with the 500i-A for the first time)
- Amid growing interest in the use of digital technologies in manufacturing, exhibits featuring digital twins, data utilization on IoT, and AI functions using machine learning were well received.



ROBOT

- Fourteen exhibits showcased FANUC's latest technologies with 10 robots, including open platform Physical AI and AI palletizing/depalletizing with the 40 kg-capable CRX.
- Shipbuilding companies expressed strong business interest in the portable collaborative welding robot CRX-3iA.



ROBOMACHINE

- The new ROBODRILL DC series and automation systems for automotive parts were well received.
- Automated molding system with ROBOSHOT and automated mold parts machining with ROBOCUT were well received.



Completion of the Central Technical Center

– Renewal of FANUC Headquarters’ Guest Area, Including an Office Building –

The Central Technical Center (hereinafter “the Central TC”), which has been under construction at its Headquarters campus. In conjunction, additional facilities, including an office building, have also been completed, resulting in the comprehensive renewal of the guest area.

The guest area development project, which began construction in 2023, aims to streamline customer meetings and product demonstrations by consolidating the former Central Technical Center — previously located within the factory area — near the Main Building (Head Office Building).

About the Central Technical Center

The Central TC is a showroom and experience center that exhibits and demonstrates FANUC’s FA, ROBOT, and ROBOMACHINE products.

①Promoting Product Value through Exhibits

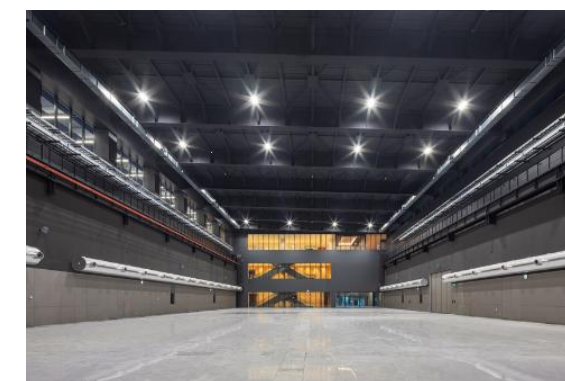
Arenas #1 and #2 feature permanent, themed, and multi-purpose exhibition areas highlighting application examples and machining demonstrations.

②Promoting Performance Value through Live Testing

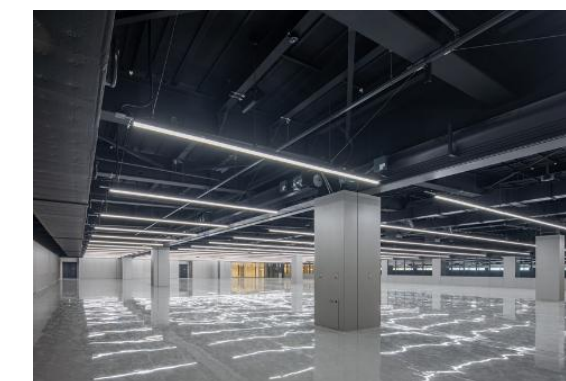
Customers can verify and evaluate performance under their intended machining conditions by using actual machines installed in the Test Arena, enabling FANUC to provide technical support with post-installation in mind.



Exterior



Arena #1 (Ground Floor Exhibition Hall)



Arena #2 (Second Floor Exhibition Hall) 2

FANUC India: Construction of a New Service Building

– Strengthening Service Capabilities in Anticipation of Growing Demand in the Indian Market –

FANUC India, a subsidiary of FANUC CORPORATION, completed the construction of a new service building in March 2026 on the premises of its headquarters in Bangalore, Karnataka.

The new facility houses a call center, a spare parts warehouse, and service offices.

As service operations expanded and the existing facilities became insufficient, a new building with a total floor area of 5,000 m² was constructed.

In line with FANUC’s slogan, “Service First,” FANUC India has continuously expanded its service network since its establishment in 1992. To support more than 320,000 units cumulatively installed, the company currently operates 23 service locations and 5 repair centers. In addition, over 230 employees—more than 40% of the total workforce—are dedicated exclusively to service operations. By fully leveraging this new service command center, FANUC India will further strengthen its services to enhance customer satisfaction.



Major Operating Bases of FANUC India

1992 : Established headquarters in Bangalore, Karnataka

Since then, providing technical support, sales, and service for CNC systems, Robots, and ROBOMACHINES

2013 : Completed a Technical Center in Pune, Maharashtra

2017 : Completed a Technical Center in Manesar, Haryana

2020 : Completed a Technical Center in Bangalore

2023 : Completed a Technical Center in Chennai, Tamil Nadu

2024 : Completed a Technical Center in Coimbatore, Tamil Nadu

Investment in Production-Ready Capacity for Robot Manufacturing in the U.S.

– \$90 Million (Approx. ¥14.3 Billion) Investment in New Factory and Distribution Center –

FANUC America Corporation (hereinafter “FANUC America”), the U.S. subsidiary of FANUC CORPORATION, will invest \$90 million (approximately ¥14.3 billion) to acquire land and construct a new 840,000 sq. ft. (approx. 78,000 m²) facility in Michigan providing production-ready space for the potential expansion of its existing robot manufacturing capabilities in the U.S.

FANUC America established its headquarters in Rochester Hills, Michigan, in 1986 and has since provided technical support, sales, and service for CNCs and robots throughout North and South America, while manufacturing paint robots in the U.S. for more than 40 years. This new investment will allow for a significant expansion of its ability to produce robots going forward.

Scheduled for completion in late 2027, the project will enhance FANUC America’s manufacturing capacity to meet the growing demand across North America for AI enabled automation solutions, including physical AI, virtual commissioning, and digital twin technologies, by further leveraging its cutting-edge engineering capabilities and advanced manufacturing technologies.

With this latest investment, FANUC America’s cumulative investment in multiple new facilities since 2019 will reach nearly \$300 million, expanding its U.S. footprint to 3 million sq. ft. (approx. 279,000 m²) and creating more than 700 jobs.



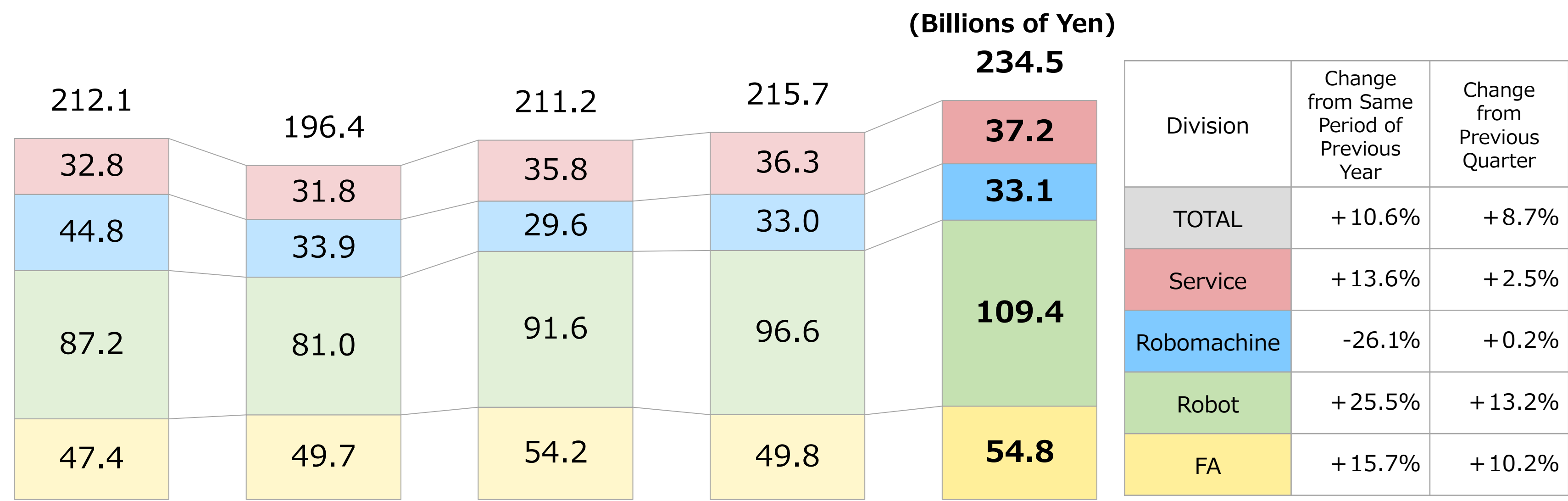
Detroit



Chicago CORPORATION

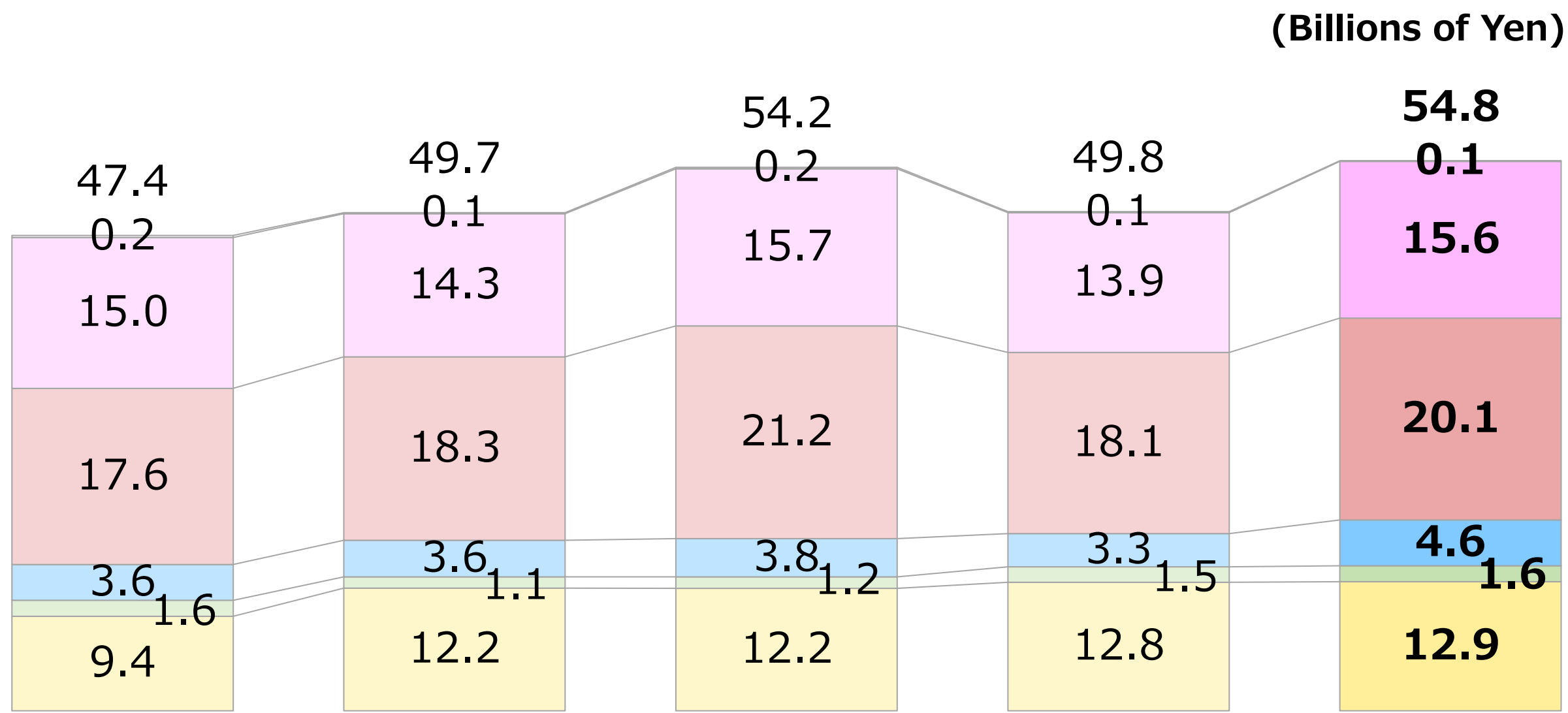
Appendix

Consolidated Sales by Division



Composition	2024Q4	2025Q1	2025Q2	2025Q3	2025Q4
Service	15.5%	16.2%	16.9%	16.8%	15.9%
Robomachine	21.1%	17.3%	14.0%	15.3%	14.1%
Robot	41.1%	41.2%	43.4%	44.8%	46.6%
FA	22.3%	25.3%	25.7%	23.1%	23.4%

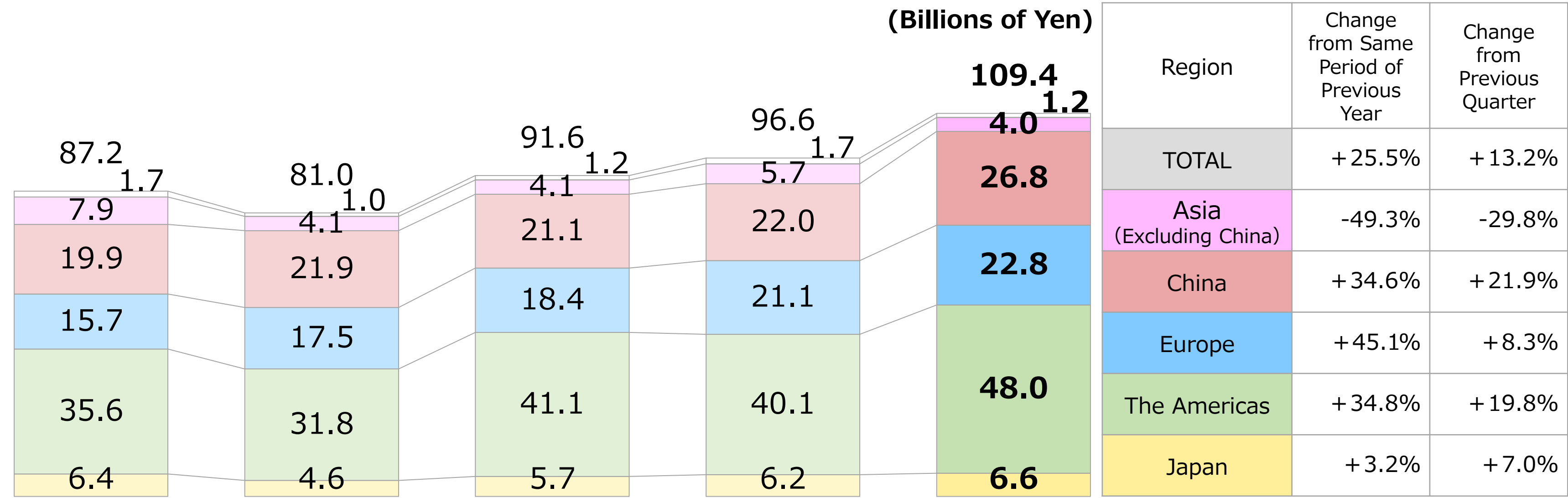
FA Division Consolidated Sales by Region



Region	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	+15.7%	+10.2%
Asia (Excluding China)	+3.9%	+12.0%
China	+14.6%	+11.5%
Europe	+27.7%	+37.5%
The Americas	-0.1%	+3.7%
Japan	+36.6%	+0.4%

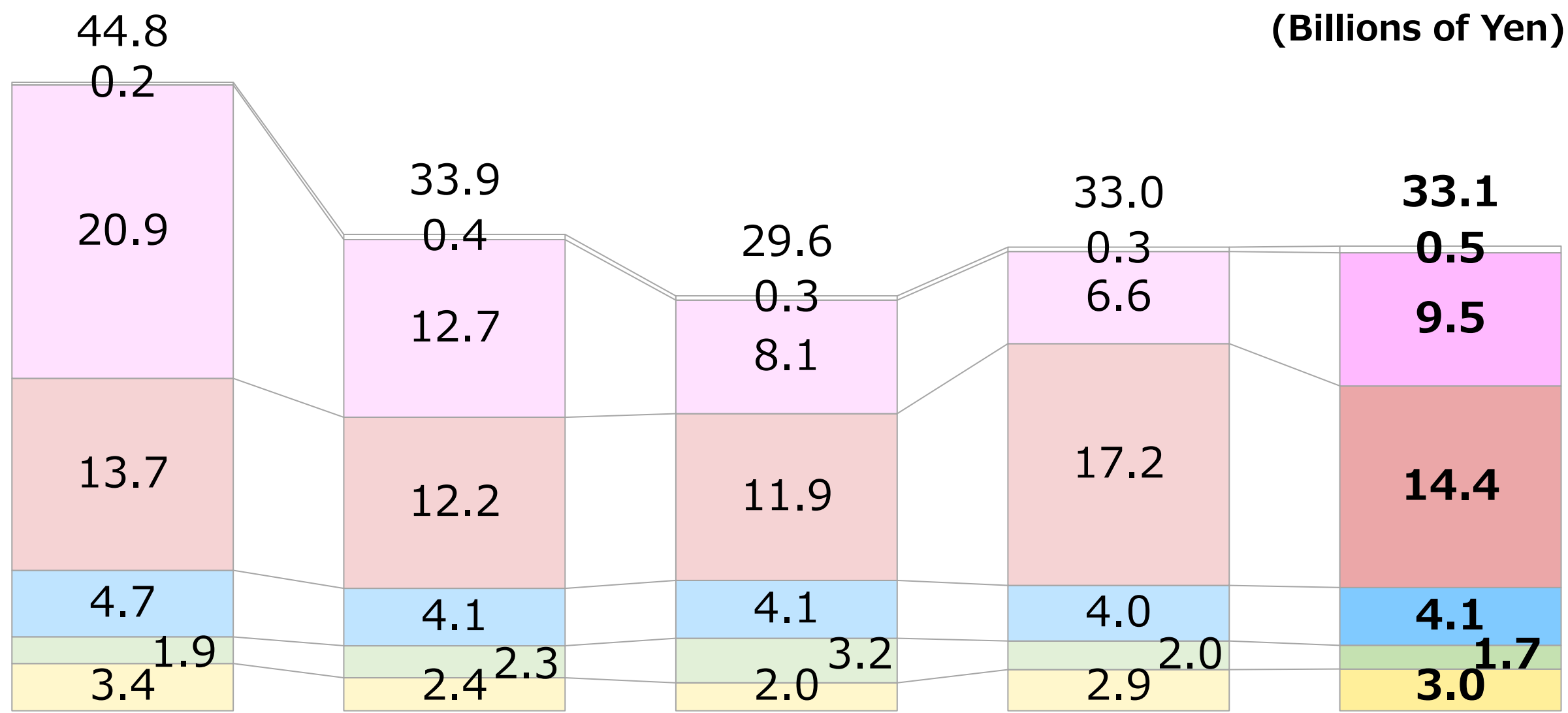
Composition	2024Q4	2025Q1	2025Q2	2025Q3	2025Q4
ROW	0.4%	0.3%	0.4%	0.1%	0.1%
Asia (Excluding China)	31.7%	28.7%	28.9%	28.0%	28.5%
China	37.1%	36.8%	39.1%	36.3%	36.7%
Europe	7.5%	7.3%	7.0%	6.7%	8.3%
The Americas	3.4%	2.3%	2.1%	3.1%	2.9%
Japan	19.9%	24.6%	22.5%	25.8%	23.5%

Robot Division Consolidated Sales by Region



Composition	2024Q4	2025Q1	2025Q2	2025Q3	2025Q4
ROW	1.9%	1.3%	1.4%	1.7%	1.1%
Asia (Excluding China)	9.0%	5.0%	4.5%	5.9%	3.6%
China	22.8%	27.1%	23.0%	22.7%	24.5%
Europe	18.0%	21.7%	20.0%	21.8%	20.8%
The Americas	40.9%	39.3%	44.9%	41.5%	43.9%
Japan	7.4%	5.6%	6.2%	6.4%	6.1%

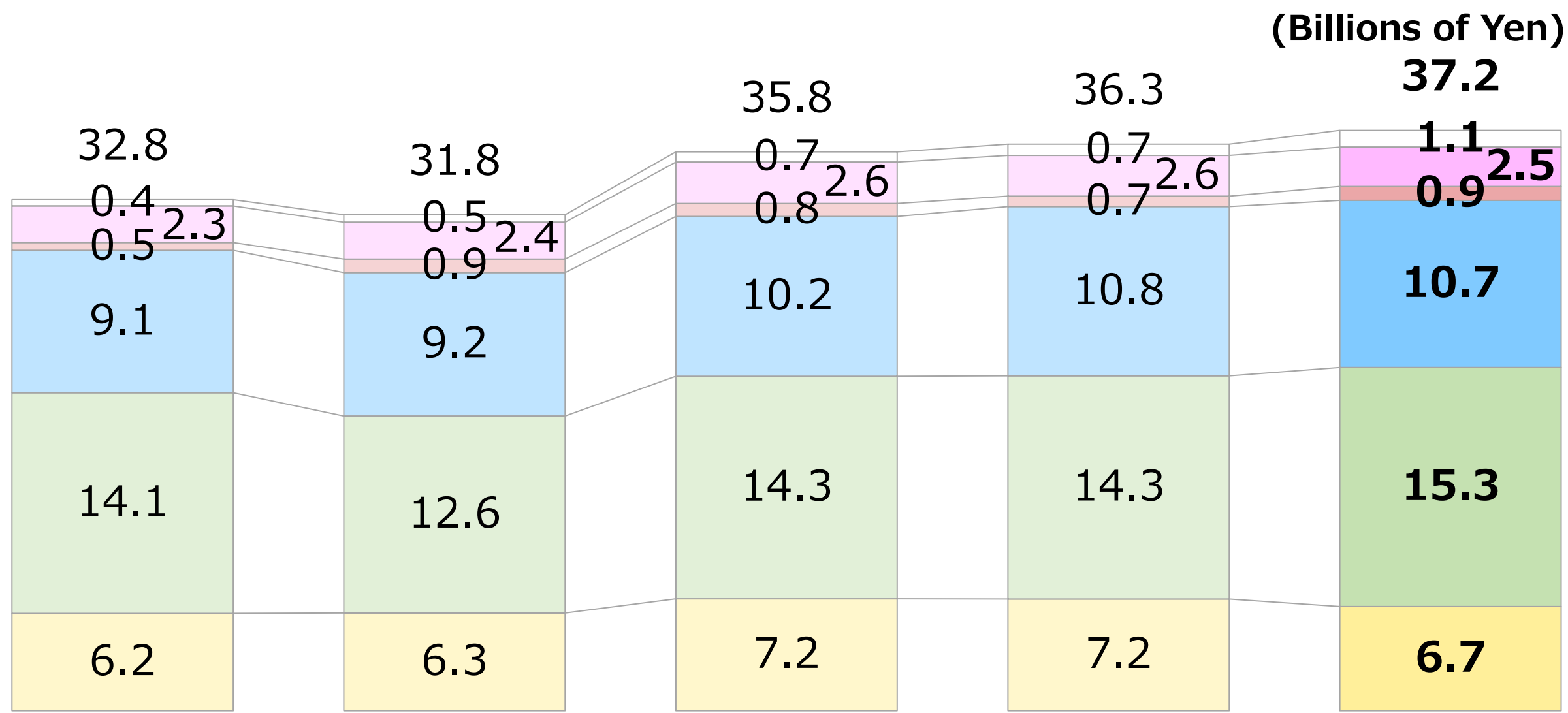
Robomachine Division Consolidated Sales by Region



Region	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	-26.1%	+0.2%
Asia (Excluding China)	-54.6%	+44.8%
China	+5.0%	-16.6%
Europe	-13.2%	+3.7%
The Americas	-10.6%	-16.6%
Japan	-11.8%	+1.2%

Composition	2024Q4	2025Q1	2025Q2	2025Q3	2025Q4
ROW	0.4%	1.2%	1.1%	1.0%	1.4%
Asia (Excluding China)	46.7%	37.3%	27.4%	19.8%	28.7%
China	30.6%	35.9%	40.2%	52.1%	43.4%
Europe	10.6%	12.0%	13.9%	12.0%	12.4%
The Americas	4.2%	6.7%	10.7%	6.2%	5.1%
Japan	7.5%	6.9%	6.7%	8.9%	9.0%

Service Division Consolidated Sales by Region

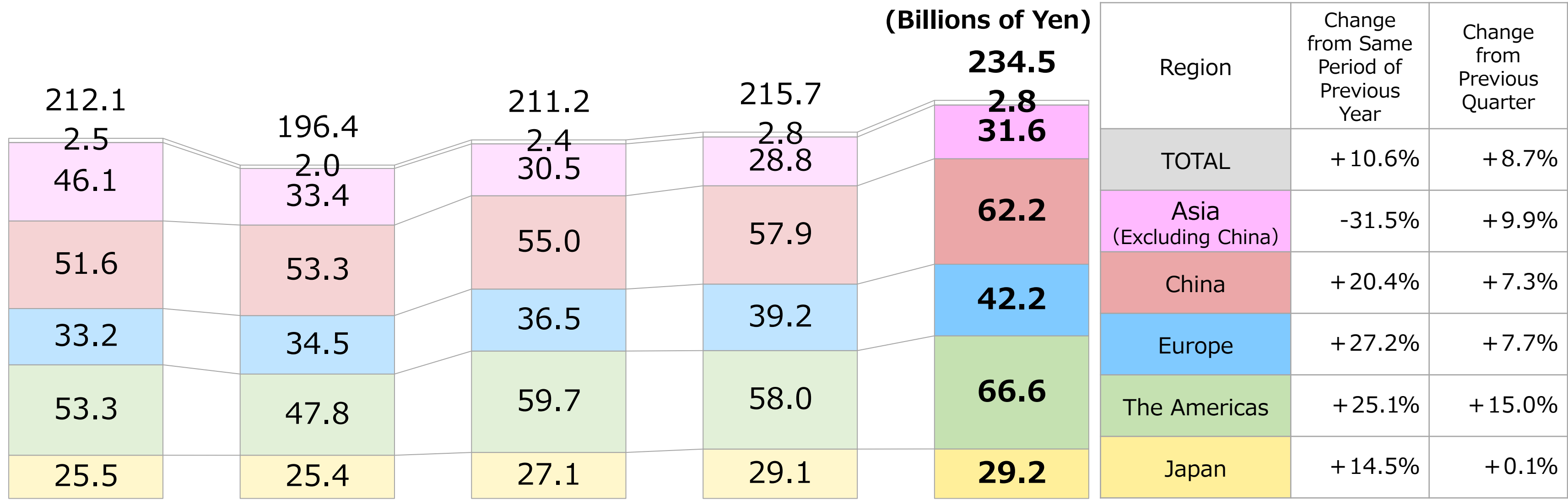


Region	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	+13.6%	+2.5%
Asia (Excluding China)	+7.4%	-3.3%
China	+79.7%	+32.3%
Europe	+17.3%	-1.2%
The Americas	+8.4%	+7.1%
Japan	+7.1%	-6.8%

Composition	2024Q4	2025Q1	2025Q2	2025Q3	2025Q4
ROW	1.1%	1.6%	1.9%	1.9%	2.8%
Asia (Excluding China)	7.2%	7.4%	7.4%	7.2%	6.8%
China	1.5%	2.7%	2.3%	1.9%	2.4%
Europe	27.9%	28.9%	28.6%	29.9%	28.8%
The Americas	43.2%	39.7%	39.8%	39.4%	41.2%
Japan	19.1%	19.7%	20.0%	19.7%	18.0%

※ The consolidated net sales does not include the service business in China which is operated by the equity method affiliates.

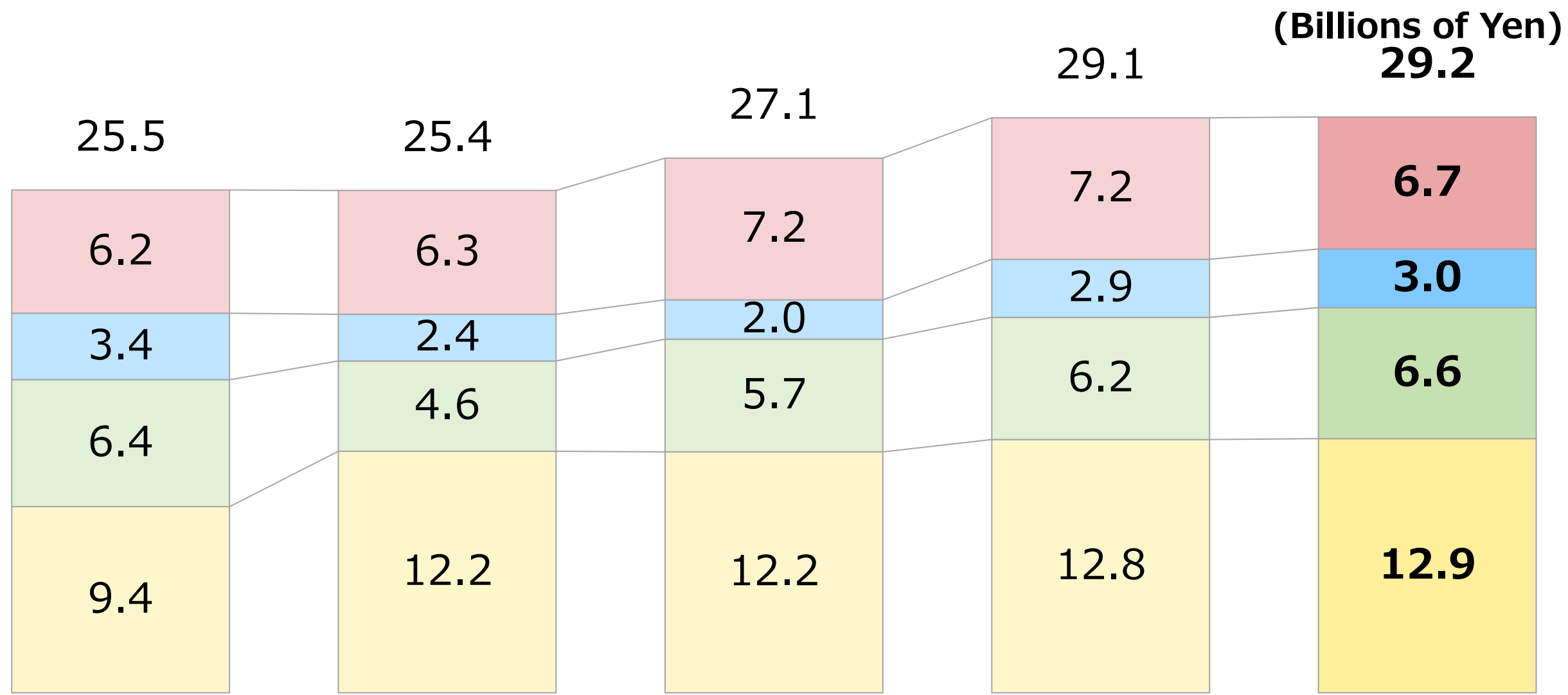
Consolidated Sales by Region



Region	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	+10.6%	+8.7%
Asia (Excluding China)	-31.5%	+9.9%
China	+20.4%	+7.3%
Europe	+27.2%	+7.7%
The Americas	+25.1%	+15.0%
Japan	+14.5%	+0.1%

Composition	2024Q4	2025Q1	2025Q2	2025Q3	2025Q4
ROW	1.3%	0.9%	1.2%	1.3%	1.2%
Asia (Excluding China)	21.7%	17.0%	14.4%	13.3%	13.5%
China	24.3%	27.1%	26.0%	26.8%	26.5%
Europe	15.6%	17.6%	17.3%	18.2%	18.0%
The Americas	25.1%	24.4%	28.3%	26.9%	28.4%
Japan	12.0%	13.0%	12.8%	13.5%	12.4%

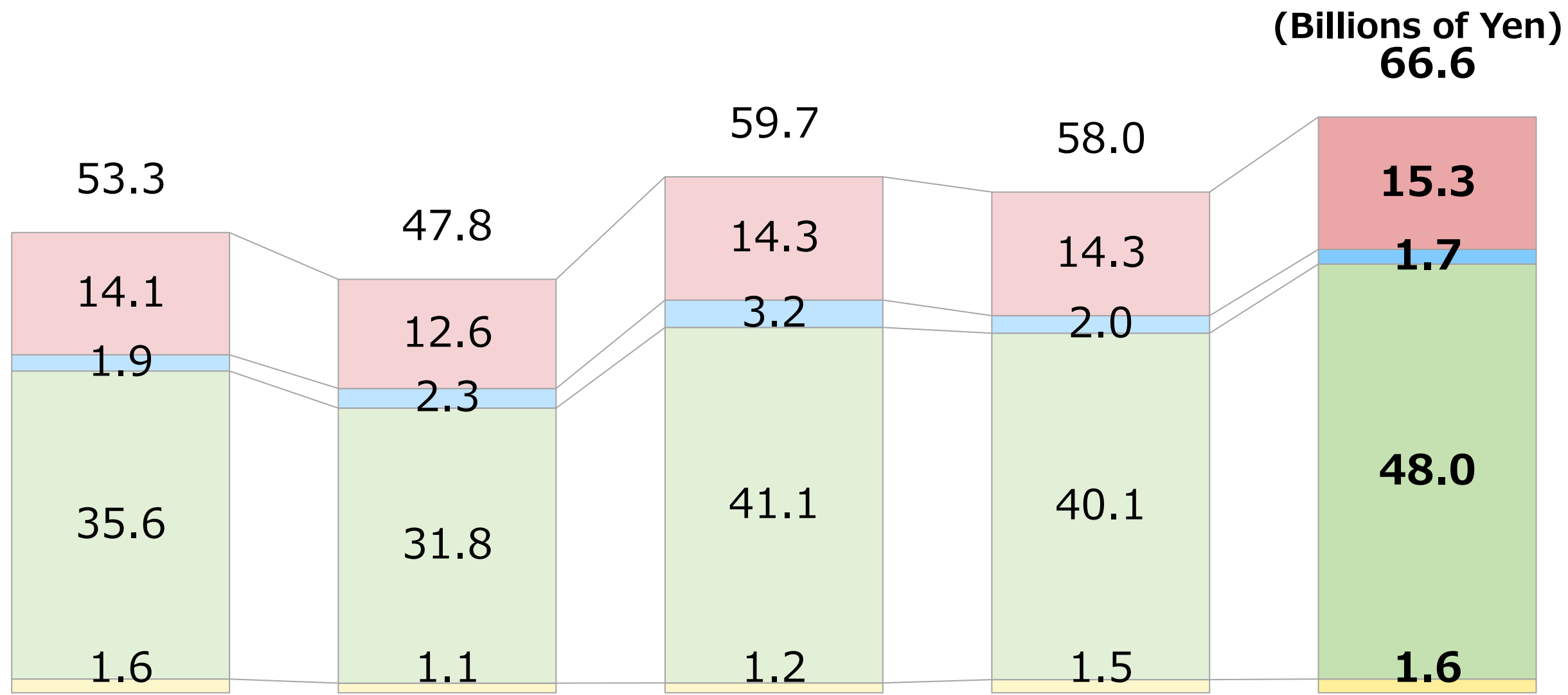
Japan Region Consolidated Sales by Division



Division	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	+14.5%	+0.1%
Service	+7.1%	-6.8%
Robomachine	-11.8%	+1.2%
Robot	+3.2%	+7.0%
FA	+36.6%	+0.4%

Composition	2024Q4	2025Q1	2025Q2	2025Q3	2025Q4
Service	24.6%	24.6%	26.5%	24.6%	22.9%
Robomachine	13.2%	9.3%	7.3%	10.1%	10.2%
Robot	25.2%	18.0%	21.1%	21.3%	22.8%
FA	37.0%	48.1%	45.1%	44.0%	44.1%

The Americas Region Consolidated Sales by Division

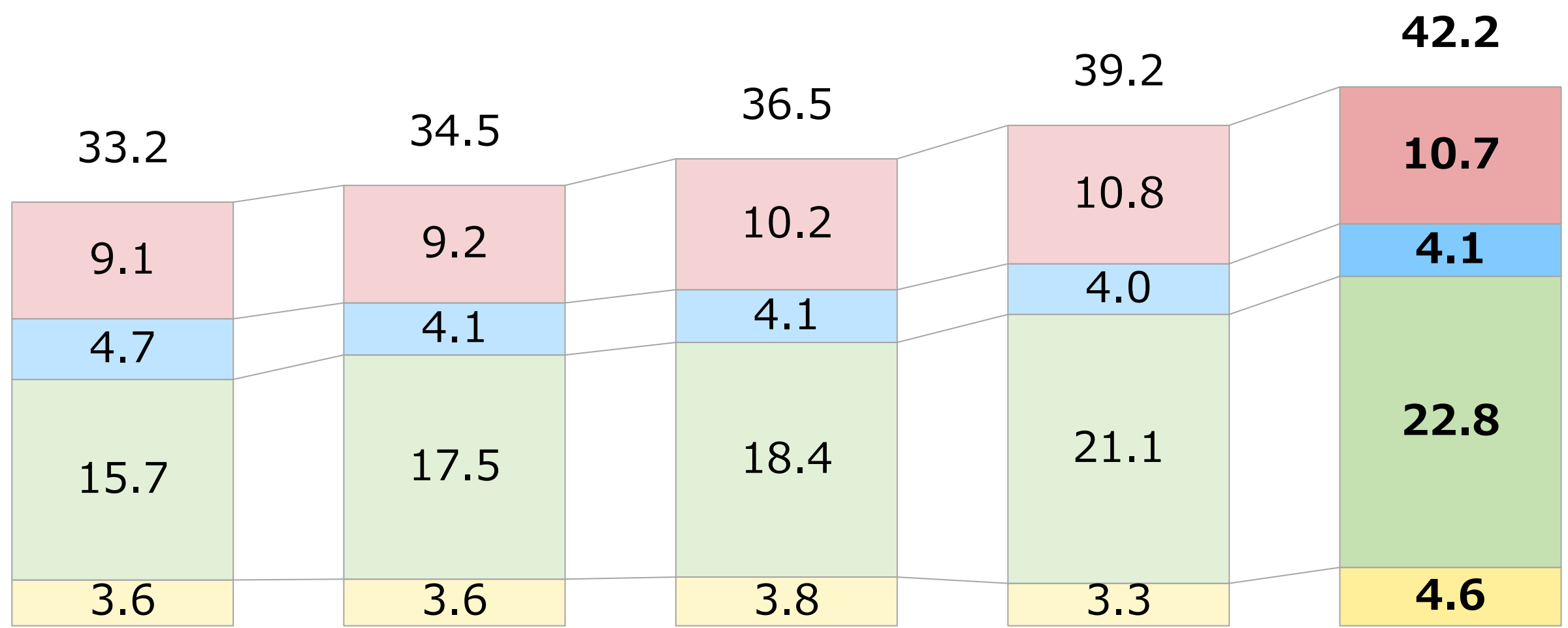


Division	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	+ 25.1%	+ 15.0%
Service	+ 8.4%	+ 7.1%
Robomachine	-10.6%	-16.6%
Robot	+ 34.8%	+ 19.8%
FA	-0.1%	+ 3.7%

Composition	2024Q4	2025Q1	2025Q2	2025Q3	2025Q4
Service	26.5%	26.4%	23.9%	24.7%	23.0%
Robomachine	3.6%	4.8%	5.3%	3.5%	2.5%
Robot	66.9%	66.5%	68.9%	69.2%	72.1%
FA	3.0%	2.3%	1.9%	2.6%	2.4%

Europe Region Consolidated Sales by Division

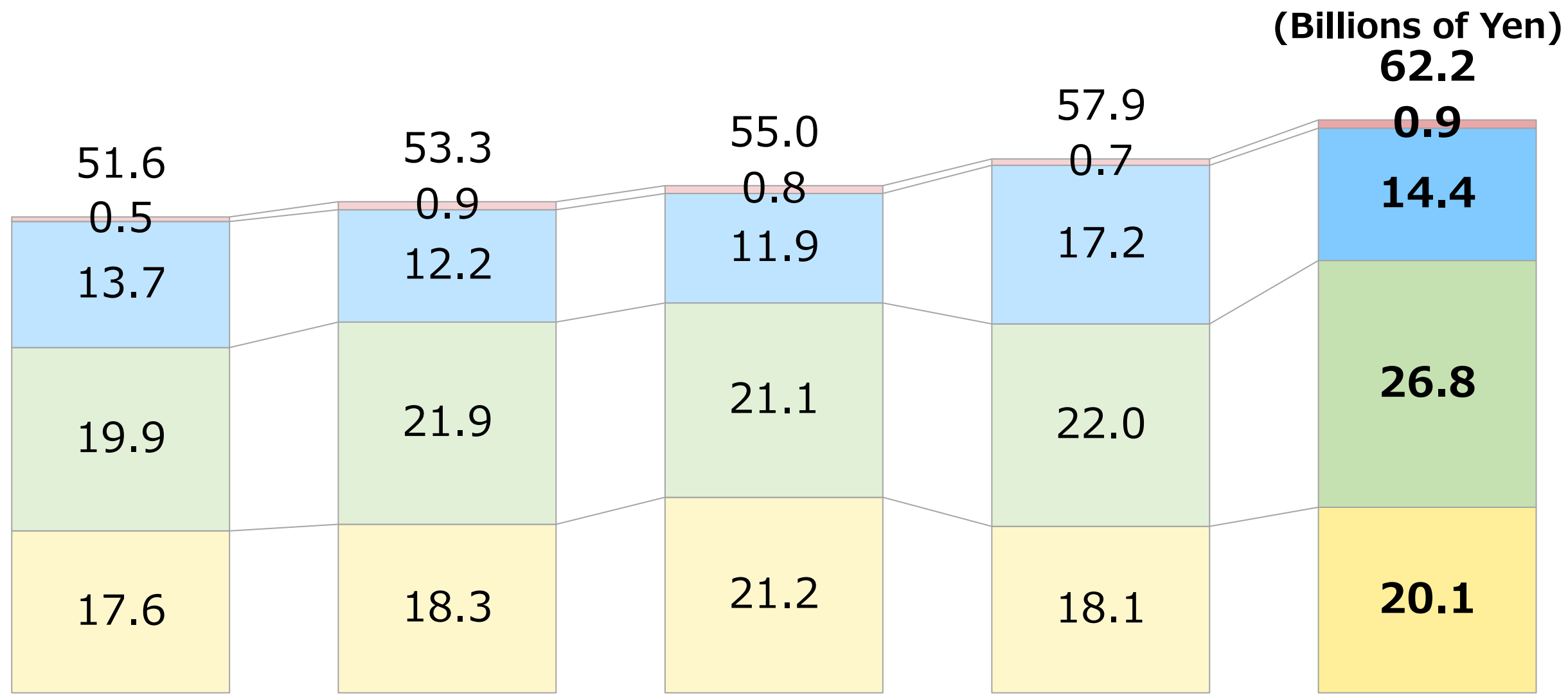
(Billions of Yen)



Division	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	+27.2%	+7.7%
Service	+17.3%	-1.2%
Robomachine	-13.2%	+3.7%
Robot	+45.1%	+8.3%
FA	+27.7%	+37.5%

Composition	2024Q4	2025Q1	2025Q2	2025Q3	2025Q4
Service	27.5%	26.6%	28.0%	27.7%	25.4%
Robomachine	14.3%	11.9%	11.3%	10.1%	9.8%
Robot	47.4%	50.9%	50.3%	53.7%	54.0%
FA	10.8%	10.6%	10.4%	8.5%	10.8%

China Region Consolidated Sales by Division

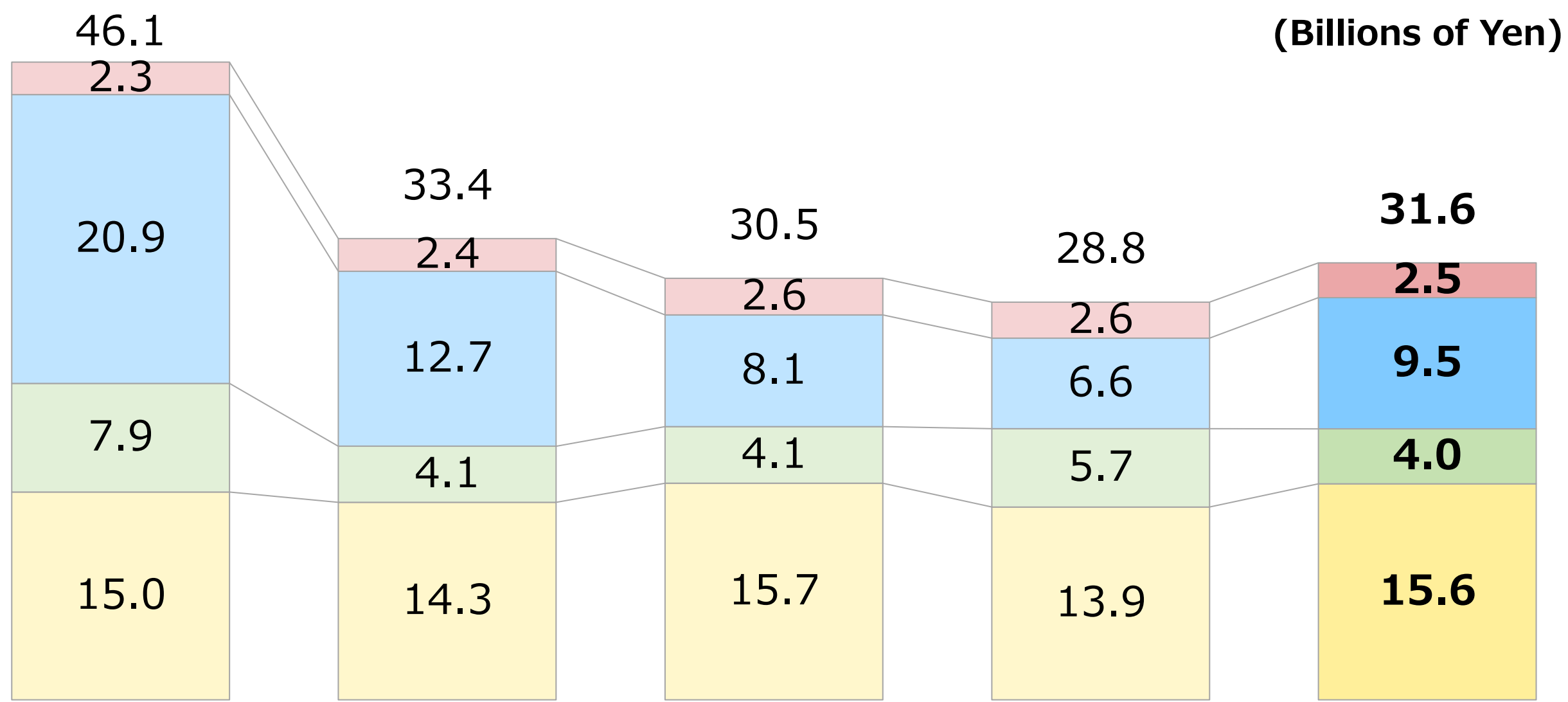


Division	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	+20.4%	+7.3%
Service	+79.7%	+32.3%
Robomachine	+5.0%	-16.6%
Robot	+34.6%	+21.9%
FA	+14.6%	+11.5%

Composition	2024Q4	2025Q1	2025Q2	2025Q3	2025Q4
Service	1.0%	1.6%	1.5%	1.2%	1.4%
Robomachine	26.5%	22.9%	21.6%	29.7%	23.1%
Robot	38.5%	41.2%	38.3%	37.9%	43.1%
FA	34.0%	34.3%	38.6%	31.2%	32.4%

※ The consolidated net sales does not include the service business in China which is operated by the equity method affiliates.

Asia(Excluding China) Region Consolidated Sales by Division



Division	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	-31.5%	+9.9%
Service	+7.4%	-3.3%
Robomachine	-54.6%	+44.8%
Robot	-49.3%	-29.8%
FA	+3.9%	+12.0%

Composition	2024Q4	2025Q1	2025Q2	2025Q3	2025Q4
Service	5.1%	7.1%	8.7%	9.0%	8.0%
Robomachine	45.3%	37.9%	26.5%	22.8%	30.0%
Robot	17.0%	12.2%	13.4%	19.7%	12.6%
FA	32.6%	42.8%	51.4%	48.5%	49.4%

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