

(TRANSLATION)

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Financial Results for the Six Months Ended September 30, 2026

FANUC CORPORATION

Any forward looking statement such as financial forecasts described in this report are subject to uncertain factors such as product supply and demand trends, industry competition, economic conditions, and others, in major markets. Actual results may differ from these forecasts.

Market Environment

- ✓ **FA:** Demand remains strong, led by China, where AI data centers, semiconductors, humanoid robot components, and NEVs are driving growth. Japan, Korea, and Taiwan also see solid demand from AI data centers, semiconductors, and aerospace. India continues to see strong demand from the automotive and infrastructure sectors. The Americas are doing favorably in the aerospace market, while Europe is gradually recovering.
- ✓ **Robot:** Automation investment, including AI-related demand, is increasing sharply, especially in the Americas and China. Automotive-related investment in the Americas is starting to gain momentum.
- ✓ **Robomachine:** Demand remains strong, led by China.

Division		Region	
FA	Strong overall, notably in AI data centers, semiconductors, humanoid robot components, aerospace, and infrastructure.	Japan	Strong domestic and overseas demand from machine tool builders, driven by AI data centers, semiconductors, and aerospace.
Robot	Strong automation investment, mainly in general industries including those related to AI. In the Americas, automotive-related investment is on an upward trend.	The Americas	Led by Robot. Automation demand from general industries, including AI, remains strong, and automotive investment is picking up.
Robomachine	Similar to FA, strong mainly in China. ROBODRILL, ROBOSHOT, and ROBOCUT all performed well.	Europe	Gradually recovering.
Service	Strong in all markets, supported by high demand for machine tools and robots.	China	Strong machine tool demand from AI data centers, semiconductors, humanoid robot components, and NEVs.
		Asia (Excl.China)	Strong machine tool demand in Korea, Taiwan, and India. There is also strong demand in the automotive and infrastructure sectors in India.

Financial Highlights for the 1st Half of FY2026

◆ Consolidated Performance for 1H FY2026 (Compared with FY2025) (Yen)

Net sales
473.7 billion
(+66.1 billion)

Operating income
116.7 billion
(+30.7 billion)

Operating income ratio
24.6%
(+3.5 pt)

Net income
112.6 billion
(+32.8 billion)

Net income ratio
23.8%
(+4.2 pt)

- ✓ FA showed growth in China, Japan and India, resulting in increased sales.
- ✓ Robot showed steady growth in the Americas and China, resulting in increased sales.
- ✓ Robomachine showed growth in China, resulting in increased sales.

(FX Rate : Yen/USD 159.37, Yen/EUR 184.35)

◆ Consolidated Full-Year Performance Forecast for FY2026 (Compared with FY2025) (Yen)

Net sales
1,013.7 billion
(+155.9 billion)

Operating income
240.7 billion
(+56.9 billion)

Operating income ratio
23.7%
(+2.3 pt)

Net income
228.3 billion
(+61.8 billion)

Net income ratio
22.5%
(+3.1 pt)

- ✓ Based on the latest business trend, the performance forecast has been revised upward.
- ✓ Sales are expected to exceed 1 trillion yen for the first time, surpassing the previous record high achieved in FY2025.

(FX Rate : 2H Yen/USD 150.00, Yen/EUR 175.00)
(FX Rate : Full-Year Yen/USD 154.69, Yen/EUR 179.68)

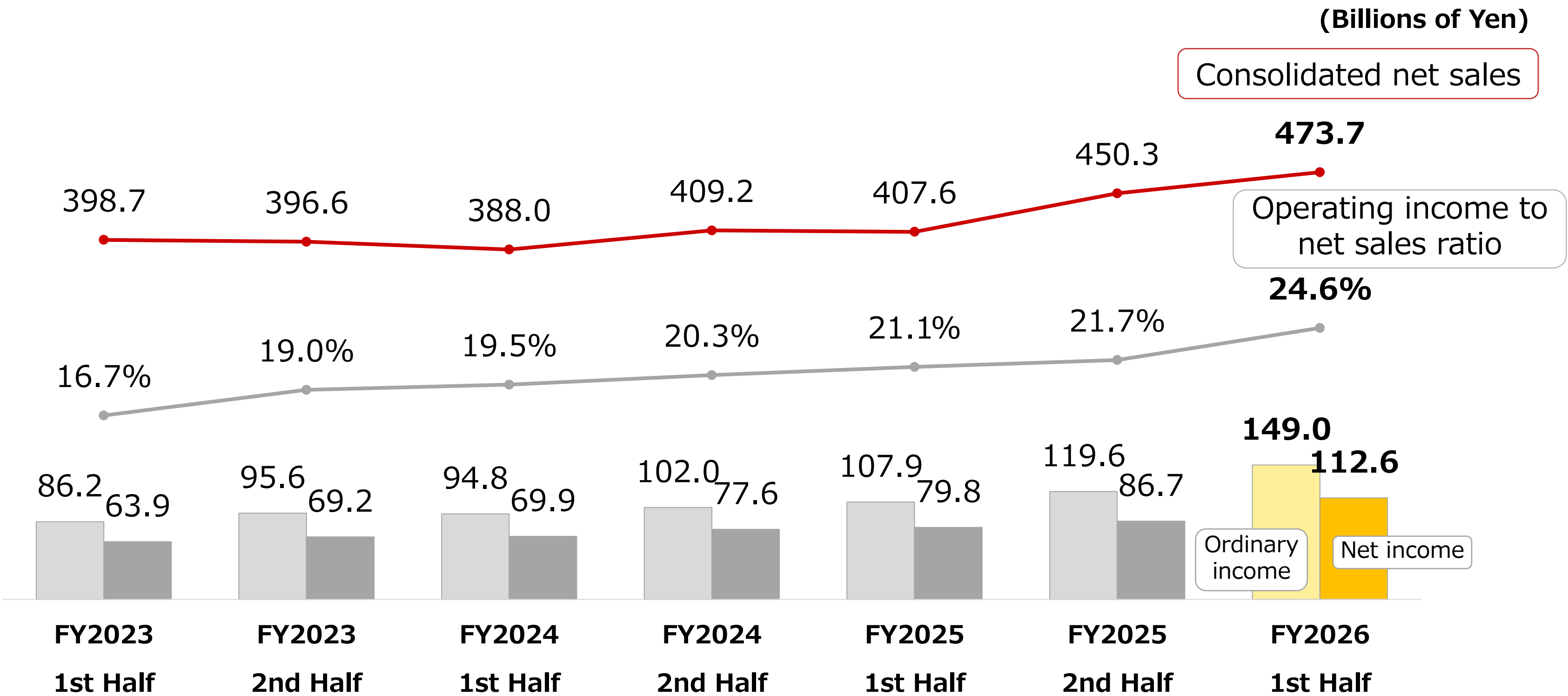
Consolidated Financial Results for the 1st Half of FY2026

(Billions of Yen)

	FY2025 1st Half Actual		FY2025 2nd Half Actual		FY2026 1st Half Forecast		FY2026 1st Half Actual		Change from 1st Half of FY2025	Change from 2nd Half of FY2025	Change from Previous Forecast
		to Net sales		to Net sales		to Net sales		to Net sales			
Net sales	407.6	100.0%	450.3	100.0%	466.0	100.0%	473.7	100.0%	+16.2%	+5.2%	+1.7%
Cost of sales	252.0	61.8%	277.4	61.6%	285.8	61.3%	280.0	59.1%	+11.1%	+0.9%	-2.0%
Operating income	86.0	21.1%	97.8	21.7%	104.4	22.4%	116.7	24.6%	+35.7%	+19.3%	+11.7%
Ordinary income	107.9	26.5%	119.6	26.6%	134.9	28.9%	149.0	31.5%	+38.1%	+24.6%	+10.5%
Net income	79.8	19.6%	86.7	19.3%	100.3	21.5%	112.6	23.8%	+41.0%	+29.8%	+12.2%
FX Rate											
Yen/USD	146.04		155.51		154.75		159.37				
Yen/EUR	168.06		181.52		180.20		184.35				

※“Net income” means “net income attributable to owners of the parent”.

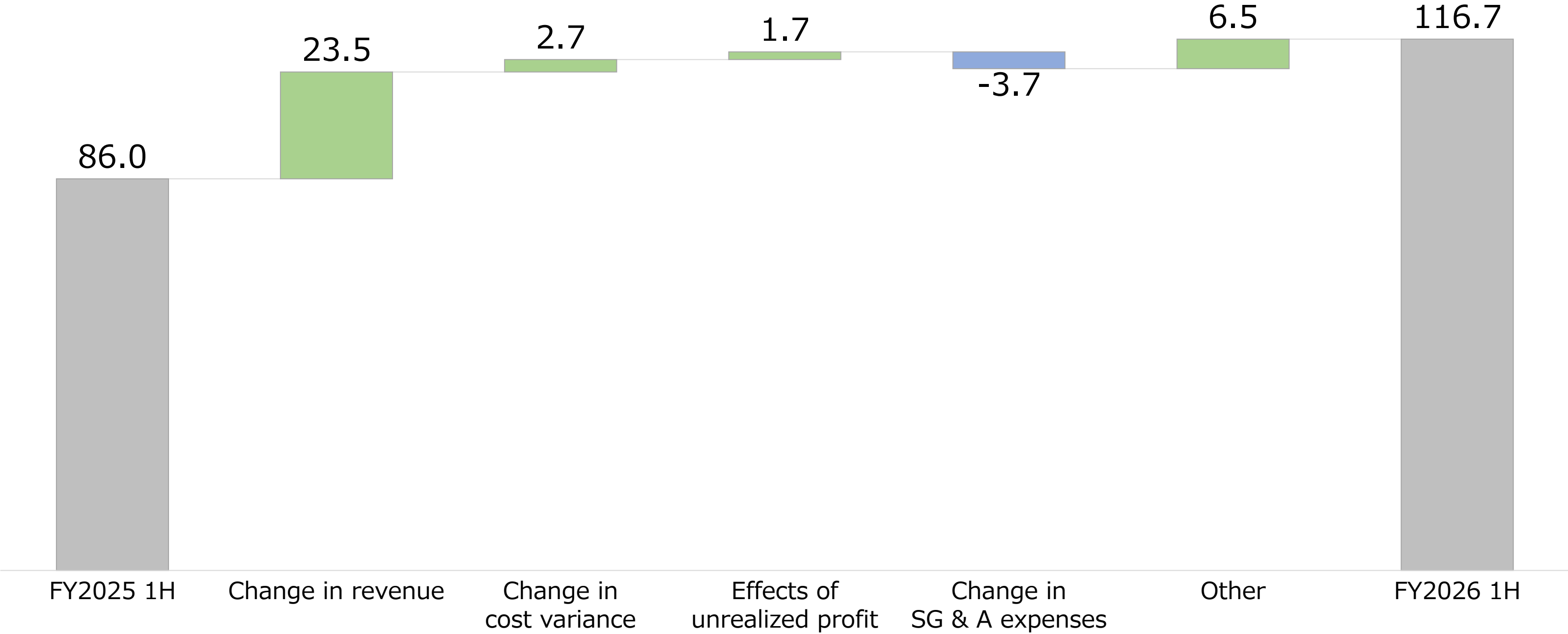
Half-yearly Changes in Consolidated Sales and Profit/Loss



※“Net income” means “net income attributable to owners of the parent”.

Breakdown of Changes in Operating Income (FY2025 1H → FY2026 1H)

(Billions of Yen)



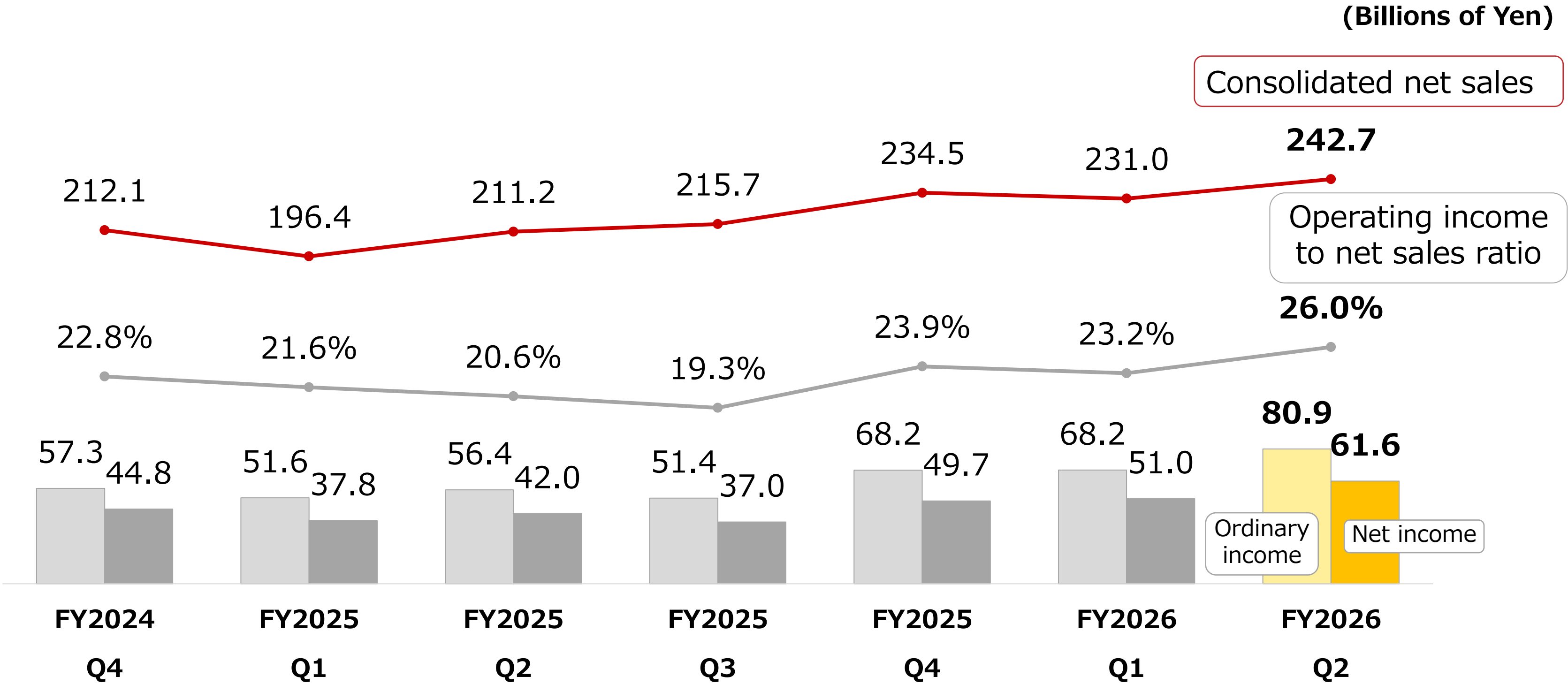
Consolidated Financial Results for the 2nd Quarter (3 months) of FY2026

(Billions of Yen)

	FY2025 Q2 Jul - Sep		FY2026 Q1 Apr - Jun		FY2026 Q2 Jul - Sep		Change from Q2 of FY2025	Change from Q1 of FY2026
		to Net sales		to Net sales		to Net sales		
Net sales	211.2	100.0%	231.0	100.0%	242.7	100.0%	+14.9%	+5.0%
Cost of sales	132.2	62.6%	139.9	60.6%	140.1	57.7%	+6.0%	+0.1%
Operating income	43.5	20.6%	53.5	23.2%	63.2	26.0%	+45.1%	+18.1%
Ordinary income	56.4	26.7%	68.2	29.5%	80.9	33.3%	+43.5%	+18.6%
Net income	42.0	19.9%	51.0	22.1%	61.6	25.4%	+46.7%	+20.8%
FX Rate								
Yen/USD	147.48		159.49		159.25			
Yen/EUR	172.32		185.39		183.32			

※“Net income” means “net income attributable to owners of the parent”.

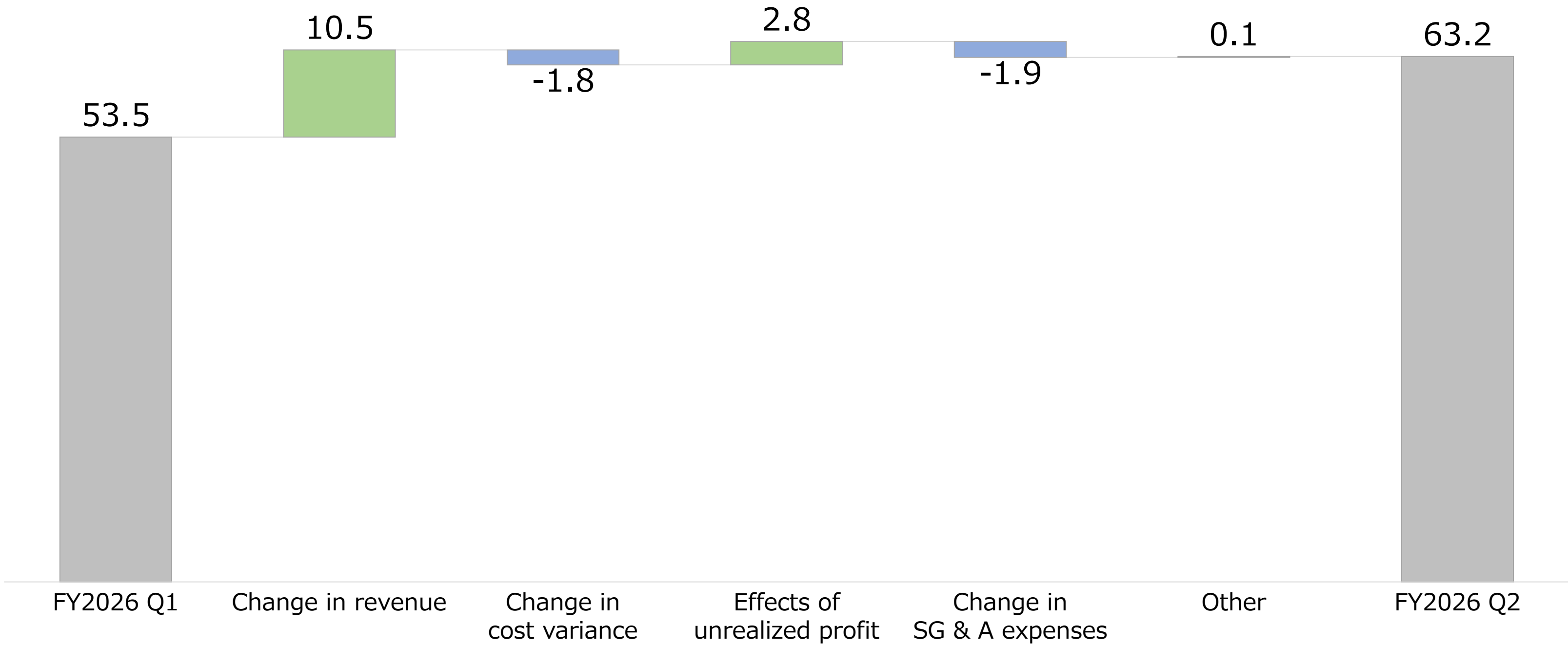
Quarterly Changes in Consolidated Sales and Profit/Loss



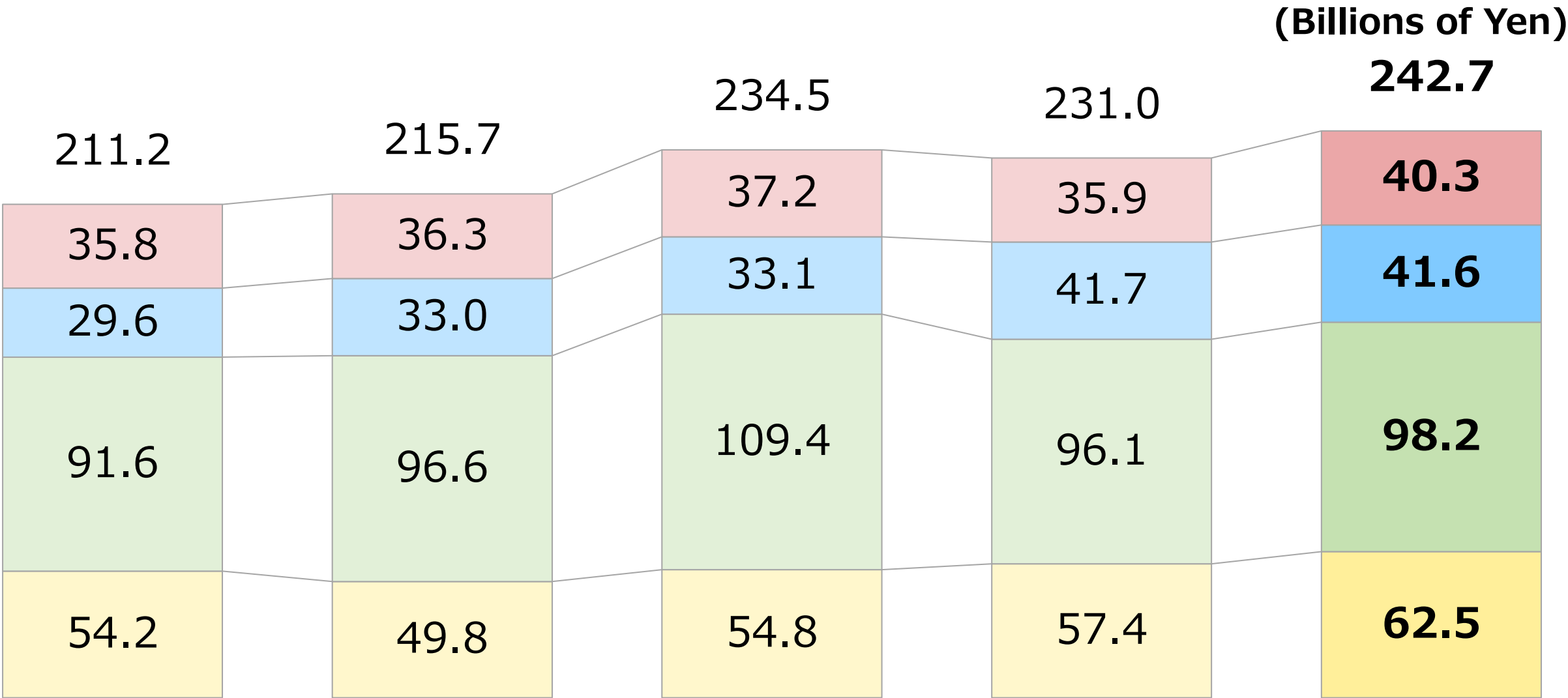
※“Net income” means “net income attributable to owners of the parent”.

Breakdown of Changes in Operating Income (FY2026 Q1 → FY2026 Q2)

(Billions of Yen)



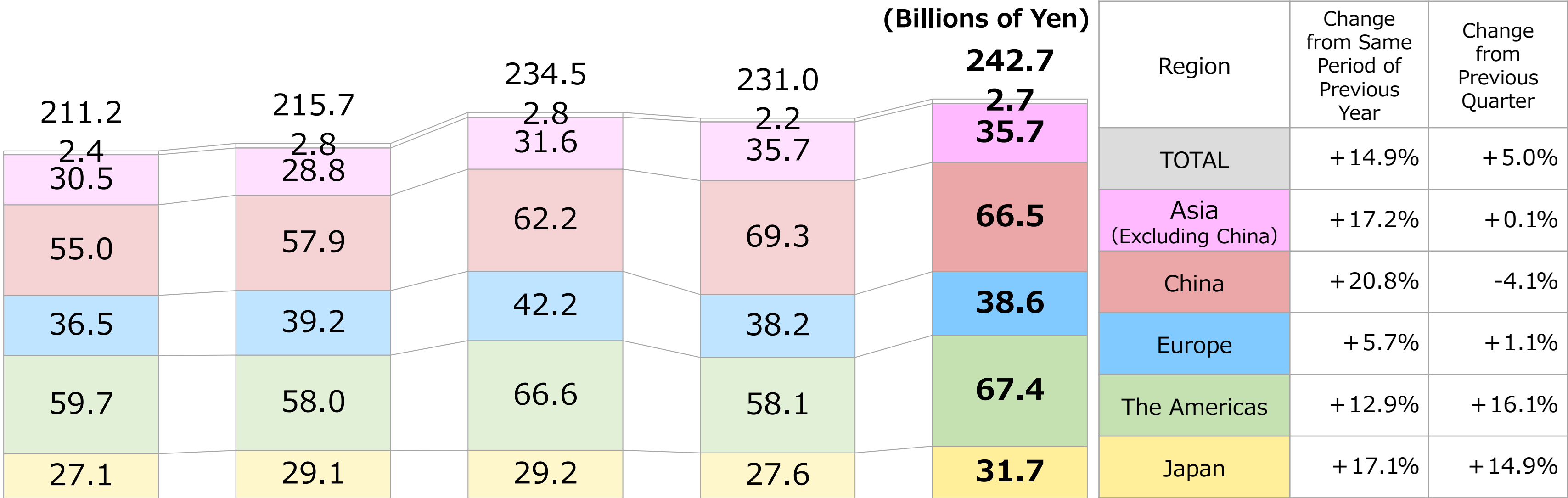
Consolidated Sales by Division



Division	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	+ 14.9%	+ 5.0%
Service	+ 12.5%	+ 12.1%
Robomachine	+ 40.8%	-0.1%
Robot	+ 7.2%	+ 2.2%
FA	+ 15.4%	+ 9.1%

Composition	2025Q2	2025Q3	2025Q4	2026Q1	2026Q2
Service	16.9%	16.8%	15.9%	15.6%	16.6%
Robomachine	14.0%	15.3%	14.1%	18.0%	17.1%
Robot	43.4%	44.8%	46.6%	41.6%	40.5%
FA	25.7%	23.1%	23.4%	24.8%	25.8%

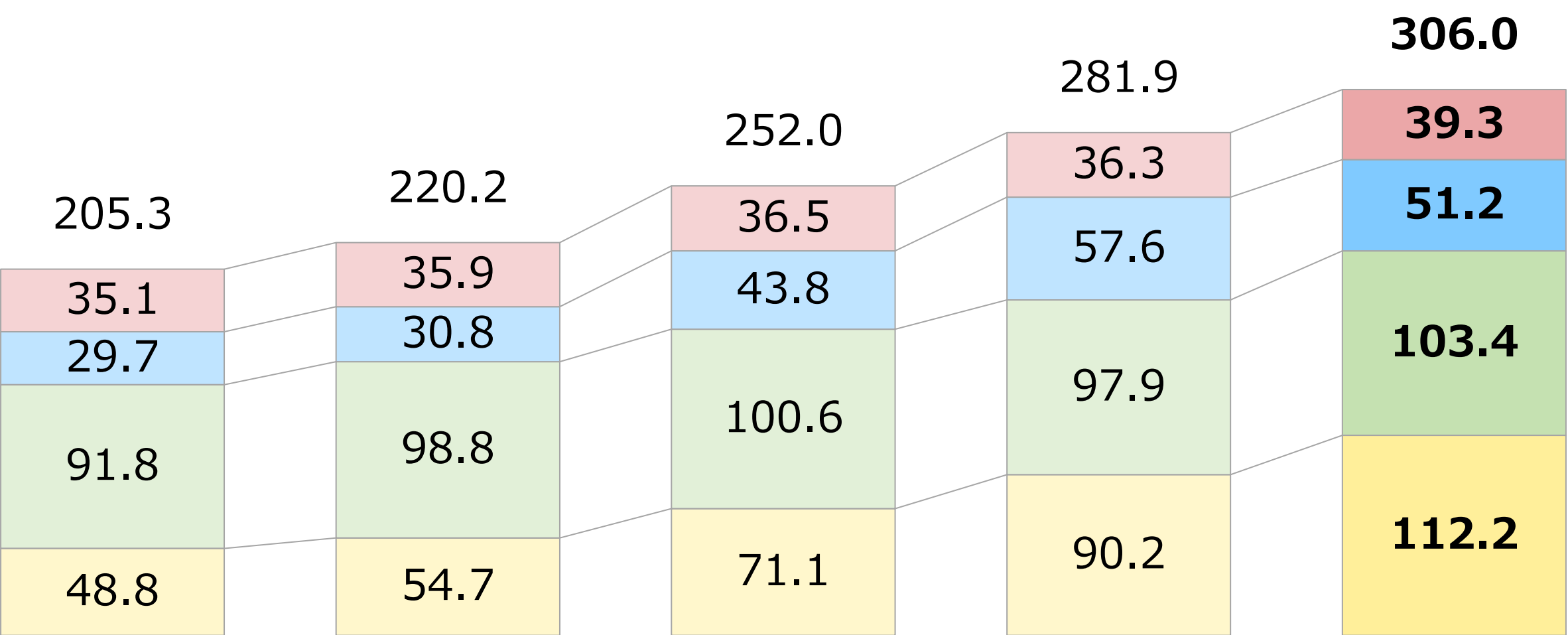
Consolidated Sales by Region



Composition	2025Q2	2025Q3	2025Q4	2026Q1	2026Q2
ROW	1.2%	1.3%	1.2%	1.0%	1.1%
Asia (Excluding China)	14.4%	13.3%	13.5%	15.5%	14.7%
China	26.0%	26.8%	26.5%	30.0%	27.4%
Europe	17.3%	18.2%	18.0%	16.5%	15.9%
The Americas	28.3%	26.9%	28.4%	25.1%	27.8%
Japan	12.8%	13.5%	12.4%	11.9%	13.1%

Consolidated Orders by Division

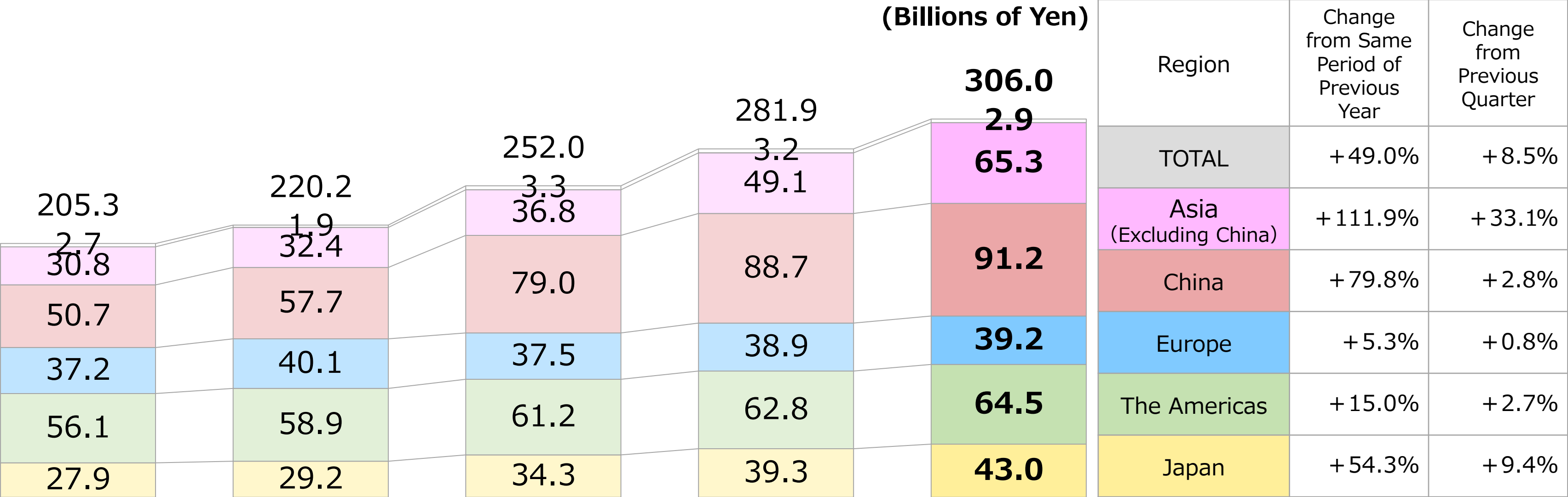
(Billions of Yen)



Division	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	+ 49.0%	+ 8.5%
Service	+ 12.0%	+ 8.3%
Robomachine	+ 72.3%	- 11.1%
Robot	+ 12.6%	+ 5.6%
FA	+ 130.1%	+ 24.4%

Composition	2025Q2	2025Q3	2025Q4	2026Q1	2026Q2
Service	17.1%	16.3%	14.5%	12.9%	12.8%
Robomachine	14.5%	14.0%	17.4%	20.4%	16.7%
Robot	44.7%	44.9%	39.9%	34.7%	33.8%
FA	23.7%	24.8%	28.2%	32.0%	36.7%

Consolidated Orders by Region

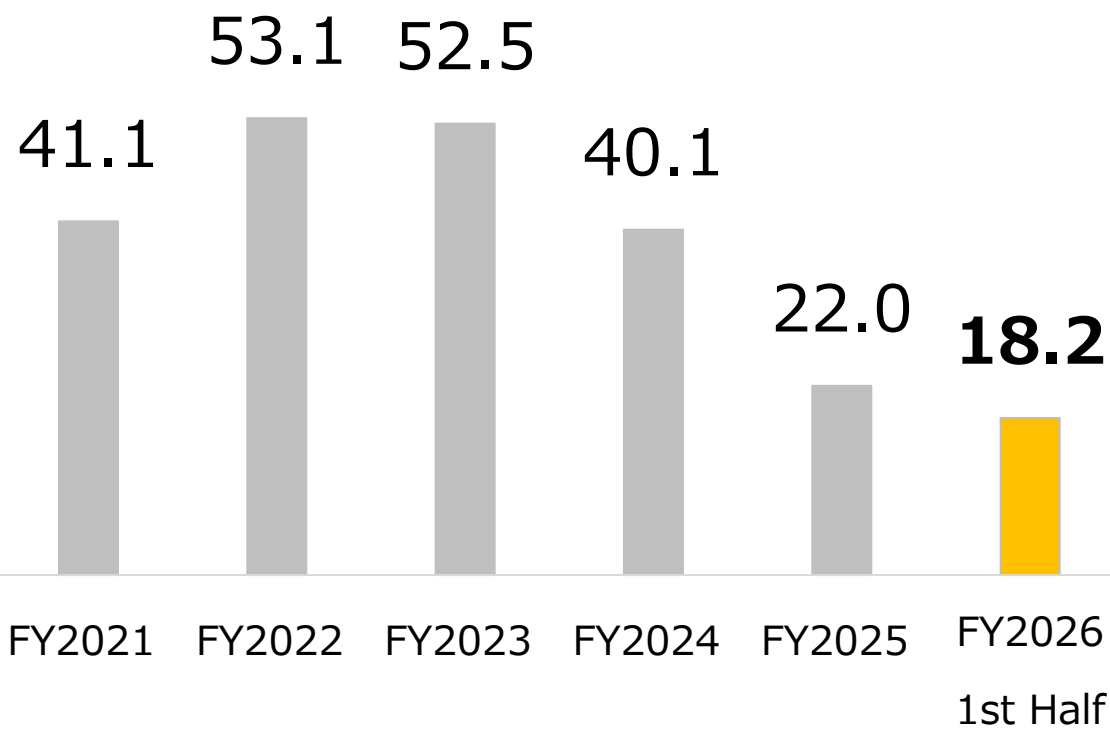


Composition	2025Q2	2025Q3	2025Q4	2026Q1	2026Q2
ROW	1.3%	0.9%	1.3%	1.1%	0.9%
Asia (Excluding China)	15.0%	14.7%	14.6%	17.4%	21.3%
China	24.7%	26.2%	31.3%	31.5%	29.8%
Europe	18.1%	18.2%	14.9%	13.8%	12.8%
The Americas	27.3%	26.8%	24.3%	22.3%	21.1%
Japan	13.6%	13.2%	13.6%	13.9%	14.1%

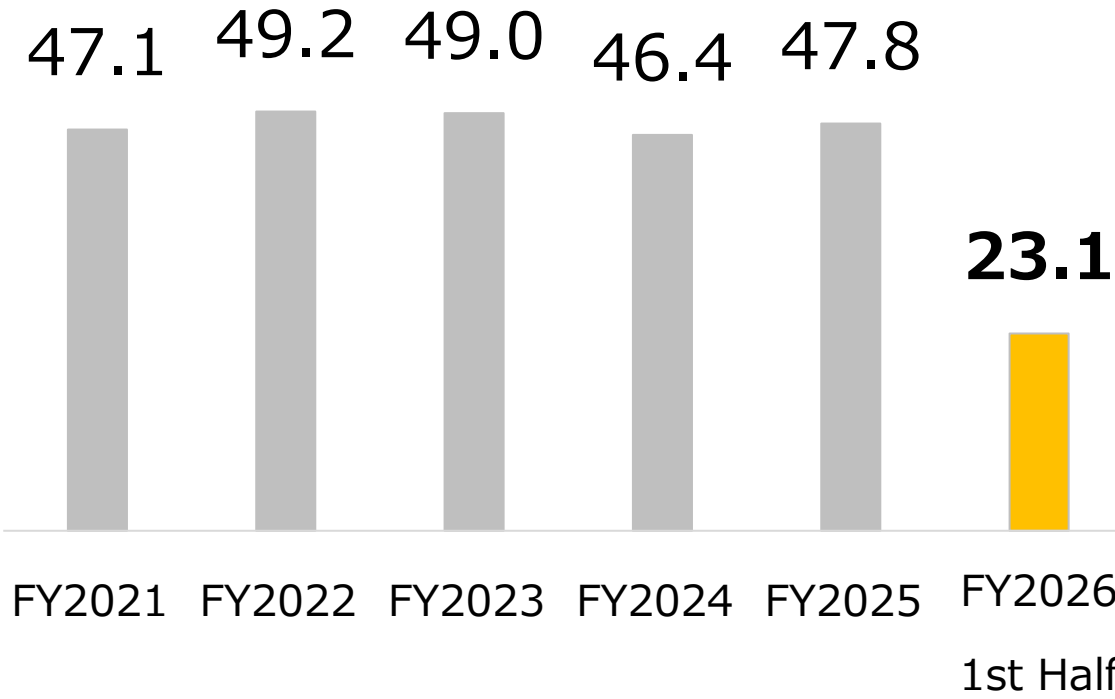
Capital Investment ・ Depreciation and Amortization ・
Research and Development Expenses

(Billions of Yen)

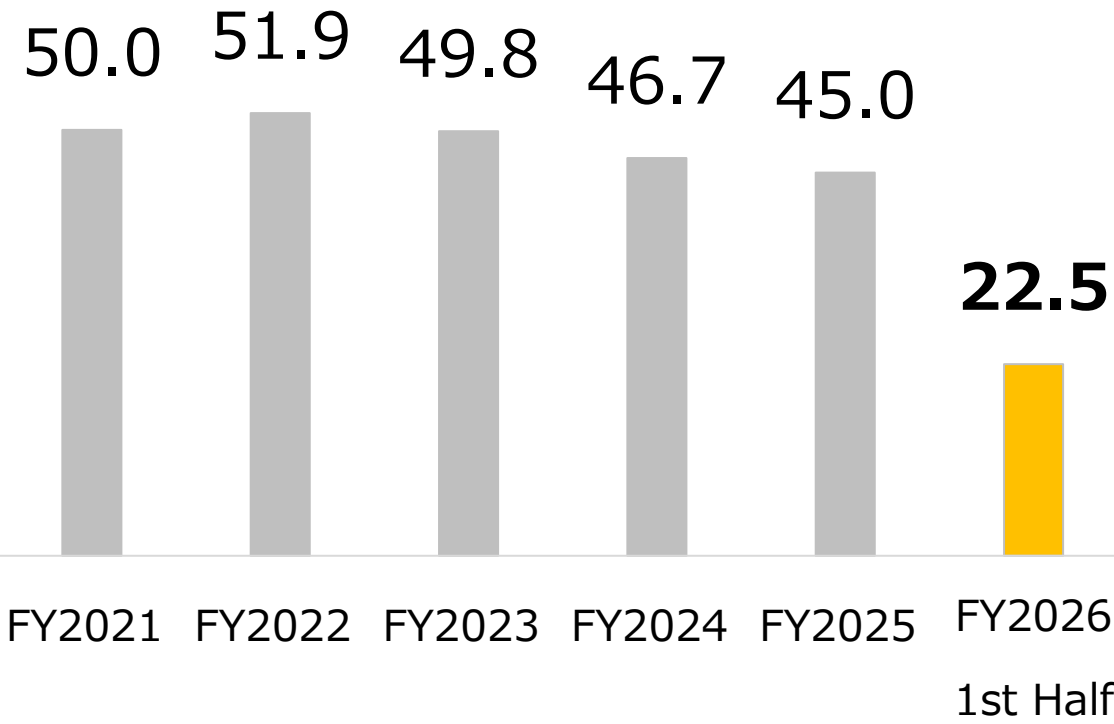
Capital Investment



Depreciation and Amortization



Research and Development Expenses



Consolidated Financial Forecast

(Billions of Yen)

	FY2025 Actual		FY2026 Forecast				Change from Previous Period	Change from Previous Forecast
			Previous Forecast		New Forecast			
		to Net sales		to Net sales		to Net sales		
Net sales	857.8	100.0%	948.1	100.0%	1,013.7	100.0%	+18.2%	+6.9%
Cost of sales	529.4	61.7%	576.8	60.8%	609.3	60.1%	+15.1%	+5.6%
Operating income	183.8	21.4%	218.0	23.0%	240.7	23.7%	+31.0%	+10.4%
Ordinary income	227.5	26.5%	271.2	28.6%	308.8	30.5%	+35.7%	+13.9%
Net income	166.5	19.4%	198.0	20.9%	228.3	22.5%	+37.1%	+15.3%
FX Rate								
Yen/USD	150.77		152.37		154.69			
Yen/EUR	174.79		177.60		179.68			

※“Net income” means “net income attributable to owners of the parent”.

FY2026
3rd Quarter ~ 4th Quarter
FX Rate assumption
Yen/1USD 150.00
Yen/1EUR 175.00

IMTS 2026 Exhibition Report (1/7)

Overview

International Manufacturing Technology Show 2026



(© IMTS 2026 Media Gallery)



(© IMTS 2026 Media Gallery)

Dates: September 14–20, 2026

Venue: McCormick Place, Chicago, USA

Exhibitors: 1,788 (1,737 at the previous show)

Registered Visitors: Approx. 91,000
(up approx. 2.6% from the previous show)

- One of the world’s four major machine tool shows
- Attendance still below pre-COVID levels, but higher than the previous show, with a busy show floor
- Strong investment in AI, semiconductors, defense, and aerospace, driving high interest in AI, robotics, and automation
- Strong turnout at the FANUC booth, showcasing the latest products and technologies in line with market trends

IMTS 2026 Exhibition Report (2/7)

FA Exhibits

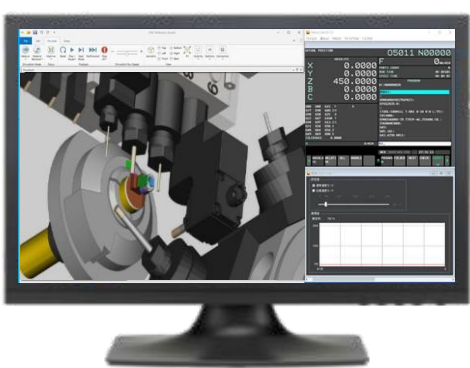
- Showcase of key new products, including Physical AI CNC, Digital Twin, 500i-A, FANUC iPC, and ai-D Series Servos
- Strong interest in Physical AI CNC for machining surface improvement and alarm resolution, with positive feedback on the concept of verifying generative AI results in a Digital Twin before applying them to actual machines
- High-precision machining and shorter cycle times with 500i-A, and compact, energy-efficient ai-D Series Servos



IMTS 2026 Exhibition Report (3/7)

FA new products

Physical AI CNC / Digital Twin FANUC Series 500i-A / ai-D series SERVO



Physical AI CNC

Digital Twin



FANUC Series 500i-A



Low-voltage servo system

- Under the theme **CNC and Servo Systems Transforming Manufacturing through Digital Intelligence**, FANUC showcased high machining performance and intelligent task automation using AI and Digital Twin to machine users.
- Promotion of FANUC CNC adoption by demonstrating benefits for machining operations from the machine user's perspective
- Joint promotion of 5-axis machining with partner machine tool builders through 5-Axis Integrated Initiative, with growing support from U.S. and Japanese machine tool builders as well as CAM vendors
- Factory AI using generative AI to analyze FsBP and ZDT data, generating strong interest in AI-driven data utilization and high expectations for FsBP

IMTS 2026 Exhibition Report (4/7)

Robot Exhibits

- 43 robots on display, including 32 collaborative robots
- Showcased 5 Physical AI systems, emphasizing strategic collaborations with NVIDIA and Google in North America
- All exhibits received strong positive feedback for their practicality, with particular high interest in the AI agent-based kitting solution and dual-arm connector assembly cell



Physical AI Exhibit Area



AI Agent Kitting System



Dual-Arm CRX-5iA
Connector Assembly

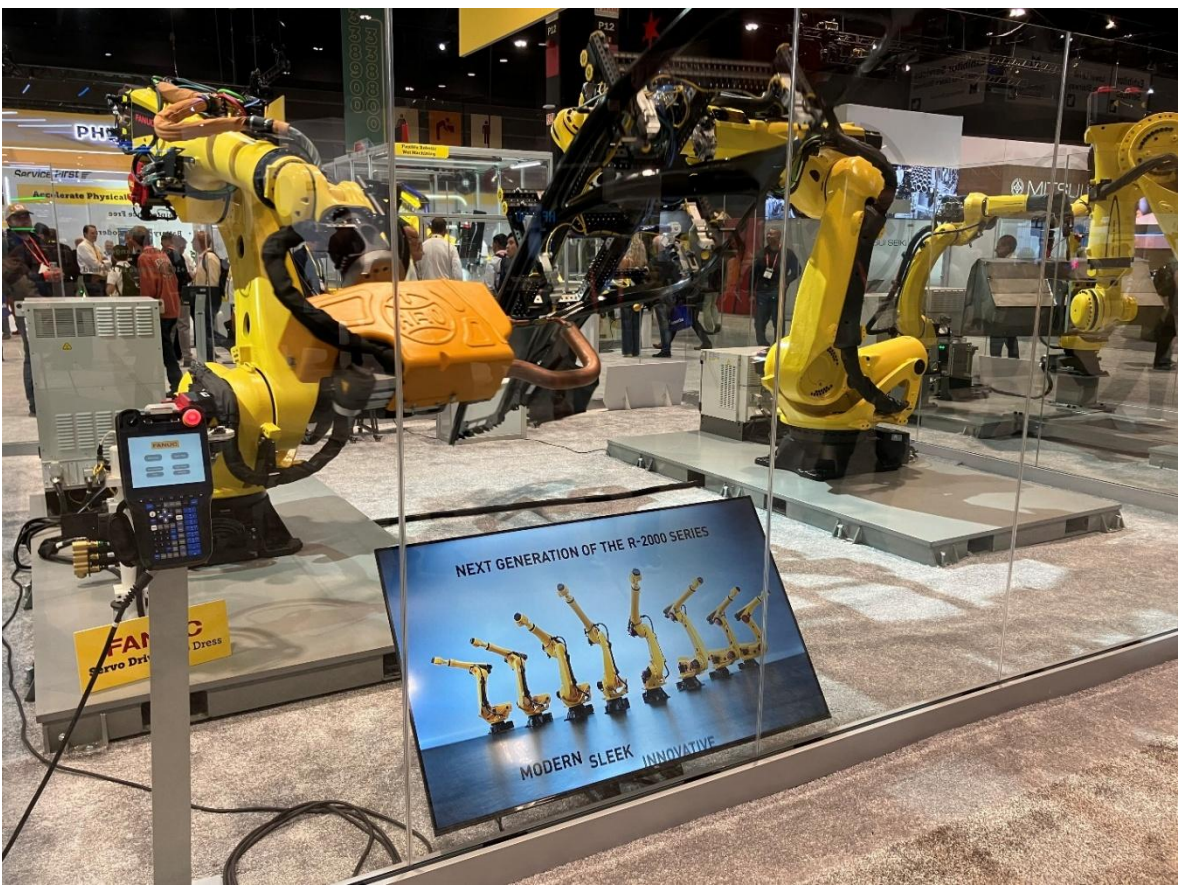


Task Instructions through
Natural Languages Using
Generative AI

IMTS 2026 Exhibition Report (5/7)

Robot Exhibits

- M-2000 attracted attention with high-speed, high-precision heavy-payload handling
- Two R-2000/E robots received strong interest for enhanced performance, maintenance free and energy efficiency
- The first public display of the CRX DC-compatible controller highlighted its compact design for AMR integration



IMTS 2026 Exhibition Report (6/7)

ROBOMACHINE Exhibits

- Various machining and molding demonstrations using the ROBODRILL D54CS, D74CS, and D116CS, ROBOCUT α-C400iC, and ROBOSHOT α-S100iB showcased their superior basic performance and versatility.
- The new ROBODRILL D116CS with an extended table stroke made its first appearance overseas and received positive feedback for the improvements in basic performance, including productivity and stability.
- Practical automation systems using our collaborative robots were exhibited for ROBODRILL, ROBOCUT, and ROBOSHOT.
- High-level integration between ROBOMACHINEs and robots, together with long-duration unattended operation, attracted strong visitor interest.



IMTS 2026 Exhibition Report (7/7)

ROBOMACHINE new product

ROBODRILL DC Series



D54CS

First exhibition in US



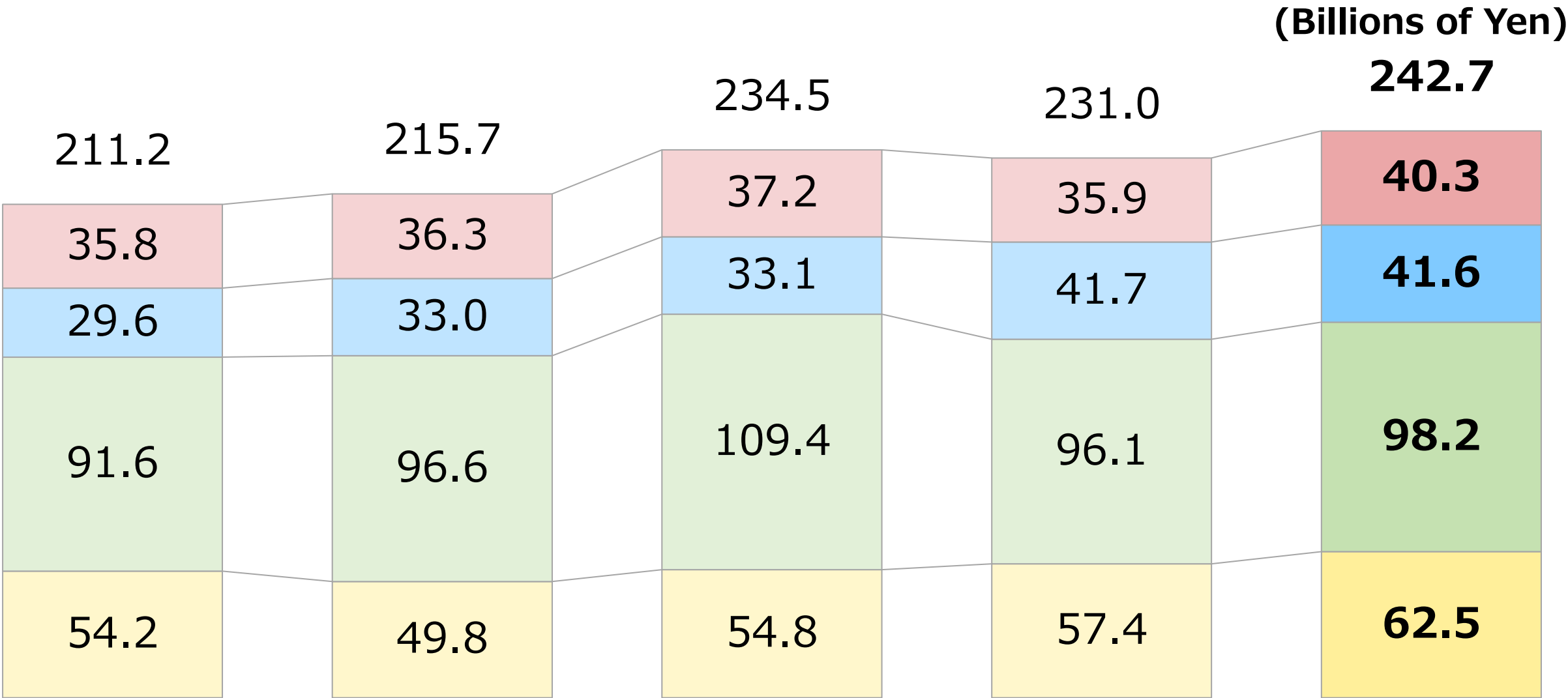
D116CS

First exhibition overseas

- The ROBODRILL D116CS, featuring enhanced basic performance and an extended table stroke, made its overseas debut.
- Faster machine motion reduces machining time. Thermal displacement countermeasures improve machining stability.
- Improved machine interior design and coolant piping enhance chip evacuation, boosting productivity and contributing to energy saving and sustainability.
- Well received by many visitors, not only existing ROBODRILL users, contributing to expanded business opportunities.

Appendix

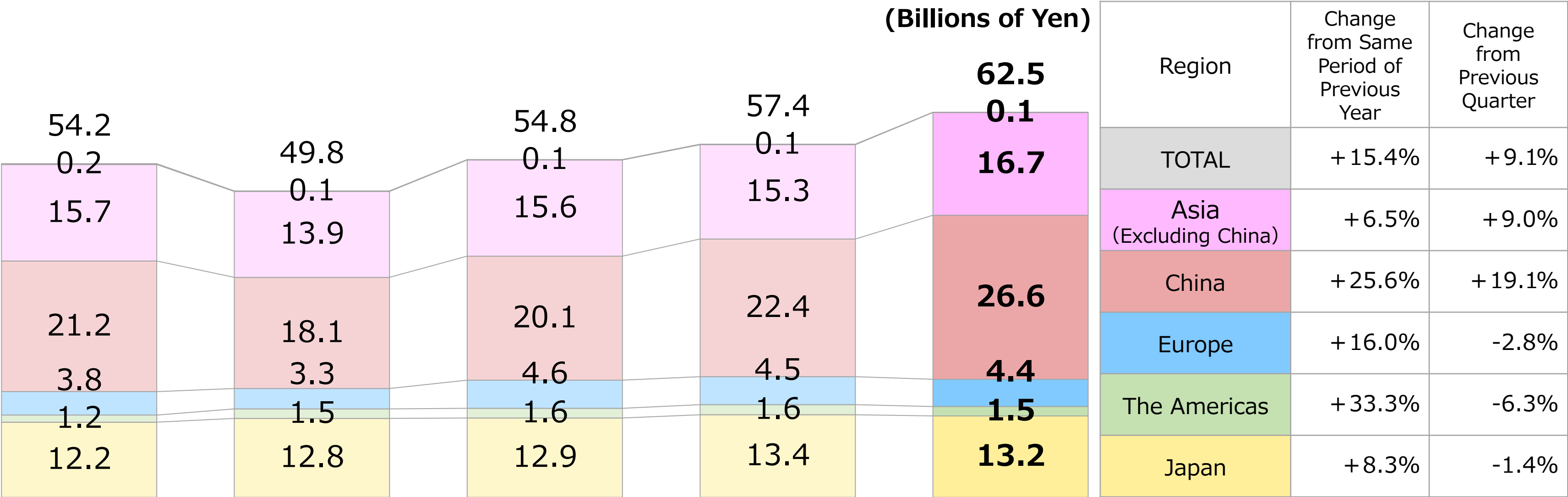
Consolidated Sales by Division



Division	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	+ 14.9%	+ 5.0%
Service	+ 12.5%	+ 12.1%
Robomachine	+ 40.8%	-0.1%
Robot	+ 7.2%	+ 2.2%
FA	+ 15.4%	+ 9.1%

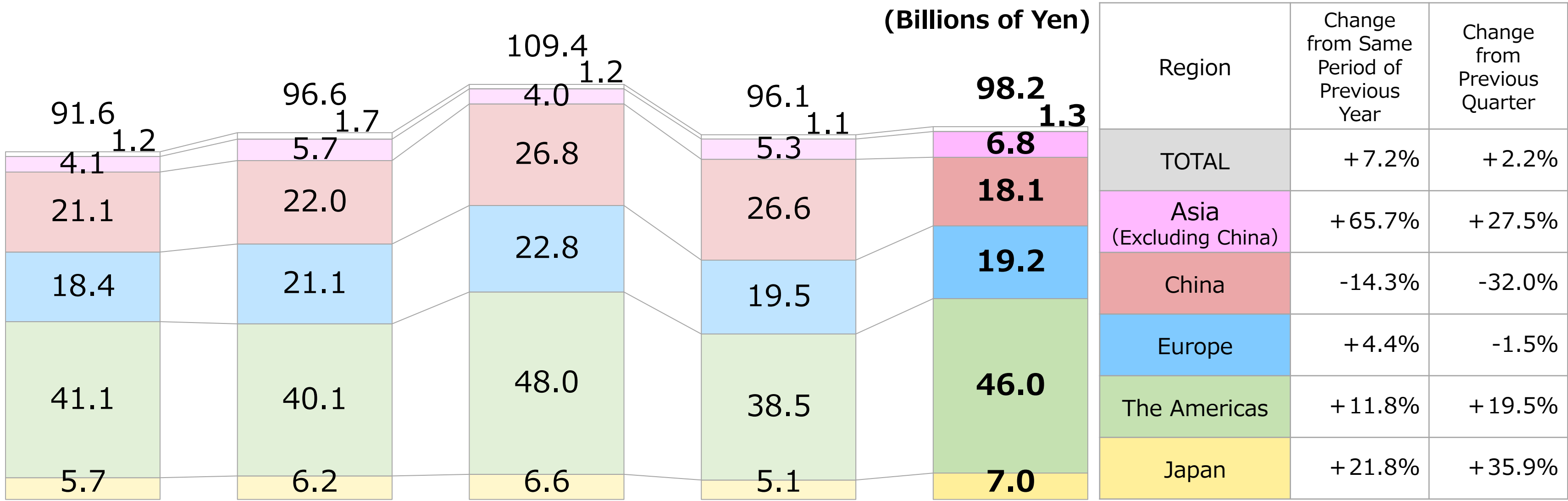
Composition	2025Q2	2025Q3	2025Q4	2026Q1	2026Q2
Service	16.9%	16.8%	15.9%	15.6%	16.6%
Robomachine	14.0%	15.3%	14.1%	18.0%	17.1%
Robot	43.4%	44.8%	46.6%	41.6%	40.5%
FA	25.7%	23.1%	23.4%	24.8%	25.8%

FA Division Consolidated Sales by Region



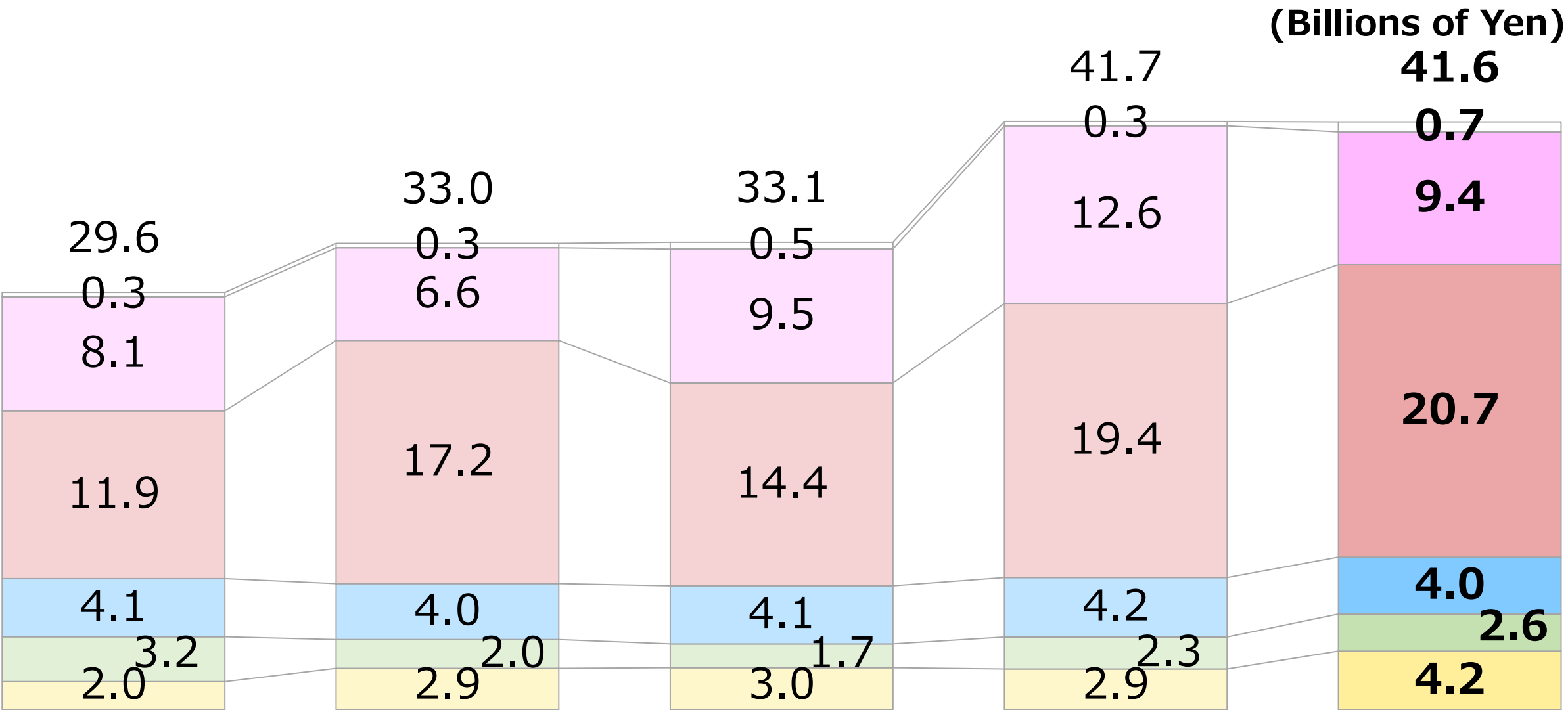
Composition	2025Q2	2025Q3	2025Q4	2026Q1	2026Q2
ROW	0.4%	0.1%	0.1%	0.1%	0.0%
Asia (Excluding China)	28.9%	28.0%	28.5%	26.7%	26.7%
China	39.1%	36.3%	36.7%	39.0%	42.6%
Europe	7.0%	6.7%	8.3%	7.9%	7.1%
The Americas	2.1%	3.1%	2.9%	2.9%	2.5%
Japan	22.5%	25.8%	23.5%	23.4%	21.1%

Robot Division Consolidated Sales by Region



Composition	2025Q2	2025Q3	2025Q4	2026Q1	2026Q2
ROW	1.4%	1.7%	1.1%	1.2%	1.3%
Asia (Excluding China)	4.5%	5.9%	3.6%	5.5%	6.9%
China	23.0%	22.7%	24.5%	27.7%	18.4%
Europe	20.0%	21.8%	20.8%	20.3%	19.5%
The Americas	44.9%	41.5%	43.9%	40.0%	46.8%
Japan	6.2%	6.4%	6.1%	5.3%	7.1%

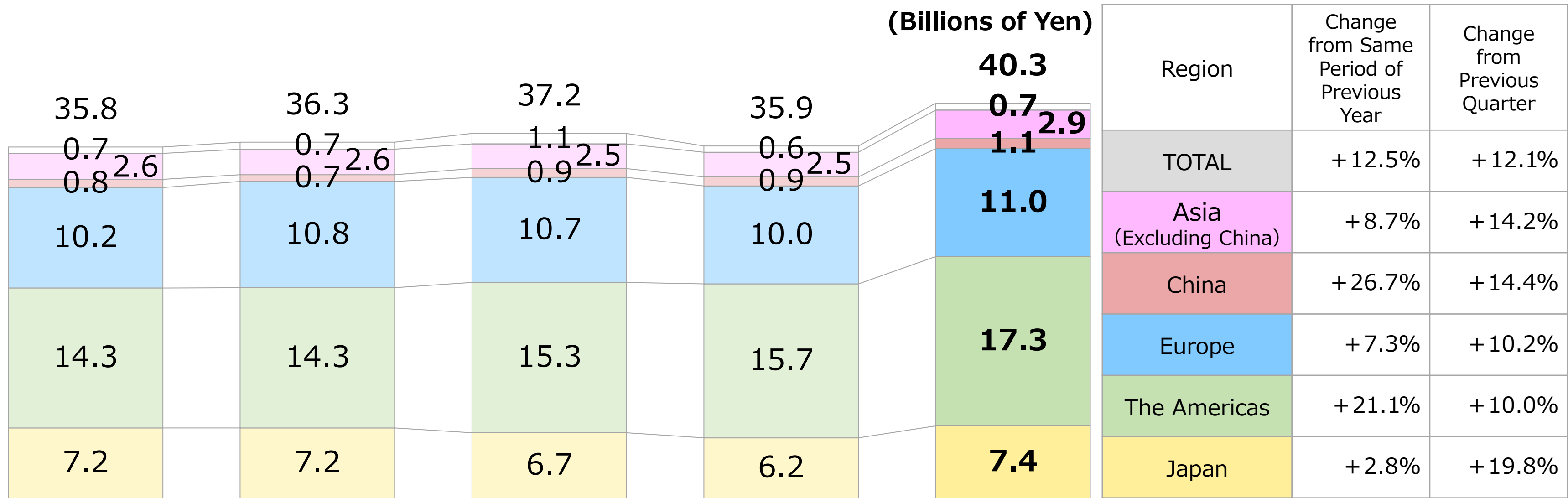
Robomachine Division Consolidated Sales by Region



Region	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	+ 40.8%	-0.1%
Asia (Excluding China)	+ 16.3%	-25.2%
China	+ 74.3%	+ 6.7%
Europe	-2.1%	-4.3%
The Americas	-17.3%	+ 16.4%
Japan	+ 108.6%	+ 43.4%

Composition	2025Q2	2025Q3	2025Q4	2026Q1	2026Q2
ROW	1.1%	1.0%	1.4%	0.8%	1.7%
Asia (Excluding China)	27.4%	19.8%	28.7%	30.2%	22.6%
China	40.2%	52.1%	43.4%	46.6%	49.7%
Europe	13.9%	12.0%	12.4%	10.1%	9.7%
The Americas	10.7%	6.2%	5.1%	5.4%	6.3%
Japan	6.7%	8.9%	9.0%	6.9%	10.0%

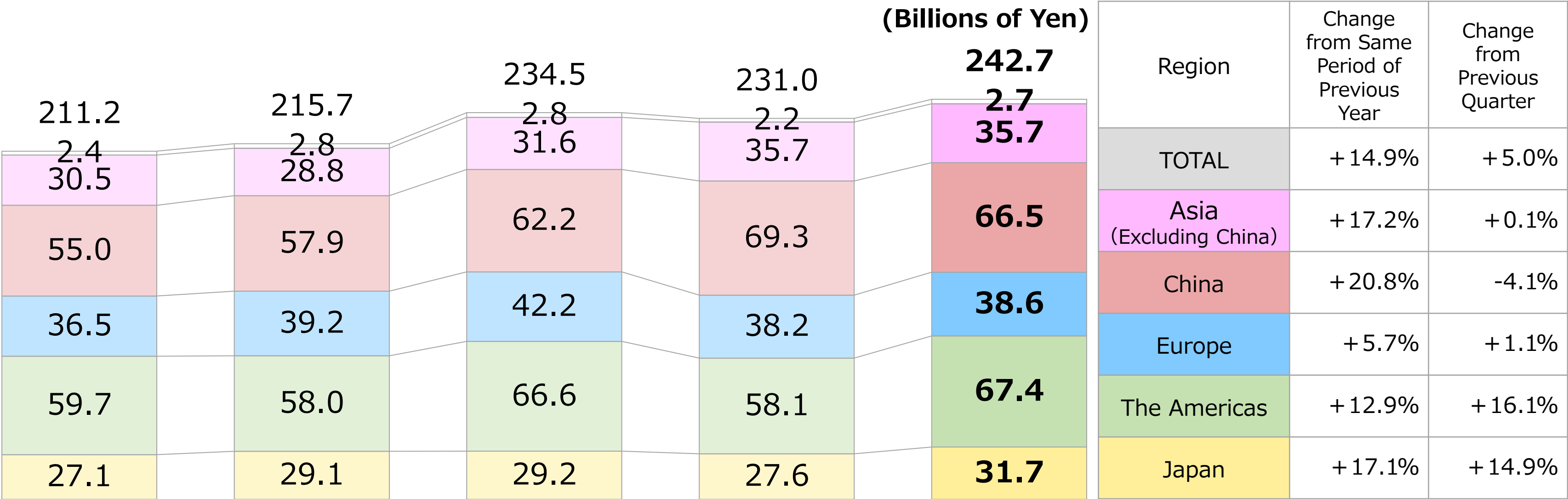
Service Division Consolidated Sales by Region



Composition	2025Q2	2025Q3	2025Q4	2026Q1	2026Q2
ROW	1.9%	1.9%	2.8%	1.7%	1.8%
Asia (Excluding China)	7.4%	7.2%	6.8%	7.0%	7.1%
China	2.3%	1.9%	2.4%	2.6%	2.6%
Europe	28.6%	29.9%	28.8%	27.8%	27.3%
The Americas	39.8%	39.4%	41.2%	43.7%	42.9%
Japan	20.0%	19.7%	18.0%	17.2%	18.3%

※ The consolidated net sales does not include the service business in China which is operated by the equity method affiliates.

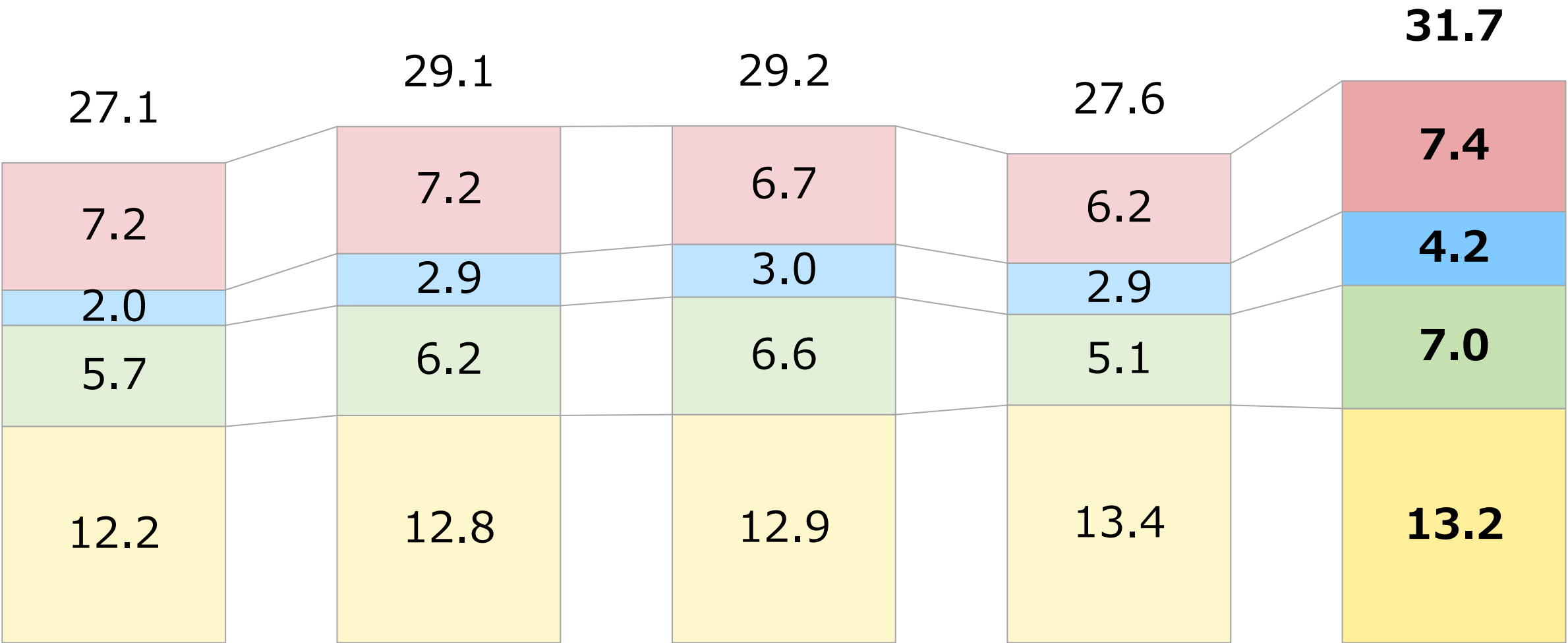
Consolidated Sales by Region



Composition	2025Q2	2025Q3	2025Q4	2026Q1	2026Q2
ROW	1.2%	1.3%	1.2%	1.0%	1.1%
Asia (Excluding China)	14.4%	13.3%	13.5%	15.5%	14.7%
China	26.0%	26.8%	26.5%	30.0%	27.4%
Europe	17.3%	18.2%	18.0%	16.5%	15.9%
The Americas	28.3%	26.9%	28.4%	25.1%	27.8%
Japan	12.8%	13.5%	12.4%	11.9%	13.1%

Japan Region Consolidated Sales by Division

(Billions of Yen)

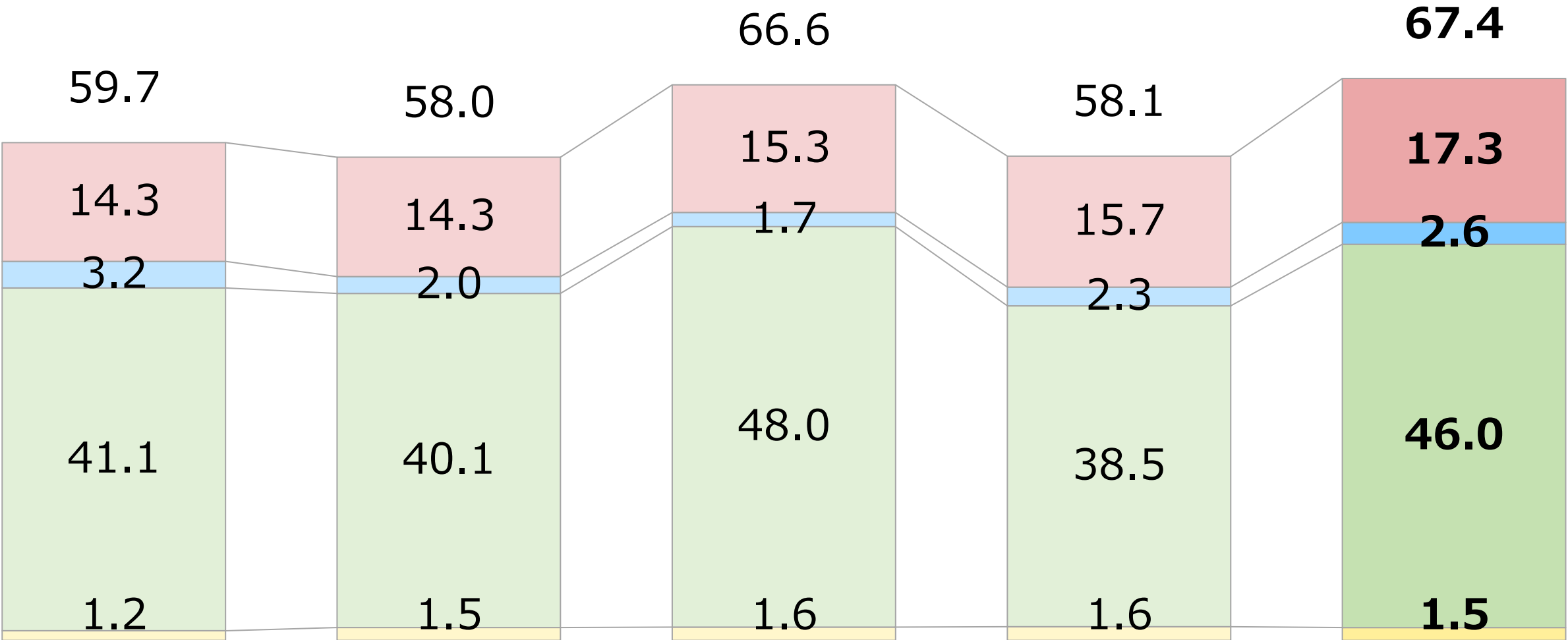


Division	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	+ 17.1%	+ 14.9%
Service	+ 2.8%	+ 19.8%
Robomachine	+ 108.6%	+ 43.4%
Robot	+ 21.8%	+ 35.9%
FA	+ 8.3%	- 1.4%

Composition	2025Q2	2025Q3	2025Q4	2026Q1	2026Q2
Service	26.5%	24.6%	22.9%	22.3%	23.3%
Robomachine	7.3%	10.1%	10.2%	10.5%	13.1%
Robot	21.1%	21.3%	22.8%	18.6%	21.9%
FA	45.1%	44.0%	44.1%	48.6%	41.7%

The Americas Region Consolidated Sales by Division

(Billions of Yen)

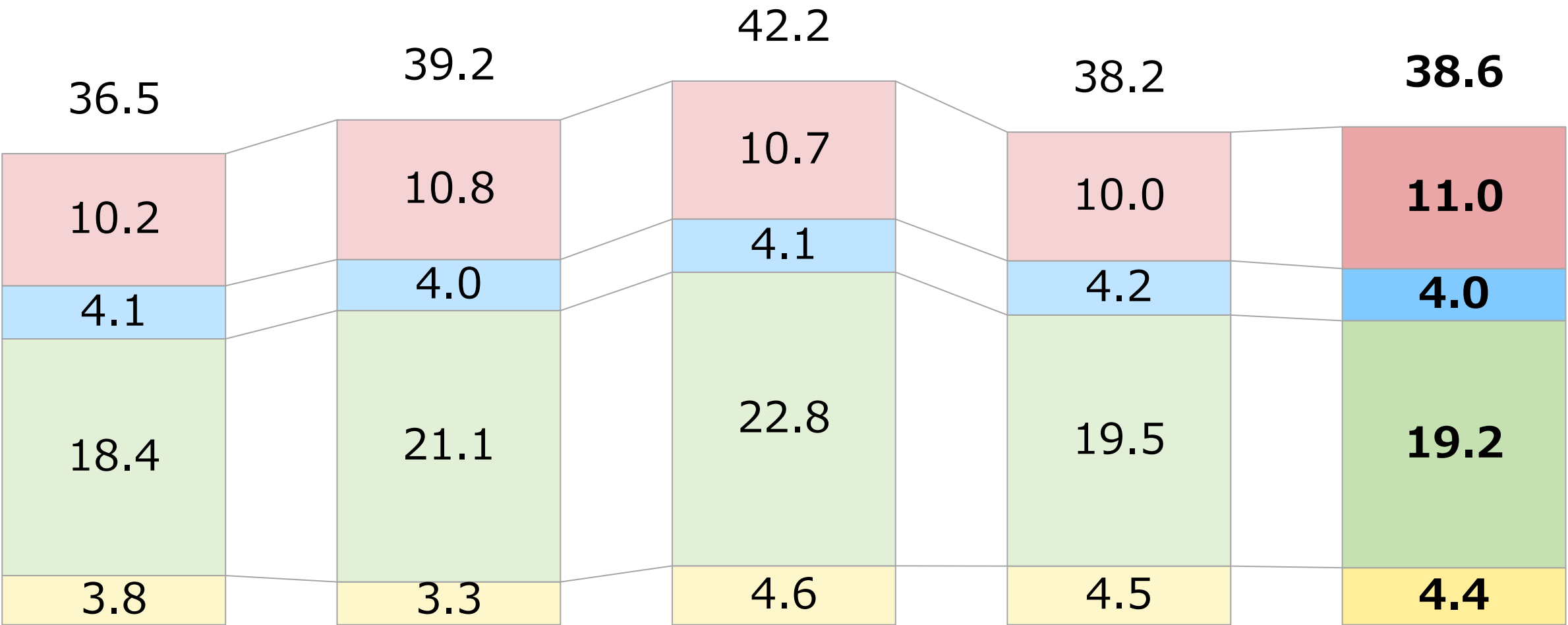


Division	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	+ 12.9%	+ 16.1%
Service	+ 21.1%	+ 10.0%
Robomachine	-17.3%	+ 16.4%
Robot	+ 11.8%	+ 19.5%
FA	+ 33.3%	-6.3%

Composition	2025Q2	2025Q3	2025Q4	2026Q1	2026Q2
Service	23.9%	24.7%	23.0%	27.0%	25.6%
Robomachine	5.3%	3.5%	2.5%	3.9%	3.9%
Robot	68.9%	69.2%	72.1%	66.3%	68.2%
FA	1.9%	2.6%	2.4%	2.8%	2.3%

Europe Region Consolidated Sales by Division

(Billions of Yen)

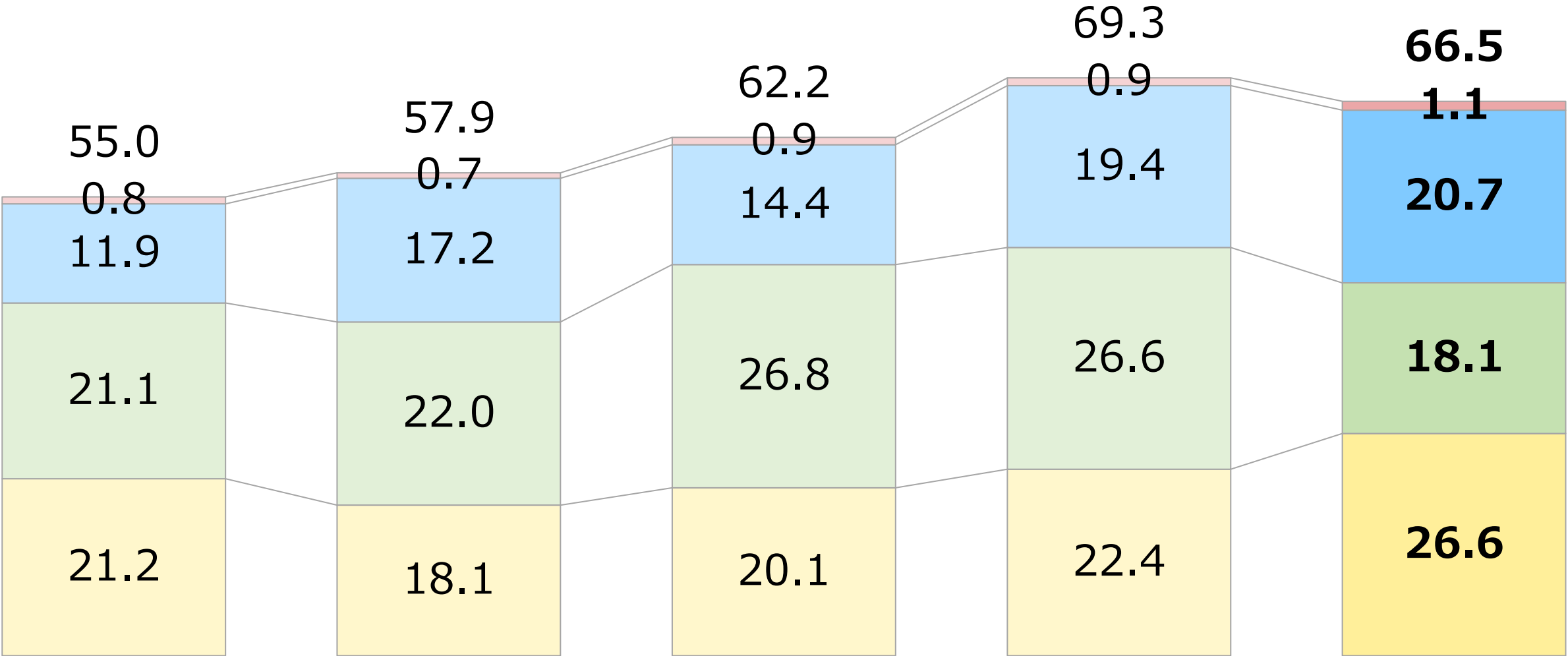


Division	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	+ 5.7%	+ 1.1%
Service	+ 7.3%	+ 10.2%
Robomachine	-2.1%	-4.3%
Robot	+ 4.4%	-1.5%
FA	+ 16.0%	-2.8%

Composition	2025Q2	2025Q3	2025Q4	2026Q1	2026Q2
Service	28.0%	27.7%	25.4%	26.1%	28.6%
Robomachine	11.3%	10.1%	9.8%	11.0%	10.4%
Robot	50.3%	53.7%	54.0%	51.0%	49.6%
FA	10.4%	8.5%	10.8%	11.9%	11.4%

China Region Consolidated Sales by Division

(Billions of Yen)

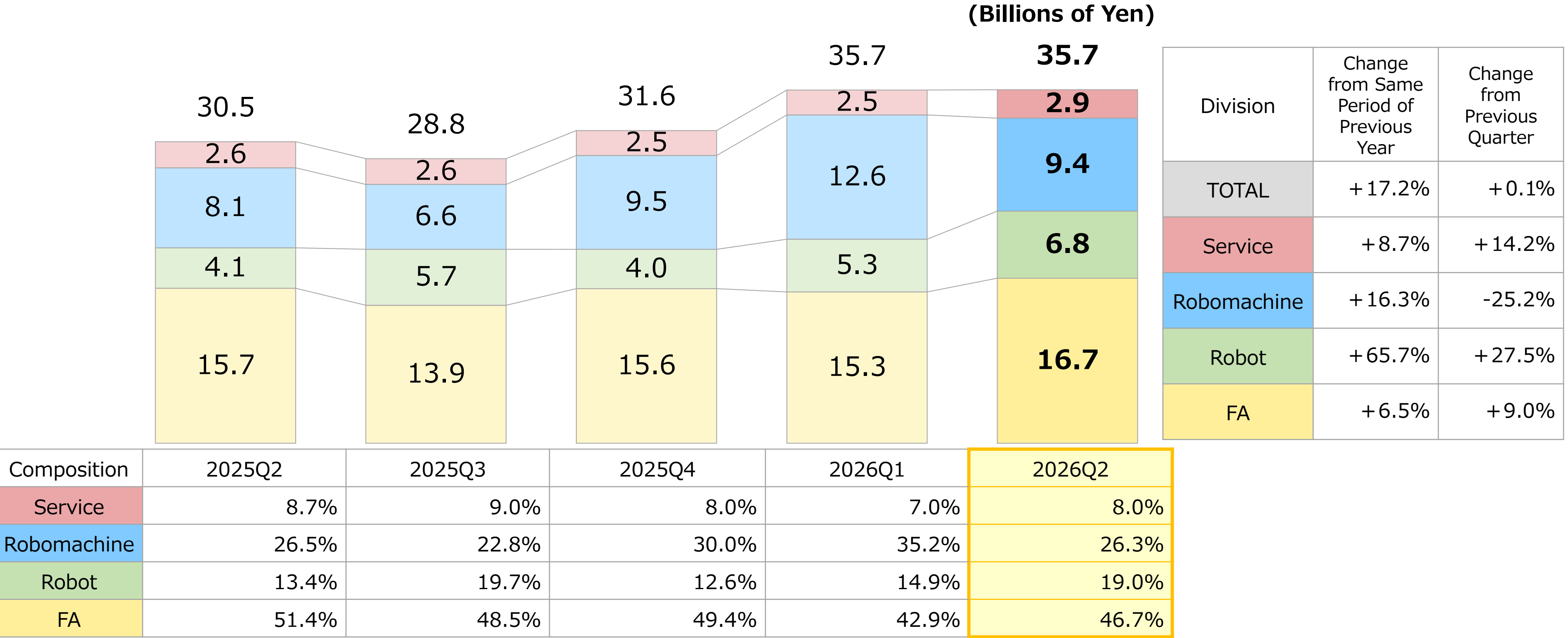


Division	Change from Same Period of Previous Year	Change from Previous Quarter
TOTAL	+ 20.8%	-4.1%
Service	+ 26.7%	+ 14.4%
Robomachine	+ 74.3%	+ 6.7%
Robot	-14.3%	-32.0%
FA	+ 25.6%	+ 19.1%

Composition	2025Q2	2025Q3	2025Q4	2026Q1	2026Q2
Service	1.5%	1.2%	1.4%	1.3%	1.6%
Robomachine	21.6%	29.7%	23.1%	28.0%	31.1%
Robot	38.3%	37.9%	43.1%	38.4%	27.2%
FA	38.6%	31.2%	32.4%	32.3%	40.1%

※ The consolidated net sales does not include the service business in China which is operated by the equity method affiliates.

Asia(Excluding China) Region Consolidated Sales by Division



FANUC